



2027 Budget Operating and Capital

October 2026

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Toronto and Region Conservation Authority
2027 Operating and Capital Budget

	2027 Budget	2026 Budget	Actual August 2026	\$ Change over 2026 Budget	% Change over 2026 Budget
Revenue					
Municipal					
Operating levy	21,205,000	19,613,000	9,806,437	1,592,000	8.1%
Capital levy	59,793,000	57,156,000	20,118,012	2,637,000	4.6%
Contract services	51,300,000	54,703,000	10,951,852	(3,403,000)	-6.2%
Grants	180,000	179,000	144,283	1,000	0.6%
Provincial/Federal					
Provincial	3,168,000	3,519,000	1,717,708	(351,000)	-10.0%
Federal	8,473,000	9,488,000	2,073,182	(1,015,000)	-10.7%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	30,423,000	28,855,000	15,460,831	1,568,000	5.4%
Contract services					
Compensation agreements	1,807,000	5,156,000	301,392	(3,349,000)	-65.0%
Corporate and other	4,354,000	6,031,000	869,092	(1,677,000)	-27.8%
Rent and property interests	3,148,000	3,531,000	1,711,840	(383,000)	-10.8%
Fundraising					
Donations	32,000	200,000	165,768	(168,000)	-84.0%
Toronto and Region Conservation Foundation	3,719,000	3,069,000	103,362	650,000	21.2%
Investment income	2,510,000	2,800,000	1,224,427	(290,000)	-10.4%
Sundry	2,000	18,000	723,933	(16,000)	-88.9%
Total Revenue	190,114,000	194,318,000	65,372,119	(4,204,000)	-2.2%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget

	2027 Budget	2026 Budget	Actual August 2026	\$ Change over 2026 Budget	% Change over 2026 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,608,000	1,421,000	861,946	187,000	13.2%
Climate Science	1,041,000	996,000	218,692	45,000	4.5%
	2,649,000	2,417,000	1,080,638	232,000	9.6%
Water Risk Management					
Water Resource Science	4,236,000	4,045,000	1,981,736	191,000	4.7%
Erosion Management	44,041,000	46,240,000	17,555,007	(2,199,000)	-4.8%
Flood Management	15,151,000	15,280,000	6,394,083	(129,000)	-0.8%
	63,428,000	65,565,000	25,930,826	(2,137,000)	-3.3%
Regional Biodiversity					
Biodiversity Monitoring	2,186,000	2,612,000	1,243,380	(426,000)	-16.3%
Ecosystem Management Research and Directions	4,720,000	7,795,000	4,376,685	(3,075,000)	-39.4%
Forest Management	1,601,000	1,331,000	445,377	270,000	20.3%
Restoration and Regeneration	17,102,000	19,384,000	7,601,993	(2,282,000)	-11.8%
	25,609,000	31,122,000	13,667,435	(5,513,000)	-17.7%
Greenspace Securement and Management					
Greenspace Securement	866,000	1,200,000	113,815	(334,000)	-27.8%
Greenspace Management	5,691,000	6,273,000	4,170,326	(582,000)	-9.3%
Rental Properties	2,057,000	2,060,000	565,780	(3,000)	-0.1%
	8,614,000	9,533,000	4,849,921	(919,000)	-9.6%
Tourism and Recreation					
Waterfront Parks	7,539,000	7,541,000	299,517	(2,000)	0.0%
Conservation Parks	8,023,000	7,481,000	4,515,002	542,000	7.2%
Trails	6,447,000	5,253,000	2,465,240	1,194,000	22.7%
Bathurst Glen Golf Course	1,637,000	1,605,000	941,881	32,000	2.0%
The Village at Black Creek	4,122,000	4,063,000	2,108,796	59,000	1.5%
Events and Festivals	1,026,000	555,000	548,904	471,000	84.9%
	28,794,000	26,498,000	10,879,340	2,296,000	8.7%
Planning and Development Review					
Development Planning and Regulation Permitting	9,924,000	10,190,000	5,415,617	(266,000)	-2.6%
Environmental Assessment Planning and Permitting	7,244,000	7,183,000	3,626,564	61,000	0.8%
Policy Development and Review	905,000	895,000	432,834	10,000	1.1%
	18,073,000	18,268,000	9,475,015	(195,000)	-1.1%
Education and Outreach					
School Programs	10,991,000	10,137,000	5,472,745	854,000	8.4%
Newcomer Services	487,000	815,000	351,171	(328,000)	-40.2%
Family and Community Programs	1,581,000	1,494,000	756,983	87,000	5.8%
	13,059,000	12,446,000	6,580,899	613,000	4.9%
Sustainable Communities					
Living City Transition Program	5,349,000	5,086,000	2,592,429	263,000	5.2%
Community Engagement	3,574,000	3,194,000	1,633,182	380,000	11.9%
	8,923,000	8,280,000	4,225,611	643,000	7.8%
Corporate Services					
Financial Management	4,492,000	4,144,000	2,190,051	348,000	8.4%
Corporate Management and Governance	10,533,000	9,996,000	6,476,967	537,000	5.4%
Human Resources	3,514,000	3,972,000	1,805,974	(458,000)	-11.5%
Corporate Communications	1,790,000	1,742,000	917,280	48,000	2.8%
Information Infrastructure and Management	4,277,000	3,913,000	2,599,254	364,000	9.3%
Project Recoveries	(3,599,000)	(4,072,000)	(1,377,439)	473,000	-11.6%
Vehicles and Equipment	(40,000)	494,000	1,211,645	(534,000)	-108.1%
	20,967,000	20,189,000	13,823,732	778,000	3.9%
Total Expenditures	190,116,000	194,318,000	90,513,417	(4,202,000)	-2.2%
Net Surplus (Deficit)	-	-	(24,828,172)	-	0.0%
Reserves	-	-	-	-	0.0%
Net Budget	-	-	(24,828,172)	-	0.0%

Toronto and Region Conservation Authority

2027 Basis of Apportionment - General Levy

	Matching Levy	Non-Matching Levy	Matching + Non- Matching Levy	Property Tax Adjustment	2027 General Levy	Actual Municipal %	2026 General Levy	% over 2026
ADJALA-TOSORONTIO	27	1,347	1,374	-	1,374	0.01%	1,283	7.09%
DURHAM	11,915	599,412	611,327	156,537	767,864	3.94%	704,145	9.05%
TORONTO	256,152	12,886,094	13,142,246	35,354	13,177,600	61.66%	12,293,000	7.20%
MONO	31	1,568	1,600	498	2,098	0.01%	1,769	18.59%
PEEL	43,119	2,169,170	2,212,289	182,031	2,394,320	11.32%	2,160,027	10.85%
YORK	88,448	4,449,492	4,537,940	324,269	4,862,209	23.06%	4,452,630	9.20%
	\$ 399,692	\$ 20,107,084	\$ 20,506,776	\$ 698,689	\$ 21,205,465	100.0%	\$ 19,612,854	8.12%

Toronto and Region Conservation Authority
2027 Basis of Apportionment* - Municipal Levy
(CVA in millions of \$)

Municipality	Current Value Assessment (CVA) \$ (millions)	% of Municipality in Jurisdiction	CVA in Jurisdiction \$ (millions)	Total Population	Population in Authority
Township of Adjala-Tosorontio	2,777	4%	111	9,928	397
Regional Municipality of Durham	58,468	84%	48,987	199,599	167,566
City of Toronto	1,041,269	100%	1,041,269	2,210,284	2,210,284
Town of Mono	2,529	5%	126	7,275	364
Regional Municipality of Peel	390,181	46%	174,921	1,038,965	482,751
Regional Municipality of York	396,839	90%	359,336	775,590	695,852
	1,892,062		1,624,750	4,241,641	3,557,214

Analysis of Regional Municipalities

Regional Municipality of Durham					
Town of Ajax	25,093	86	21,580	96,244	82,770
City of Pickering	27,717	95	26,332	85,735	81,448
Uxbridge Township	5,657	19	1,075	17,620	3,348
	58,468		48,987	199,599	167,566

Regional Municipality of Peel

City of Brampton	134,637	63	84,821	421,472	265,527
Town of Caledon	26,226	55	14,424	61,141	33,628
City of Mississauga	229,318	33	75,675	556,352	183,596
	390,181		174,921	1,038,965	482,751

Regional Municipality of York

Town of Aurora	21,603	4	864	46,611	1,864
King Township	11,383	45	5,123	21,116	9,502
City of Markham	125,527	100	125,527	252,659	252,659
Town of Richmond Hill	80,066	99	79,265	152,357	150,833
City of Vaughan	141,239	100	141,239	264,506	264,506
Town of Whitchurch-Stouffville	17,021	43	7,319	38,341	16,487
	396,839		359,336	775,590	695,852

*As provided by the Ministry of Natural Resources and Forestry

Toronto and Region Conservation Authority
2027 Operating and Capital Budget

2027 Budget: Category 1								
	Expenditures	Authority Generated	Municipal	Provincial	Federal	Levies	Reserves	Net
Watershed Planning and Reporting	Watershed Plans and Strategies	1,066,075	-	139,000	-	-	927,075	-
		1,066,075	-	139,000	-	-	927,075	-
Climate Science	Emerging and Integrative Climate Science	424,500	-	-	-	-	424,500	-
		424,500	-	-	-	-	424,500	-
Development Planning and Regulation Permitting	Planning	3,948,956	5,916,290	-	-	-	265,061	2,232,395
	Permitting	1,730,308	2,601,500	-	-	-	-	871,192
	Enquiries	230,000	230,000	-	-	-	-	-
	Technical Services	2,842,120	-	-	-	-	-	(2,842,120)
	Development Enforcement and Compliance	1,172,546	-	-	-	-	774,779	(397,766)
		9,923,929	8,747,790	-	-	-	1,039,840	(136,299)
Environmental Assessment Planning and Permitting	Planning (Basic, Servicing Agreements, Master Plans)	1,995,025	1,594,736	395,350	505,404	-	-	500,465
	Permitting	1,794,730	1,594,736	395,350	313,175	-	-	508,531
	Development Enforcement and Compliance	781,697	-	-	-	-	516,520	(265,178)
	Technical Services	2,168,951	-	1,027,258	502,524	-	-	(639,169)
		6,740,403	3,189,472	1,817,958	1,321,102	-	516,520	104,649
Policy Development and Review	Policy	905,094	-	-	-	-	905,094	-
		905,094	-	-	-	-	905,094	-
Conservation Parks	Day Use	1,447,245	-	-	-	-	1,065,245	(382,000)
		1,447,245	-	-	-	-	1,065,245	(382,000)
Trails	Trail Development	-	-	-	-	-	-	-
	Trail Management	833,000	-	-	-	-	833,000	-
Black Creek Pioneer Village		833,000	-	-	-	-	833,000	-
	Heritage Village	1,559,444	-	-	-	-	1,141,173	(418,271)
Biodiversity Monitoring		1,559,444	-	-	-	-	1,141,173	(418,271)
Water Resource Science	Regional Monitoring - Biodiversity	59,000	-	-	-	-	366,000	307,000
	Activity Based Monitoring	263,000	-	-	-	-	263,000	-
	Waterfront Monitoring	78,770	-	-	-	-	-	(78,770)
		400,770	-	-	-	-	629,000	228,230
Groundwater Strategies		740,000	-	-	-	-	740,000	-
	Source Water Protection Strategy	137,000	137,000	-	-	-	-	-
	Regional Monitoring - Water	717,804	-	80,000	87,804	-	550,000	-
	Flood Plain Mapping	301,000	20,000	-	-	-	281,000	-
Ecosystem Management Research and Directions		1,895,804	157,000	80,000	87,804	-	1,571,000	-
	Aquatic System Priority Planning	28,575	-	-	20,000	8,575	-	-
	Terrestrial (and Integrated) Ecosystem Management	355,000	-	-	-	-	355,000	-
	Restoration Opportunities Bank	52,235	14,070	-	-	-	-	(38,165)
		435,810	14,070	-	20,000	8,575	355,000	(38,165)
Erosion Management	Capital Works	21,358,126	-	5,399,050	50,000	2,604,870	11,928,032	(1,376,174)
	Hazard Monitoring	560,233	-	-	-	-	562,000	1,767
		21,918,359	-	5,399,050	50,000	2,604,870	12,490,032	(1,374,407)
Forest Management	Hazard Tree Management	667,032	-	-	-	-	667,032	-
	Invasive Species Management	151,835	-	-	-	-	170,000	18,165
	Forest Management Operations	172,000	-	-	-	-	172,000	-
Restoration and Regeneration		990,867	-	-	-	-	1,009,032	18,165
	Propagation and Sale of Plants	50,000	-	-	-	-	50,000	-
	Shoreline Restoration	281,000	-	-	-	-	336,000	55,000
	Wetlands	-	-	-	-	-	-	-
	Terrestrial Planting	32,000	-	-	-	-	32,000	-
	Watershed Restoration	924,000	-	110,000	-	-	814,000	-
Flood Management		1,287,000	-	110,000	-	-	1,232,000	55,000
	Flood Forecasting and Warning	860,164	-	-	150,000	-	710,164	-
	Flood Risk Management	1,340,387	-	493,125	100,000	-	826,032	78,770
	Flood Infrastructure and Operations	1,877,069	-	-	596,000	-	1,177,069	(104,000)
Greenspace Securement		4,077,620	-	493,125	786,000	-	2,713,265	(25,230)
Greenspace Management	Greenspace Land Acquisition	166,000	66,000	-	-	-	100,000	-
		166,000	66,000	-	-	-	100,000	-
School Programs	Property Taxes and Insurance	689,022	-	-	-	-	967,022	278,000
	Implementation	427,000	-	-	-	-	427,000	-
	Hazard Management	33,008	-	-	-	-	33,008	-
		1,149,030	-	-	-	-	1,427,030	278,000
Financial Management	Elementary	950,727	-	-	-	-	820,189	(130,538)
	Secondary	203,000	13,000	-	-	-	190,000	-
		1,153,727	13,000	-	-	-	1,010,189	(130,538)
Corporate Management and Governance	Accounting and Reporting	2,708,950	2,510,000	-	-	-	808,187	609,237
	Business Planning and Strategic Management	1,577,644	44,523	-	50,000	-	1,504,121	21,000
		4,286,594	2,554,523	-	50,000	-	2,312,308	630,237
Corporate Management and Governance	Corporate Secretariat	3,340,576	-	-	-	-	2,359,543	(981,033)
	Support Services	9,613,805	20,000	-	-	-	4,844,125	(4,749,680)
	Office of the CEO	552,087	100,000	-	-	-	375,087	(77,000)

Toronto and Region Conservation Authority
2027 Operating and Capital Budget

		2027 Budget: Category 1							
		Expenditures	Authority Generated	Municipal	Provincial	Federal	Levies	Reserves	Net
Human Resources		13,506,468	120,000	-	-	-	7,578,755	-	(5,807,713)
	Employee Support	3,404,396	-	-	-	-	3,048,704	-	(355,692)
		3,404,396	-	-	-	-	3,048,704	-	(355,692)
Corporate Communications									
	Communications	1,482,840	-	-	-	-	1,475,340	-	(7,500)
	Digital and Social Media	82,018	-	-	-	-	82,018	-	-
		1,564,858	-	-	-	-	1,557,358	-	(7,500)
Information Infrastructure and Management									
	Information Technology	1,597,324	-	-	-	-	1,405,324	-	(192,000)
	Knowledge and Data Management	1,451,223	3,026	-	-	-	1,361,197	-	(87,000)
	Business Software	1,228,102	-	-	-	-	878,202	-	(349,900)
		4,276,649	3,026	-	-	-	3,644,723	-	(628,900)
Grand Total		83,413,642	14,864,881	8,039,133	2,314,906	2,613,445	47,530,843	-	(8,050,434)

2027 Budget: Category 2							
Expenditures	Authority Generated	Municipal	Provincial	Federal	Levies	Reserves	Net
Watershed Planning and Reporting							
Watershed Plans and Strategies	541,573	-	69,000	38,315	251,240	183,018	-
	541,573	-	69,000	38,315	251,240	183,018	-
Climate Science							
Emerging and Integrative Climate Science	616,000	50,000	-	-	15,000	551,000	-
	616,000	50,000	-	-	15,000	551,000	-
Environmental Assessment Planning and Permitting							
Planning (Basic, Servicing Agreements, Master Plans)	503,340	10,000	365,990	159,000	-	-	31,650
	503,340	10,000	365,990	159,000	-	-	31,650
Policy Development and Review							
Policy	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Waterfront Parks							
General Maintenance	491,150	19,500	-	16,667	-	837,000	382,017
Park Planning	48,000	7,000	25,000	-	-	16,000	-
Park Development	7,000,000	-	-	-	-	7,000,000	-
	7,539,150	26,500	25,000	16,667	-	7,853,000	382,017
Conservation Parks							
Day Use	100,000	-	-	-	-	100,000	-
Picnics	79,500	50,000	-	-	-	-	(29,500)
Park Development	329,000	-	329,000	-	-	-	-
	508,500	50,000	329,000	-	-	100,000	(29,500)
Trails							
Trail Development	3,622,380	-	1,042,880	-	-	2,579,500	-
Trail Management	253,351	-	184,587	4,006	-	-	(64,759)
Trail Planning	1,392,000	249,000	1,143,000	-	-	-	-
	5,267,731	249,000	2,370,467	4,006	-	2,579,500	(64,759)
Black Creek Pioneer Village							
Heritage Village	79,500	50,000	-	-	-	-	(29,500)
	79,500	50,000	-	-	-	-	(29,500)
Events and Festivals							
Other Facilities	22,480	4,000	-	-	-	-	(18,480)
	22,480	4,000	-	-	-	-	(18,480)
Biodiversity Monitoring							
Regional Monitoring - Biodiversity	927,402	97,817	20,000	87,804	-	464,000	(257,781)
Activity Based Monitoring	217,575	47,100	30,000	-	-	91,000	(49,475)
Terrestrial Inventory and Assessment	397,249	20,254	22,000	58,995	-	296,000	-
Waterfront Monitoring	180,277	-	-	-	170,787	-	(9,490)
	1,722,503	165,171	72,000	146,799	170,787	851,000	(316,746)
Water Resource Science							
Regional Monitoring - Water	148,492	-	-	-	-	-	(148,492)
Hydrology	30,000	-	15,000	-	15,000	-	-
Stormwater Management Strategies	2,156,145	-	2,104,145	-	-	52,000	-
Flood Plain Mapping	6,037	-	-	6,037	-	-	-
	2,340,674	-	2,119,145	6,037	15,000	52,000	(148,492)
Ecosystem Management Research and Directions							
Aquatic System Priority Planning	230,915	-	-	5,000	57,915	168,000	-
Terrestrial (and Integrated) Ecosystem Management	690,500	206,500	187,000	-	-	297,000	-
Restoration Opportunities Bank	2,734,510	38,335	1,645,975	-	1,049,700	-	(500)
	3,655,925	244,835	1,832,975	5,000	1,107,615	465,000	(500)
Erosion Management							
Capital Works	21,047,153	635,800	15,037,798	-	1,616,446	3,569,000	(188,109)
Hazard Monitoring	1,018,098	-	-	-	755,000	2,099,000	1,835,902
	22,065,251	635,800	15,037,798	-	2,371,446	5,668,000	1,647,793
Forest Management							
Invasive Species Management	220,166	-	-	-	70,950	-	(149,216)
Forest Management Operations	115,000	-	-	-	-	115,000	-
	335,166	-	-	-	70,950	115,000	(149,216)
Restoration and Regeneration							
Propagation and Sale of Plants	107,000	25,000	30,000	-	-	52,000	-
Shoreline Restoration	2,305,700	1,082,700	1,000,000	-	70,000	153,000	-
Wetlands	2,046,301	8,515	1,527,620	-	-	492,000	(18,166)
Riparian and Flood Plain Restoration	424,500	1,500	-	-	-	423,000	-
Natural Channel and Stream Restoration	2,599,150	-	1,411,150	-	-	1,188,000	-
Terrestrial Planting	2,739,640	709,279	838,526	90,000	-	1,140,000	38,165
Wildlife Habitat Management	1,039,941	-	831,080	-	-	145,000	(63,861)
Compensation Restoration	1,808,841	1,407,341	1,500	-	400,000	-	0
Watershed Restoration	2,337,516	759,346	803,170	15,000	-	760,000	-
	15,408,588	3,993,681	6,443,046	105,000	470,000	4,353,000	(43,861)
Living City Transition Program							
Sustainable Neighbourhood	1,198,100	194,325	283,775	-	-	720,000	-
Community Transformation	774,000	-	-	-	-	774,000	-
Partners in Project Green	1,002,505	285,000	63,505	-	-	654,000	-
Urban Agriculture	194,000	-	-	-	-	194,000	-
Sustainable Technology Evaluation Program	2,169,092	564,850	303,000	-	300,242	1,001,000	-
Climate Consortium	11,800	-	-	-	11,800	-	-
Green Infrastructure Ontario	-	-	-	-	-	-	-
	5,349,497	1,044,175	650,280	-	312,042	3,343,000	-
Community Engagement							
Citizen Based Regeneration	1,877,846	473,346	102,500	-	-	1,302,000	-
Stewardship	933,520	25,370	18,150	37,500	-	852,500	-
Watershed Engagement	433,000	-	-	-	-	433,000	-
	3,244,366	498,716	120,650	37,500	-	2,587,500	-
Flood Management							
Flood Risk Management	10,981,026	-	10,615,026	-	-	291,000	(75,000)
Flood Infrastructure and Operations	92,000	-	92,000	-	-	-	-
	11,073,026	-	10,707,026	-	-	291,000	(75,000)

2027 Budget: Category 2								
		Expenditures	Authority Generated	Municipal	Provincial	Federal	Levies	Reserves
								Net
Greenspace Management	Archaeology	410,000	98,000	272,000	-	40,000	-	-
	Resource Management Planning	80,000	80,000	-	-	-	-	-
	Implementation	2,791,000	-	1,200,000	-	-	1,591,000	-
	Hazard Management	-	-	-	-	-	-	-
		3,281,000	178,000	1,472,000	-	40,000	1,591,000	-
School Programs								
	Early Learners	197,193	348,556	10,000	-	-	-	161,363
	Post Secondary	317,000	42,000	275,000	-	-	-	-
	Elementary	8,107,421	5,722,907	-	31,000	180,100	1,331,000	(842,414)
	Secondary	696,000	-	-	-	15,000	723,000	42,000
Newcomer Services		9,317,614	6,113,463	285,000	31,000	195,100	2,054,000	(639,051)
	Multicultural Connections Program	174,000	-	-	-	-	174,000	-
		174,000	-	-	-	-	174,000	-
Family and Community Programs								
	Kortright	422,431	64,500	-	-	-	-	(357,931)
	Other Locations	154,352	28,830	-	-	-	-	(125,522)
		576,783	93,330	-	-	-	-	(483,453)
Financial Management								
	Business Planning and Strategic Management	205,000	-	-	-	-	205,000	-
		205,000	-	-	-	-	205,000	-
Corporate Management and Governance								
	Support Services	893,715	-	-	-	-	-	(893,715)
Corporate Communications		893,715	-	-	-	-	-	(893,715)
	Communications	225,000	225,000	-	-	-	-	-
Information Infrastructure and Management		225,000	225,000	-	-	-	-	-
	Knowledge and Data Management	-	-	-	-	-	-	-
Project Recoveries		-	-	-	-	-	-	-
	Project Recoveries	864,785	-	-	-	-	-	(864,785)
Grand Total		864,785	-	-	-	-	-	(864,785)
		95,811,168	13,631,671	41,899,377	549,324	5,019,180	33,016,018	(1,695,598)

2027 Budget: Category 3							
Expenditures	Authority Generated	Municipal	Provincial	Federal	Levies	Reserves	Net
Watershed Planning and Reporting							
Watershed Plans and Strategies	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Waterfront Parks							
Park Planning	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Conservation Parks							
Day Use	2,458,499	589,000	-	-	-	-	(1,869,499)
Picnics	1,899,865	2,670,300	20,000	-	157,000	-	947,435
Swimming	386,300	160,000	-	-	-	-	(226,300)
Fishing	27,800	38,500	-	-	-	-	10,700
Camping	1,220,150	2,274,200	-	-	65,000	-	1,119,050
Cross Country Skiing	51,913	65,000	-	-	-	-	13,087
Filming	22,635	685,000	-	-	-	-	662,365
	6,067,162	6,482,000	20,000	-	222,000	-	656,838
Trails							
Trail Development	346,000	-	150,000	-	196,000	-	-
	346,000	-	150,000	-	196,000	-	-
Bathurst Glen Golf Course							
Golf Course	1,637,000	1,674,100	-	-	10,000	-	47,100
	1,637,000	1,674,100	-	-	10,000	-	47,100
Black Creek Pioneer Village							
Heritage Village	2,482,950	1,440,047	-	221,000	8,500	-	(813,403)
	2,482,950	1,440,047	-	221,000	8,500	-	(813,403)
Events and Festivals							
Kortright	477,399	681,000	-	-	-	-	203,601
Black Creek Pioneer Village	289,946	459,689	-	-	-	-	169,743
Other Facilities	236,547	332,300	-	-	-	-	95,753
	1,003,892	1,472,989	-	-	-	-	469,097
Biodiversity Monitoring							
Regional Monitoring - Biodiversity	-	-	-	-	-	-	-
Activity Based Monitoring	63,000	-	-	-	-	-	(63,000)
	63,000	-	-	-	-	-	(63,000)
Ecosystem Management Research and Directions							
Restoration Opportunities Bank	628,270	-	628,270	-	-	-	0
	628,270	-	628,270	-	-	-	0
Erosion Management							
Capital Works	57,500	57,500	-	-	-	-	-
Hazard Monitoring	-	-	-	-	-	-	-
	57,500	57,500	-	-	-	-	-
Forest Management							
Managed Forest Tax Incentive Planning	-	-	-	-	-	-	-
Hazard Tree Management	-	-	-	-	-	-	-
Invasive Species Management	244,700	-	244,700	-	-	-	-
Forest Management Planning	30,000	-	30,000	-	-	-	-
Forest Management Operations	-	-	-	-	-	-	-
	274,700	-	274,700	-	-	-	-
Restoration and Regeneration							
Propagation and Sale of Plants	-	-	-	-	-	-	-
Inland and Lakefill Soil Management	245,000	245,000	-	-	-	-	-
Shoreline Restoration	100,000	-	100,000	-	-	-	-
Wetlands	61,065	-	-	61,065	-	-	-
Terrestrial Planting	-	-	-	-	-	-	-
	406,065	245,000	100,000	61,065	-	-	-
Living City Transition Program							
Sustainable Neighbourhood	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Community Engagement							
Citizen Based Regeneration	-	-	-	-	-	-	-
Stewardship	330,000	330,000	-	-	-	-	-
Watershed Engagement	-	-	-	-	-	-	-
	330,000	330,000	-	-	-	-	-
Flood Management							
Flood Forecasting and Warning	-	-	-	-	-	-	-
Flood Risk Management	-	-	-	-	-	-	-
Flood Infrastructure and Operations	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Greenspace Securement							
Greenspace Planning	700,000	700,000	-	-	-	-	-
	700,000	700,000	-	-	-	-	-
Greenspace Management							
Resource Management Planning	950,000	950,000	-	-	-	-	-
Implementation	310,700	44,000	266,700	-	-	-	-
	1,260,700	994,000	266,700	-	-	-	-
School Programs							
Early Learners	391,581	493,468	-	-	-	-	101,887
Post Secondary	34,565	23,790	20,000	-	-	-	9,225
Elementary	91,718	77,000	-	-	-	-	(14,718)
Secondary	1,500	157,957	-	-	-	-	156,457
	519,364	752,215	20,000	-	-	-	252,851
Newcomer Services							
Development of Internationally Trained Professionals	312,569	-	-	-	312,569	-	-
	312,569	-	-	-	312,569	-	-
Family and Community Programs							
Kortright	585,174	413,000	-	10,000	-	-	(162,174)
Other Locations	418,990	315,920	72,000	12,500	30,000	-	11,430
	1,004,164	728,920	72,000	22,500	30,000	-	(150,744)

2027 Budget: Category 3							
Expenditures	Authority Generated	Municipal	Provincial	Federal	Levies	Reserves	Net
Corporate Management and Governance							
Support Services	(3,867,376)	41,000	-	-	-	451,104	-
	(3,867,376)	41,000	-	-	-	451,104	-
Human Resources							
Volunteers	110,000	100,000	10,000	-	-	-	-
Health and Safety	-	-	-	-	-	-	-
Human Capital Planning and Strategies	-	-	-	-	-	-	-
	110,000	100,000	10,000	-	-	-	-
Information Infrastructure and Management							
Knowledge and Data Management	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Project Recoveries							
Project Recoveries	(4,463,618)	-	-	-	-	-	-
	(4,463,618)	-	-	-	-	-	-
Vehicles and Equipment							
Operations	(1,075,390)	40,000	-	-	-	-	-
Acquisitions	1,035,000	-	-	-	-	-	-
	(40,390)	40,000	-	-	-	-	-
Rental Properties							
Rentals	2,057,000	2,440,805	-	-	-	-	-
	2,057,000	2,440,805	-	-	-	-	-
Grand Total	10,888,952	17,498,576	1,541,670	243,500	840,134	451,104	-
							9,686,032

Toronto and Region Conservation Authority
2027 Operating Budget

	2027 Budget	2026 Budget	Actual August 2026	\$ Change over 2026 Budget	% Change over 2026 Budget
Revenue					
Municipal					
Operating levy	21,205,000	19,613,000	9,806,437	1,592,000	8.1%
Capital levy	-	-	-	-	0.0%
Contract services	2,328,000	1,925,000	918,681	403,000	20.9%
Grants	72,000	73,000	73,857	(1,000)	-1.4%
Provincial/Federal					
Provincial	2,124,000	2,242,000	1,220,824	(118,000)	-5.3%
Federal	803,000	870,000	91,084	(67,000)	-7.7%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	30,069,000	28,399,000	15,124,632	1,670,000	5.9%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	811,000	1,104,000	252,611	(293,000)	-26.5%
Rent and property interests	3,063,000	3,111,000	1,229,886	(48,000)	-1.5%
Fundraising					
Donations	-	68,000	103,318	(68,000)	-100.0%
Toronto and Region Conservation Foundation	500,000	969,000	48,982	(469,000)	-48.4%
Investment income	2,510,000	2,800,000	1,224,427	(290,000)	-10.4%
Sundry	2,000	18,000	723,933	(16,000)	-88.9%
Total Revenue	63,487,000	61,192,000	30,818,672	2,295,000	3.8%

Toronto and Region Conservation Authority
2027 Operating Budget

	2027 Budget	2026 Budget	Actual August 2026	\$ Change over 2026 Budget	% Change over 2026 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	395,000	385,000	222,842	10,000	2.6%
	395,000	385,000	222,842	10,000	2.6%
Water Risk Management					
Erosion Management	188,000	185,000	135,143	3,000	1.6%
Flood Management	1,445,000	1,305,000	822,722	140,000	10.7%
	1,633,000	1,490,000	957,865	143,000	9.6%
Regional Biodiversity					
Forest Management	140,000	138,000	30,331	2,000	1.4%
Restoration and Regeneration	300,000	468,000	375,070	(168,000)	-35.9%
	440,000	606,000	405,401	(166,000)	-27.4%
Greenspace Securement and Management					
Greenspace Management	1,132,000	1,011,000	963,667	121,000	12.0%
Rental Properties	2,057,000	2,060,000	565,780	(3,000)	-0.1%
	3,189,000	3,071,000	1,529,447	118,000	3.8%
Tourism and Recreation					
Conservation Parks	7,594,000	7,384,000	4,474,921	210,000	2.8%
Bathurst Glen Golf Course	1,637,000	1,605,000	941,881	32,000	2.0%
The Village at Black Creek	3,729,000	3,681,000	1,971,788	48,000	1.3%
Events and Festivals	1,008,000	539,000	530,444	469,000	87.0%
	13,968,000	13,209,000	7,919,034	759,000	5.7%
Planning and Development Review					
Development Planning and Regulation Permitting	9,924,000	10,190,000	5,415,617	(266,000)	-2.6%
Environmental Assessment Planning and Permitting	7,036,000	6,758,000	3,600,746	278,000	4.1%
Policy Development and Review	405,000	395,000	181,510	10,000	2.5%
	17,365,000	17,343,000	9,197,873	22,000	0.1%
Education and Outreach					
School Programs	8,408,000	7,669,000	4,188,567	739,000	9.6%
Newcomer Services	313,000	644,000	260,088	(331,000)	-51.4%
Family and Community Programs	1,427,000	1,360,000	696,520	67,000	4.9%
	10,148,000	9,673,000	5,145,175	475,000	4.9%
Sustainable Communities					
Living City Transition Program	100,000	69,000	35,575	31,000	44.9%
Community Engagement	330,000	220,000	142,439	110,000	50.0%
	430,000	289,000	178,014	141,000	48.8%
Corporate Services					
Financial Management	4,287,000	3,963,000	2,144,243	324,000	8.2%
Corporate Management and Governance	8,755,000	8,081,000	5,648,855	674,000	8.3%
Human Resources	3,404,000	3,850,000	1,790,804	(446,000)	-11.6%
Corporate Communications	1,790,000	1,742,000	917,280	48,000	2.8%
Information Infrastructure and Management	3,777,000	3,413,000	2,096,950	364,000	10.7%
Project Recoveries	(4,464,000)	(4,965,000)	(1,930,070)	501,000	-10.1%
Vehicles and Equipment	(40,000)	494,000	1,211,645	(534,000)	-108.1%
	17,509,000	16,578,000	11,879,707	931,000	5.6%
Total Expenditures	65,077,000	62,644,000	37,435,358	2,433,000	3.9%
Net Surplus (Deficit)	(1,589,000)	(1,449,000)	(6,303,558)	(140,000)	9.7%
Reserves	-	-	-	-	0.0%
Net Budget	(1,589,000)	(1,449,000)	(6,303,558)	(140,000)	9.7%

Toronto and Region Conservation Authority
2027 Capital Budget

	2027 Budget	2026 Budget	Actual August 2026	\$ Change over 2026 Budget	% Change over 2026 Budget
Revenue					
Municipal					
Operating levy	-	-	-	-	0.0%
Capital levy	59,793,000	57,156,000	20,118,012	2,637,000	4.6%
Contract services	48,972,000	52,778,000	10,033,171	(3,806,000)	-7.2%
Grants	108,000	106,000	70,426	2,000	1.9%
Provincial/Federal					
Provincial	1,044,000	1,277,000	496,884	(233,000)	-18.2%
Federal	7,670,000	8,618,000	1,982,098	(948,000)	-11.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	354,000	456,000	336,199	(102,000)	-22.4%
Contract services					
Compensation agreements	1,807,000	5,156,000	301,392	(3,349,000)	-65.0%
Corporate and other	3,543,000	4,927,000	616,481	(1,384,000)	-28.1%
Rent and property interests	86,000	420,000	481,955	(334,000)	-79.5%
Fundraising					
Donations	32,000	132,000	62,449	(100,000)	-75.8%
Toronto and Region Conservation Foundation	3,219,000	2,100,000	54,380	1,119,000	53.3%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	126,628,000	133,126,000	34,553,447	(6,498,000)	-4.9%

Toronto and Region Conservation Authority
2027 Capital Budget

	2027 Budget	2026 Budget	Actual August 2026	\$ Change over 2026 Budget	% Change over 2026 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,213,000	1,036,000	639,105	177,000	17.1%
Climate Science	1,041,000	996,000	218,692	45,000	4.5%
	2,254,000	2,032,000	857,797	222,000	10.9%
Water Risk Management					
Water Resource Science	4,236,000	4,045,000	1,981,736	191,000	4.7%
Erosion Management	43,853,000	46,055,000	17,419,864	(2,202,000)	-4.8%
Flood Management	13,705,000	13,976,000	5,567,126	(271,000)	-1.9%
	61,794,000	64,076,000	24,968,726	(2,282,000)	-3.6%
Regional Biodiversity					
Biodiversity Monitoring	2,186,000	2,612,000	1,243,380	(426,000)	-16.3%
Ecosystem Management Research and Directions	4,720,000	7,795,000	4,376,685	(3,075,000)	-39.4%
Forest Management	1,461,000	1,193,000	415,046	268,000	22.5%
Restoration and Regeneration	16,802,000	18,916,000	7,226,923	(2,114,000)	-11.2%
	25,169,000	30,516,000	13,262,034	(5,347,000)	-17.5%
Greenspace Securement and Management					
Greenspace Securement	866,000	1,200,000	113,815	(334,000)	-27.8%
Greenspace Management	4,559,000	5,262,000	3,206,659	(703,000)	-13.4%
	5,425,000	6,462,000	3,320,474	(1,037,000)	-16.0%
Tourism and Recreation					
Waterfront Parks	7,539,000	7,541,000	299,517	(2,000)	0.0%
Conservation Parks	429,000	97,000	40,081	332,000	342.3%
Trails	6,447,000	5,253,000	2,465,240	1,194,000	22.7%
The Village at Black Creek	393,000	382,000	137,009	11,000	2.9%
Events and Festivals	18,000	16,000	18,459	2,000	12.5%
	14,826,000	13,289,000	2,960,306	1,537,000	11.6%
Planning and Development Review					
Environmental Assessment Planning and Permitting	208,000	426,000	25,818	(218,000)	-51.2%
Policy Development and Review	500,000	500,000	251,324	-	0.0%
	708,000	926,000	277,142	(218,000)	-23.5%
Education and Outreach					
School Programs	2,583,000	2,468,000	1,284,179	115,000	4.7%
Newcomer Services	174,000	171,000	91,083	3,000	1.8%
Family and Community Programs	154,000	135,000	60,463	19,000	14.1%
	2,911,000	2,774,000	1,435,725	137,000	4.9%
Sustainable Communities					
Living City Transition Program	5,249,000	5,017,000	2,556,855	232,000	4.6%
Community Engagement	3,244,000	2,974,000	1,490,743	270,000	9.1%
	8,493,000	7,991,000	4,047,598	502,000	6.3%
Corporate Services					
Financial Management	205,000	181,000	45,809	24,000	13.3%
Corporate Management and Governance	1,777,000	1,916,000	828,112	(139,000)	-7.3%
Human Resources	110,000	122,000	15,170	(12,000)	-9.8%
Information Infrastructure and Management	500,000	500,000	502,304	-	0.0%
Project Recoveries	865,000	893,000	552,630	(28,000)	-3.1%
	3,457,000	3,612,000	1,944,025	(155,000)	-4.3%
Total Expenditures	125,037,000	131,678,000	53,073,827	(6,641,000)	-5.0%
Net Surplus (Deficit)	1,589,000	1,449,000	(18,520,379)	140,000	9.7%
Reserves	-	-	-	-	0.0%
Net Budget	1,589,000	1,449,000	(18,520,379)	140,000	9.7%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Watershed Studies and Strategies

	2027 Budget	2026 Budget	Actual August 2026	\$ Change over 2026 Budget	% Change over 2026 Budget
Revenue					
Municipal					
Operating levy	395,000	385,000	192,500	10,000	2.6%
Capital levy	1,691,000	1,649,000	448,218	42,000	2.5%
Contract services	208,000	65,000	70,000	143,000	220.0%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	38,000	117,000	13,737	(79,000)	-67.5%
Federal grants	266,000	160,000	48,924	106,000	66.3%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	-	-	0.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	50,000	40,000	47,500	10,000	25.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	2,648,000	2,416,000	820,879	232,000	9.6%
Expenditures					
Watershed Planning and Reporting					
Watershed Plans and Strategies	1,608,000	1,421,000	861,946	187,000	13.2%
	1,608,000	1,421,000	861,946	187,000	13.2%
Climate Science					
Emerging and Integrative Climate Science	1,041,000	996,000	218,692	45,000	4.5%
	1,041,000	996,000	218,692	45,000	4.5%
Total Expenditures	2,649,000	2,417,000	1,080,638	232,000	9.6%
Net Surplus (Deficit)	-	(1,000)	(259,759)	1,000	-100.0%
Reserves	-	-	-	-	0.0%
Net Budget	-	(1,000)	(259,759)	1,000	-100.0%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Water Risk Management

	2027 Budget	2026 Budget	Actual August 2026	\$ Change over 2026 Budget	% Change over 2026 Budget
Revenue					
Municipal					
Operating levy	1,283,000	1,127,000	563,501	156,000	13.8%
Capital levy	21,502,000	20,707,000	9,031,589	795,000	3.8%
Contract services	33,836,000	36,054,000	7,816,442	(2,218,000)	-6.2%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	990,000	1,009,000	668,120	(19,000)	-1.9%
Federal grants	4,991,000	6,655,000	514,862	(1,664,000)	-25.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	20,000	25,000	9,675	(5,000)	-20.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	830,000	240,000	40,900	590,000	245.8%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	63,452,000	65,817,000	18,645,089	(2,365,000)	-3.6%
Expenditures					
Water Resource Science					
Groundwater Strategies	740,000	720,000	502,711	20,000	2.8%
Source Water Protection Strategy	137,000	137,000	61,101	-	0.0%
Regional Monitoring - Water	866,000	722,000	449,245	144,000	19.9%
Hydrology	30,000	184,000	84,313	(154,000)	-83.7%
Stormwater Management Strategies	2,156,000	1,976,000	690,233	180,000	9.1%
Flood Plain Mapping	307,000	306,000	194,132	1,000	0.3%
	4,236,000	4,045,000	1,981,735	191,000	4.7%
Erosion Management					
Capital Works	42,463,000	43,955,000	16,938,757	(1,492,000)	-3.4%
Hazard Monitoring	1,578,000	2,285,000	616,250	(707,000)	-30.9%
	44,041,000	46,240,000	17,555,007	(2,199,000)	-4.8%
Flood Management					
Flood Forecasting and Warning	860,000	783,000	512,207	77,000	9.8%
Flood Risk Management	12,321,000	12,455,000	4,898,006	(134,000)	-1.1%
Flood Infrastructure and Operations	1,969,000	2,043,000	979,635	(74,000)	-3.6%
	15,150,000	15,281,000	6,389,848	(131,000)	-0.9%
Total Expenditures	63,427,000	65,566,000	25,926,590	(2,139,000)	-3.3%
Net Surplus (Deficit)	24,000	252,000	(7,281,502)	(228,000)	-90.5%
Reserves	-	-	-	-	0.0%
Net Budget	24,000	252,000	(7,281,502)	(228,000)	-90.5%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Regional Biodiversity

	2027 Budget	2026 Budget	Actual August 2026	\$ Change over 2026 Budget	% Change over 2026 Budget
Revenue					
Municipal					
Operating levy	140,000	138,000	69,000	2,000	1.4%
Capital levy	8,869,000	8,768,000	3,750,081	101,000	1.2%
Contract services	9,387,000	10,621,000	1,295,965	(1,234,000)	-11.6%
Grants	74,000	74,000	20,782	-	0.0%
Provincial/Federal					
Provincial grants	277,000	283,000	117,983	(6,000)	-2.1%
Federal grants	1,889,000	1,539,000	1,095,958	350,000	22.7%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	1,760	-	0.0%
Contract services					
Compensation agreements	1,727,000	5,121,000	370,260	(3,394,000)	-66.3%
Corporate and other	1,803,000	3,979,000	499,161	(2,176,000)	-54.7%
Rent and property interests	-	-	34,316	-	0.0%
Fundraising					
Donations	-	18,000	19,672	(18,000)	-100.0%
Toronto and Region Conservation Foundation	1,133,000	-	27,190	1,133,000	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	25,299,000	30,541,000	7,302,128	(5,242,000)	-17.2%
Expenditures					
Biodiversity Monitoring					
Regional Monitoring - Biodiversity	986,000	1,159,000	541,325	(173,000)	-14.9%
Activity Based Monitoring	544,000	489,000	245,882	55,000	11.2%
Terrestrial Inventory and Assessment	397,000	351,000	278,338	46,000	13.1%
Waterfront Monitoring	259,000	613,000	177,835	(354,000)	-57.7%
	2,186,000	2,612,000	1,243,380	(426,000)	-16.3%
Ecosystem Management Research and Directions					
Aquatic System Priority Planning	259,000	347,000	224,977	(88,000)	-25.4%
Terrestrial (and Integrated) Ecosystem Management	1,046,000	2,556,000	612,669	(1,510,000)	-59.1%
Restoration Opportunities Bank	3,415,000	4,892,000	3,539,039	(1,477,000)	-30.2%
	4,720,000	7,795,000	4,376,685	(3,075,000)	-39.4%
Forest Management					
Hazard Tree Management	667,000	653,000	146,636	14,000	2.1%
Invasive Species Management	617,000	399,000	259,762	218,000	54.6%
Forest Management Planning	30,000	-	17,411	30,000	0.0%
Forest Management Operations	287,000	279,000	21,568	8,000	2.9%
	1,601,000	1,331,000	445,377	270,000	20.3%
Restoration and Regeneration					
Propagation and Sale of Plants	157,000	159,000	127,602	(2,000)	-1.3%
Inland and Lakefill Soil Management	245,000	410,000	215,190	(165,000)	-40.2%
Shoreline Restoration	2,687,000	646,000	583,170	2,041,000	315.9%
Wetlands	2,107,000	1,142,000	1,242,725	965,000	84.5%
Riparian and Flood Plain Restoration	425,000	416,000	181,166	9,000	2.2%
Natural Channel and Stream Restoration	2,599,000	1,154,000	585,397	1,445,000	125.2%
Terrestrial Planting	2,772,000	4,770,000	1,401,386	(1,998,000)	-41.9%
Wildlife Habitat Management	1,040,000	1,066,000	865,191	(26,000)	-2.4%
Compensation Restoration	1,809,000	4,599,000	1,101,163	(2,790,000)	-60.7%
Watershed Restoration	3,262,000	5,022,000	1,299,003	(1,760,000)	-35.0%
	17,103,000	19,384,000	7,601,993	(2,281,000)	-11.8%
Total Expenditures	25,610,000	31,122,000	13,667,435	(5,512,000)	-17.7%
Net Surplus (Deficit)	(310,000)	(581,000)	(6,365,307)	271,000	-46.6%
Reserves	-	-	-	-	0.0%
Net Budget	(310,000)	(581,000)	(6,365,307)	271,000	-46.6%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Greenspace Securement and Management

	2027 Budget	2026 Budget	Actual August 2026	\$ Change over 2026 Budget	% Change over 2026 Budget
Revenue					
Municipal					
Operating levy	1,000,000	611,000	305,500	389,000	63.7%
Capital levy	2,118,000	2,062,000	902,568	56,000	2.7%
Contract services	1,739,000	2,575,000	336,676	(836,000)	-32.5%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	-	-	950	-	0.0%
Federal grants	40,000	-	-	40,000	0.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	28,627	-	0.0%
Contract services					
Compensation agreements	80,000	-	(68,869)	80,000	0.0%
Corporate and other	142,000	141,000	1,132	1,000	0.7%
Rent and property interests	2,507,000	2,898,000	1,385,278	(391,000)	-13.5%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	1,650,000	1,650,000	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	16,000	-	(16,000)	-100.0%
Total Revenue	9,276,000	9,953,000	2,891,862	(677,000)	-6.8%
Expenditures					
Greenspace Securement					
Greenspace Land Acquisition	166,000	500,000	20,750	(334,000)	-66.8%
Greenspace Planning	700,000	700,000	93,065	-	0.0%
	866,000	1,200,000	113,815	(334,000)	-27.8%
Greenspace Management					
Archaeology	410,000	366,000	141,339	44,000	12.0%
Property Taxes and Insurance	689,000	613,000	803,535	76,000	12.4%
Resource Management Planning	1,030,000	950,000	379,011	80,000	8.4%
Implementation	3,529,000	4,312,000	2,827,648	(783,000)	-18.2%
Hazard Management	33,000	32,000	18,793	1,000	3.1%
	5,691,000	6,273,000	4,170,326	(582,000)	-9.3%
Rental Properties					
Rentals	2,057,000	2,060,000	565,780	(3,000)	-0.1%
	2,057,000	2,060,000	565,780	(3,000)	-0.1%
Total Expenditures	8,614,000	9,533,000	4,849,921	(919,000)	-9.6%
Net Surplus (Deficit)	662,000	420,000	(1,958,059)	242,000	57.6%
Reserves	-	-	-	-	0.0%
Net Budget	662,000	420,000	(1,958,059)	242,000	57.6%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Tourism and Recreation

	2027 Budget	2026 Budget	Actual August 2026	\$ Change over 2026 Budget	% Change over 2026 Budget
Revenue					
Municipal					
Operating levy	1,813,000	1,773,000	886,501	40,000	2.3%
Capital levy	11,759,000	10,703,000	848,602	1,056,000	9.9%
Contract services	2,894,000	2,520,000	193,746	374,000	14.8%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	242,000	228,000	16,667	14,000	6.1%
Federal grants	437,000	420,000	12,548	17,000	4.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	10,549,000	9,905,000	5,727,128	644,000	6.5%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	10,000	-	52,697	10,000	0.0%
Rent and property interests	612,000	608,000	286,257	4,000	0.7%
Fundraising					
Donations	-	68,000	68,196	(68,000)	-100.0%
Toronto and Region Conservation Foundation	278,000	415,000	-	(137,000)	-33.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	28,594,000	26,640,000	8,092,342	1,954,000	7.3%
Expenditures					
Waterfront Parks					
General Maintenance	491,000	527,000	218,133	(36,000)	-6.8%
Park Planning	48,000	15,000	57,655	33,000	220.0%
Park Development	7,000,000	7,000,000	23,729	-	0.0%
	7,539,000	7,542,000	299,517	(3,000)	0.0%
Conservation Parks					
Day Use	4,006,000	3,958,000	2,110,163	48,000	1.2%
Picnics	1,979,000	1,872,000	1,226,416	107,000	5.7%
Swimming	386,000	360,000	193,359	26,000	7.2%
Fishing	28,000	27,000	11,863	1,000	3.7%
Camping	1,220,000	1,197,000	815,923	23,000	1.9%
Cross Country Skiing	52,000	50,000	131,598	2,000	4.0%
Filming	23,000	19,000	13,312	4,000	21.1%
Park Development	329,000	-	12,369	329,000	0.0%
	8,023,000	7,483,000	4,515,003	540,000	7.2%
Trails					
Trail Development	3,968,000	3,015,000	1,845,137	953,000	31.6%
Trail Management	1,086,000	1,116,000	410,155	(30,000)	-2.7%
Trail Planning	1,392,000	1,123,000	209,949	269,000	24.0%
	6,446,000	5,254,000	2,465,241	1,192,000	22.7%
Bathurst Glen Golf Course					
Golf Course	1,637,000	1,605,000	941,881	32,000	2.0%
	1,637,000	1,605,000	941,881	32,000	2.0%
The Village at Black Creek					
Heritage Village	4,122,000	4,063,000	2,108,796	59,000	1.5%
	4,122,000	4,063,000	2,108,796	59,000	1.5%
Events and Festivals					
Kortright	477,000	242,000	245,927	235,000	97.1%
The Village at Black Creek	290,000	61,000	63,647	229,000	375.4%
Other Facilities	259,000	252,000	239,329	7,000	2.8%
	1,026,000	555,000	548,903	471,000	84.9%
Total Expenditures	28,793,000	26,502,000	10,879,341	2,291,000	8.6%
Net Surplus (Deficit)	(200,000)	142,000	(2,786,997)	(342,000)	-240.8%
Reserves	-	-	-	-	0.0%
Net Budget	(200,000)	142,000	(2,786,997)	(342,000)	-240.8%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Planning and Development Review

	2027 Budget	2026 Budget	Actual August 2026	\$ Change over 2026 Budget	% Change over 2026 Budget
Revenue					
Municipal					
Operating levy	1,961,000	1,915,000	957,501	46,000	2.4%
Capital levy	500,000	500,000	161,202	-	0.0%
Contract services	2,184,000	2,011,000	824,082	173,000	8.6%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	1,480,000	827,000	830,062	653,000	79.0%
Federal grants	-	-	-	-	0.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	11,947,000	11,772,000	7,084,265	175,000	1.5%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	-	155,000	60,317	(155,000)	-100.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	18,072,000	17,180,000	9,917,429	892,000	5.2%
Expenditures					
Development Planning and Regulation Permitting					
Planning	3,949,000	4,257,000	2,118,982	(308,000)	-7.2%
Permitting	1,730,000	1,520,000	835,743	210,000	13.8%
Enquiries	230,000	220,000	70,587	10,000	4.5%
Technical Services	2,842,000	3,040,000	1,928,925	(198,000)	-6.5%
Development Enforcement and Compliance	1,173,000	1,152,000	461,381	21,000	1.8%
	9,924,000	10,189,000	5,415,618	(265,000)	-2.6%
Environmental Assessment Planning and Permitting					
Planning (Basic, Servicing Agreements, Master Plans)	2,498,000	2,567,000	1,166,387	(69,000)	-2.7%
Permitting	1,795,000	1,719,000	1,034,831	76,000	4.4%
Development Enforcement and Compliance	782,000	768,000	307,587	14,000	1.8%
Technical Services	2,169,000	2,129,000	1,117,759	40,000	1.9%
	7,244,000	7,183,000	3,626,564	61,000	0.8%
Policy Development and Review					
Policy	905,000	895,000	432,834	10,000	1.1%
	905,000	895,000	432,834	10,000	1.1%
Total Expenditures	18,073,000	18,267,000	9,475,016	(194,000)	-1.1%
Net Surplus (Deficit)	(1,000)	(1,088,000)	442,414	1,087,000	-99.9%
Reserves	-	-	-	-	0.0%
Net Budget	(1,000)	(1,088,000)	442,414	1,087,000	-99.9%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Education and Outreach

	2027 Budget	2026 Budget	Actual August 2026	\$ Change over 2026 Budget	% Change over 2026 Budget
Revenue					
Municipal					
Operating levy	820,000	800,000	400,000	20,000	2.5%
Capital levy	2,418,000	2,368,000	958,090	50,000	2.1%
Contract services	305,000	260,000	162,027	45,000	17.3%
Grants	72,000	73,000	73,857	(1,000)	-1.4%
Provincial/Federal					
Provincial grants	54,000	272,000	(9,880)	(218,000)	-80.1%
Federal grants	538,000	608,000	91,084	(70,000)	-11.5%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	7,518,000	6,691,000	2,173,502	827,000	12.4%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	33,000	138,000	(10,291)	(105,000)	-76.1%
Rent and property interests	30,000	25,000	-	5,000	20.0%
Fundraising					
Donations	-	-	1,327	-	0.0%
Toronto and Region Conservation Foundation	120,000	457,000	48,982	(337,000)	-73.7%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	11,908,000	11,692,000	3,888,698	216,000	1.8%
Expenditures					
School Programs					
Early Learners	589,000	566,000	237,340	23,000	4.1%
Post Secondary	352,000	303,000	186,704	49,000	16.2%
Elementary	9,150,000	8,400,000	4,607,518	750,000	8.9%
Secondary	901,000	868,000	441,183	33,000	3.8%
	10,992,000	10,137,000	5,472,745	855,000	8.4%
Newcomer Services					
Development of Internationally Trained Professionals	313,000	644,000	260,088	(331,000)	-51.4%
Multicultural Connections Program	174,000	171,000	91,083	3,000	1.8%
	487,000	815,000	351,171	(328,000)	-40.2%
Family and Community Programs					
Kortright	1,008,000	1,018,000	448,636	(10,000)	-1.0%
Other Locations	573,000	477,000	308,347	96,000	20.1%
	1,581,000	1,495,000	756,983	86,000	5.8%
Total Expenditures	13,060,000	12,447,000	6,580,899	613,000	4.9%
Net Surplus (Deficit)	(1,150,000)	(755,000)	(2,692,201)	(395,000)	52.3%
Reserves	-	-	-	-	0.0%
Net Budget	(1,150,000)	(755,000)	(2,692,201)	(395,000)	52.3%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Sustainable Communities

	2027 Budget	2026 Budget	Actual August 2026	\$ Change over 2026 Budget	% Change over 2026 Budget
Revenue					
Municipal					
Operating levy	-	-	-	-	0.0%
Capital levy	5,931,000	5,469,000	2,614,360	462,000	8.4%
Contract services	747,000	592,000	250,934	155,000	26.2%
Grants	24,000	22,000	39,643	2,000	9.1%
Provincial/Federal					
Provincial grants	38,000	189,000	30,378	(151,000)	-79.9%
Federal grants	312,000	107,000	104,978	205,000	191.6%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	287,000	400,000	296,424	(113,000)	-28.3%
Contract services					
Compensation agreements	-	35,000	-	(35,000)	-100.0%
Corporate and other	1,386,000	1,222,000	176,791	164,000	13.4%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	32,000	114,000	76,450	(82,000)	-71.9%
Toronto and Region Conservation Foundation	169,000	130,000	27,190	39,000	30.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	8,926,000	8,280,000	3,617,148	646,000	7.8%
Expenditures					
Living City Transition Program					
Sustainable Neighbourhood	1,198,000	1,159,000	578,823	39,000	3.4%
Community Transformation	774,000	484,000	204,207	290,000	59.9%
Partners in Project Green	1,003,000	976,000	535,049	27,000	2.8%
Urban Agriculture	194,000	188,000	26,722	6,000	3.2%
Sustainable Technology Evaluation Program	2,169,000	2,199,000	1,242,529	(30,000)	-1.4%
Climate Consortium	12,000	80,000	5,098	(68,000)	-85.0%
Green Infrastructure Ontario	-	-	2	-	0.0%
	5,350,000	5,086,000	2,592,430	264,000	5.2%
Community Engagement					
Citizen Based Regeneration	1,878,000	1,630,000	864,672	248,000	15.2%
Stewardship	1,264,000	1,071,000	562,133	193,000	18.0%
Watershed Engagement	433,000	493,000	206,378	(60,000)	-12.2%
	3,575,000	3,194,000	1,633,183	381,000	11.9%
Total Expenditures	8,925,000	8,280,000	4,225,613	645,000	7.8%
Net Surplus (Deficit)	1,000	-	(608,464)	1,000	0.0%
Reserves	-	-	-	-	0.0%
Net Budget	1,000	-	(608,464)	1,000	0.0%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Corporate Services

	2027 Budget	2026 Budget	Actual August 2026	\$ Change over 2026 Budget	% Change over 2026 Budget
Revenue					
Municipal					
Operating levy	13,792,000	12,864,000	6,431,933	928,000	7.2%
Capital levy	5,006,000	4,930,000	1,403,301	76,000	1.5%
Contract services	-	6,000	1,980	(6,000)	-100.0%
Grants	10,000	10,000	10,000	-	0.0%
Provincial/Federal					
Provincial grants	50,000	593,000	49,692	(543,000)	-91.6%
Federal grants	-	-	204,827	-	0.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	102,000	62,000	139,449	40,000	64.5%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	100,000	115,000	885	(15,000)	-13.0%
Rent and property interests	-	-	5,989	-	0.0%
Fundraising					
Donations	-	-	122	-	0.0%
Toronto and Region Conservation Foundation	370,000	418,000	-	(48,000)	-11.5%
Investment income	2,510,000	2,800,000	1,228,977	(290,000)	-10.4%
Sundry	2,000	2,000	723,933	-	0.0%
Total Revenue	21,942,000	21,800,000	10,201,088	142,000	0.7%
Expenditures					
Financial Management					
Accounting and Reporting	2,709,000	2,588,000	1,378,493	121,000	4.7%
Business Planning and Strategic Management	1,783,000	1,555,000	598,945	228,000	14.7%
	4,492,000	4,143,000	1,977,438	349,000	8.4%
Corporate Management and Governance					
Corporate Secretariat	3,341,000	3,013,000	3,019,469	328,000	10.9%
Support Services	6,640,000	6,614,000	3,254,225	26,000	0.4%
Office of the CEO	552,000	370,000	203,272	182,000	49.2%
	10,533,000	9,997,000	6,476,966	536,000	5.4%
Human Resources					
Volunteers	110,000	122,000	3,669	(12,000)	-9.8%
Employee Support	3,404,000	3,850,000	1,790,804	(446,000)	-11.6%
Health and Safety	-	-	8,164	-	0.0%
Human Capital Planning and Strategies	-	-	3,338	-	0.0%
	3,514,000	3,972,000	1,805,975	(458,000)	-11.5%
Corporate Communications					
Communications	1,708,000	1,665,000	809,476	43,000	2.6%
Digital and Social Media	82,000	77,000	107,804	5,000	6.5%
	1,790,000	1,742,000	917,280	48,000	2.8%
Information Infrastructure and Management					
Information Technology	1,597,000	1,571,000	812,693	26,000	1.7%
Knowledge and Data Management	1,451,000	1,380,000	1,301,111	71,000	5.1%
Business Software	1,228,000	962,000	485,450	266,000	27.7%
	4,276,000	3,913,000	2,599,254	363,000	9.3%
Project Recoveries					
Project Recoveries	(3,599,000)	(4,072,000)	(1,377,439)	473,000	-11.6%
	(3,599,000)	(4,072,000)	(1,377,439)	473,000	-11.6%
Vehicles and Equipment					
Operations	(1,075,000)	(1,131,000)	245,495	56,000	-5.0%
Acquisitions	1,035,000	1,625,000	966,150	(590,000)	-36.3%
	(40,000)	494,000	1,211,645	(534,000)	-108.1%
Total Expenditures	20,966,000	20,189,000	13,611,119	777,000	3.8%
Net Surplus (Deficit)	976,000	1,612,000	(3,410,031)	(636,000)	-39.5%
Reserves	-	-	-	-	0.0%
Net Budget	976,000	1,612,000	(3,410,031)	(636,000)	-39.5%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Watershed Studies and Strategies - By Object Classification

	2027	2026	August 2026	over 2026	over 2026
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	395,000	385,000	192,500	10,000	2.6%
Capital levy	1,691,000	1,649,000	448,218	42,000	2.5%
Contract services	208,000	65,000	70,000	143,000	220.0%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	38,000	117,000	13,737	(79,000)	-67.5%
Federal grants	266,000	160,000	48,924	106,000	66.3%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	-	-	0.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	50,000	40,000	47,500	10,000	25.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	2,648,000	2,416,000	820,879	232,000	9.6%
Expenditures					
Wages and benefits	2,208,000	2,062,000	954,876	146,000	7.1%
Contracted services	304,000	258,000	68,221	46,000	17.8%
Materials and supplies	31,000	22,000	26,849	9,000	40.9%
Utilities	-	-	-	-	0.0%
Property taxes	-	-	-	-	0.0%
	2,543,000	2,342,000	1,049,946	201,000	8.6%
Internal Recoveries	7,000	-	-	7,000	0.0%
Internal Charges	99,000	75,000	30,692	24,000	32.0%
Total Expenditures	2,649,000	2,417,000	1,080,638	232,000	9.6%
Net Surplus (Deficit)	(1,000)	(1,000)	(259,759)	-	0.0%
Reserves	-	-	-	-	0.0%
Net Budget	(1,000)	(1,000)	(259,759)	-	0.0%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Water Risk Management - By Object Classification

	2027	2026	August 2026	over 2026	over 2026
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	1,283,000	1,127,000	563,501	156,000	13.8%
Capital levy	21,502,000	20,707,000	9,031,589	795,000	3.8%
Contract services	33,836,000	36,054,000	7,816,442	(2,218,000)	-6.2%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	990,000	1,009,000	668,120	(19,000)	-1.9%
Federal grants	4,991,000	6,655,000	514,862	(1,664,000)	-25.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	20,000	25,000	9,675	(5,000)	-20.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	830,000	240,000	40,900	590,000	245.8%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	63,452,000	65,817,000	18,645,089	(2,365,000)	-3.6%
Expenditures					
Wages and benefits	16,936,000	17,834,000	9,423,911	(898,000)	-5.0%
Contracted services	34,503,000	33,019,000	11,167,228	1,484,000	4.5%
Materials and supplies	6,387,000	9,581,000	3,051,388	(3,194,000)	-33.3%
Utilities	22,000	23,000	12,476	(1,000)	-4.3%
Property taxes	-	-	-	-	0.0%
	57,848,000	60,457,000	23,655,003	(2,609,000)	-4.3%
Internal Recoveries	(106,000)	(79,000)	-	(27,000)	34.2%
Internal Charges	5,686,000	5,188,000	2,271,589	498,000	9.6%
Total Expenditures	63,428,000	65,566,000	25,926,592	(2,138,000)	-3.3%
Net Surplus (Deficit)	24,000	251,000	(7,281,503)	(227,000)	-90.4%
Reserves	-	-	-	-	0.0%
Net Budget	24,000	251,000	(7,281,503)	(227,000)	-90.4%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Regional Biodiversity - By Object Classification

	2027	2026	August 2026	over 2026	over 2026
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	140,000	138,000	69,000	2,000	1.4%
Capital levy	8,869,000	8,768,000	3,750,081	101,000	1.2%
Contract services	9,387,000	10,621,000	1,295,965	(1,234,000)	-11.6%
Grants	74,000	74,000	20,782	-	0.0%
Provincial/Federal					
Provincial grants	277,000	283,000	117,983	(6,000)	-2.1%
Federal grants	1,889,000	1,539,000	1,095,958	350,000	22.7%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	1,760	-	0.0%
Contract services					
Compensation agreements	1,727,000	5,121,000	370,260	(3,394,000)	-66.3%
Corporate and other	1,803,000	3,979,000	499,161	(2,176,000)	-54.7%
Rent and property interests	-	-	34,316	-	0.0%
Fundraising					
Donations	-	18,000	19,672	(18,000)	-100.0%
Toronto and Region Conservation Foundation	1,133,000	-	27,190	1,133,000	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	25,299,000	30,541,000	7,302,128	(5,242,000)	-17.2%
Expenditures					
Wages and benefits	19,439,000	19,648,000	7,148,064	(209,000)	-1.1%
Contracted services	2,607,000	4,795,000	3,013,583	(2,188,000)	-45.6%
Materials and supplies	2,892,000	3,209,000	1,928,627	(317,000)	-9.9%
Utilities	3,000	4,000	3,108	(1,000)	-25.0%
Property taxes	-	-	-	-	0.0%
	24,941,000	27,656,000	12,093,382	(2,715,000)	-9.8%
Internal Recoveries	(8,588,000)	(6,211,000)	(1,309,500)	(2,377,000)	38.3%
Internal Charges	9,256,000	9,677,000	2,883,553	(421,000)	-4.4%
Total Expenditures	25,609,000	31,122,000	13,667,435	(5,513,000)	-17.7%
Net Surplus (Deficit)	(310,000)	(581,000)	(6,365,307)	271,000	-46.6%
Reserves	-	-	-	-	0.0%
Net Budget	(310,000)	(581,000)	(6,365,307)	271,000	-46.6%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Greenspace Securement and Management - By Object Classification

	2027	2026	August 2026	over 2026	over 2026
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	1,000,000	611,000	305,500	389,000	63.7%
Capital levy	2,118,000	2,062,000	902,568	56,000	2.7%
Contract services	1,739,000	2,575,000	336,676	(836,000)	-32.5%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	-	-	950	-	0.0%
Federal grants	40,000	-	-	40,000	0.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	28,627	-	0.0%
Contract services					
Compensation agreements	80,000	-	(68,869)	80,000	0.0%
Corporate and other	142,000	141,000	1,132	1,000	0.7%
Rent and property interests	2,507,000	2,898,000	1,385,278	(391,000)	-13.5%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	1,650,000	1,650,000	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	16,000	-	(16,000)	-100.0%
Total Revenue	9,276,000	9,953,000	2,891,862	(677,000)	-6.8%
Expenditures					
Wages and benefits	3,330,000	3,431,000	1,936,220	(101,000)	-2.9%
Contracted services	2,072,000	2,917,000	1,488,306	(845,000)	-29.0%
Materials and supplies	435,000	995,000	(14,236)	(560,000)	-56.3%
Utilities	95,000	70,000	60,428	25,000	35.7%
Property taxes	947,000	883,000	870,454	64,000	7.2%
	6,879,000	8,296,000	4,341,172	(1,417,000)	-17.1%
Internal Recoveries	1,000	(294,000)	(500)	295,000	-100.3%
Internal Charges	1,734,000	1,533,000	509,249	201,000	13.1%
Total Expenditures	8,614,000	9,535,000	4,849,921	(921,000)	-9.7%
Net Surplus (Deficit)	662,000	418,000	(1,958,059)	244,000	58.4%
Reserves	-	-	-	-	0.0%
Net Budget	662,000	418,000	(1,958,059)	244,000	58.4%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Tourism and Recreation - By Object Classification

	2027	2026	August 2026	over 2026	over 2026
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	1,813,000	1,773,000	886,501	40,000	2.3%
Capital levy	11,759,000	10,703,000	848,602	1,056,000	9.9%
Contract services	2,894,000	2,520,000	193,746	374,000	14.8%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	242,000	228,000	16,667	14,000	6.1%
Federal grants	437,000	420,000	12,548	17,000	4.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	10,549,000	9,905,000	5,727,128	644,000	6.5%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	10,000	-	52,697	10,000	0.0%
Rent and property interests	612,000	608,000	286,257	4,000	0.7%
Fundraising					
Donations	-	68,000	68,196	(68,000)	-100.0%
Toronto and Region Conservation Foundation	278,000	415,000	-	(137,000)	-33.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	28,594,000	26,640,000	8,092,342	1,954,000	7.3%
Expenditures					
Wages and benefits	11,374,000	10,847,000	6,273,597	527,000	4.9%
Contracted services	14,204,000	11,762,000	2,718,172	2,442,000	20.8%
Materials and supplies	1,375,000	1,439,000	855,330	(64,000)	-4.4%
Utilities	669,000	641,000	420,811	28,000	4.4%
Property taxes	-	-	-	-	0.0%
	27,622,000	24,689,000	10,267,910	2,933,000	11.9%
Internal Recoveries	(89,000)	280,000	(37,387)	(369,000)	-131.8%
Internal Charges	1,262,000	1,530,000	648,816	(268,000)	-17.5%
Total Expenditures	28,795,000	26,499,000	10,879,339	2,296,000	8.7%
Net Surplus (Deficit)	(201,000)	141,000	(2,786,997)	(342,000)	-242.6%
Reserves	-	-	-	-	0.0%
Net Budget	(201,000)	141,000	(2,786,997)	(342,000)	-242.6%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Planning and Development Review - By Object Classification

	2027	2026	August 2026	over 2026	over 2026
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	1,961,000	1,915,000	957,501	46,000	2.4%
Capital levy	500,000	500,000	161,202	-	0.0%
Contract services	2,184,000	2,011,000	824,082	173,000	8.6%
Grants	-	-	-	-	0.0%
Provincial/Federal					
Provincial grants	1,480,000	827,000	830,062	653,000	79.0%
Federal grants	-	-	-	-	0.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	11,947,000	11,772,000	7,084,265	175,000	1.5%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	-	155,000	60,317	(155,000)	-100.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
Toronto and Region Conservation Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	18,072,000	17,180,000	9,917,429	892,000	5.2%
Expenditures					
Wages and benefits	15,991,000	15,574,000	8,721,350	417,000	2.7%
Contracted services	1,545,000	1,961,000	602,452	(416,000)	-21.2%
Materials and supplies	242,000	293,000	74,646	(51,000)	-17.4%
Utilities	-	-	-	-	0.0%
Property taxes	-	-	-	-	0.0%
	17,778,000	17,828,000	9,398,448	(50,000)	-0.3%
Internal Recoveries	10,000	(2,000)	(5,400)	12,000	-600.0%
Internal Charges	285,000	442,000	81,968	(157,000)	-35.5%
Total Expenditures	18,073,000	18,268,000	9,475,016	(195,000)	-1.1%
Net Surplus (Deficit)	(1,000)	(1,088,000)	442,413	1,087,000	-99.9%
Reserves	-	-	-	-	0.0%
Net Budget	(1,000)	(1,088,000)	442,413	1,087,000	-99.9%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Education and Outreach - By Object Classification

	2027	2026	August 2026	over 2026	over 2026
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	820,000	800,000	400,000	20,000	2.5%
Capital levy	2,418,000	2,368,000	958,090	50,000	2.1%
Contract services	305,000	260,000	162,027	45,000	17.3%
Grants	72,000	73,000	73,857	(1,000)	-1.4%
Provincial/Federal					
Provincial grants	54,000	272,000	(9,880)	(218,000)	-80.1%
Federal grants	538,000	608,000	91,084	(70,000)	-11.5%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	7,518,000	6,691,000	2,173,502	827,000	12.4%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	33,000	138,000	(10,291)	(105,000)	-76.1%
Rent and property interests	30,000	25,000	-	5,000	20.0%
Fundraising					
Donations	-	-	1,327	-	0.0%
Toronto and Region Conservation Foundation	120,000	457,000	48,982	(337,000)	-73.7%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	11,908,000	11,692,000	3,888,698	216,000	1.8%
Expenditures					
Wages and benefits	10,710,000	9,629,000	5,157,964	1,081,000	11.2%
Contracted services	1,379,000	1,797,000	798,158	(418,000)	-23.3%
Materials and supplies	729,000	817,000	474,593	(88,000)	-10.8%
Utilities	229,000	224,000	155,498	5,000	2.2%
Property taxes	-	-	-	-	0.0%
	13,047,000	12,467,000	6,586,213	580,000	4.7%
Internal Recoveries	(456,000)	(618,000)	(346,035)	162,000	-26.2%
Internal Charges	469,000	598,000	340,721	(129,000)	-21.6%
Total Expenditures	13,060,000	12,447,000	6,580,899	613,000	4.9%
Net Surplus (Deficit)	(1,152,000)	(755,000)	(2,692,201)	(397,000)	52.6%
Reserves	-	-	-	-	0.0%
Net Budget	(1,152,000)	(755,000)	(2,692,201)	(397,000)	52.6%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Sustainable Communities - By Object Classification

	2027	2026	August 2026	over 2026	over 2026
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	-	-	-	-	0.0%
Capital levy	5,931,000	5,469,000	2,614,360	462,000	8.4%
Contract services	747,000	592,000	250,934	155,000	26.2%
Grants	24,000	22,000	39,643	2,000	9.1%
Provincial/Federal					
Provincial grants	38,000	189,000	30,378	(151,000)	-79.9%
Federal grants	312,000	107,000	104,978	205,000	191.6%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	287,000	400,000	296,425	(113,000)	-28.3%
Contract services					
Compensation agreements	-	35,000	-	(35,000)	-100.0%
Corporate and other	1,386,000	1,222,000	176,791	164,000	13.4%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	32,000	114,000	76,450	(82,000)	-71.9%
Toronto and Region Conservation Foundation	169,000	130,000	27,190	39,000	30.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	0.0%
Total Revenue	8,926,000	8,280,000	3,617,149	646,000	7.8%
Expenditures					
Wages and benefits	6,709,000	6,405,000	3,417,944	304,000	4.7%
Contracted services	1,170,000	870,000	451,448	300,000	34.5%
Materials and supplies	182,000	227,000	79,346	(45,000)	-19.8%
Utilities	-	-	-	-	0.0%
Property taxes	-	-	-	-	0.0%
	8,061,000	7,502,000	3,948,738	559,000	7.5%
Internal Recoveries	(41,000)	68,000	(20,844)	(109,000)	-160.3%
Internal Charges	905,000	711,000	297,717	194,000	27.3%
Total Expenditures	8,925,000	8,281,000	4,225,611	644,000	7.8%
Net Surplus (Deficit)	1,000	(1,000)	(608,462)	2,000	-200.0%
Reserves	-	-	-	-	0.0%
Net Budget	1,000	(1,000)	(608,462)	2,000	-200.0%

Toronto and Region Conservation Authority
2027 Operating and Capital Budget - Corporate Services - By Object Classification

	2027	2026	August 2026	over 2026	over 2026
	Budget	Budget	Actual	Budget	Budget
Revenue					
Municipal					
Operating levy	13,792,000	12,864,000	6,431,933	928,000	7.2%
Capital levy	5,006,000	4,930,000	1,403,301	76,000	1.5%
Contract services	-	6,000	1,980	(6,000)	-100.0%
Grants	10,000	10,000	10,000	-	0.0%
Provincial/Federal					
Provincial grants	50,000	593,000	49,692	(543,000)	-91.6%
Federal grants	-	-	204,827	-	0.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	102,000	62,000	139,449	40,000	64.5%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	100,000	115,000	885	(15,000)	-13.0%
Rent and property interests	-	-	5,989	-	0.0%
Fundraising					
Donations	-	-	122	-	0.0%
Toronto and Region Conservation Foundation	370,000	418,000	-	(48,000)	-11.5%
Investment income	2,510,000	2,800,000	1,228,977	(290,000)	-10.4%
Sundry	2,000	2,000	723,933	-	0.0%
Total Revenue	21,942,000	21,800,000	10,201,088	142,000	0.7%
Expenditures					
Wages and benefits	20,325,000	18,306,000	10,177,048	2,019,000	11.0%
Contracted services	10,645,000	10,955,000	6,754,315	(310,000)	-2.8%
Materials and supplies	4,468,000	5,137,000	2,403,211	(669,000)	-13.0%
Utilities	348,000	343,000	181,559	5,000	1.5%
Property taxes	7,000	6,000	2,908	1,000	16.7%
	35,793,000	34,747,000	19,519,041	1,046,000	3.0%
Internal Recoveries	(14,944,000)	(14,819,000)	(6,017,581)	(125,000)	0.8%
Internal Charges	118,000	260,000	109,659	(142,000)	-54.6%
Total Expenditures	20,967,000	20,188,000	13,611,119	779,000	3.9%
Net Surplus (Deficit)	975,000	1,612,000	(3,410,031)	(637,000)	-39.5%
Reserves	-	-	-	-	0.0%
Net Budget	975,000	1,612,000	(3,410,031)	(637,000)	-39.5%

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