



Toronto and Region
Conservation
Authority

**2027 Preliminary
Project Summaries and Forecast**
City of Toronto

July 2026

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Executive Summary

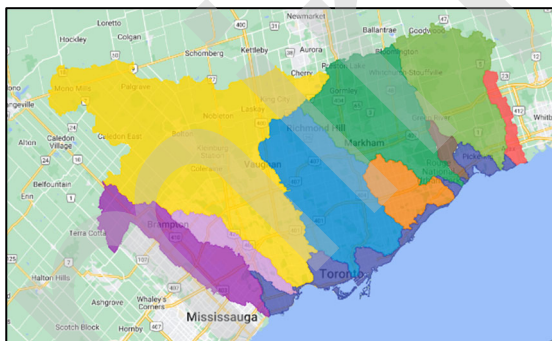
Since 1957, Toronto and Region Conservation Authority (TRCA), as enabled through the provincial *Conservation Authorities Act*, has taken action to enhance our region's natural environment and protect our land, water and communities from the impacts of flooding and increasingly extreme weather events — Ontario's leading cause of public emergencies.

As the region's first line of defence against natural hazards, TRCA maintains vital infrastructure and provides programs and services that promote public health and safety, protecting people and property.

TRCA mobilizes a science-based approach to provide sound policy advice, leveraging its role in the broader public sector to achieve collective impacts within our communities and across all levels of government.

TRCA's jurisdiction includes nine watersheds and their Lake Ontario shorelines:

- Carruthers Creek
- Don River
- Duffins Creek
- Etobicoke Creek
- Highland Creek
- Humber River
- Mimico Creek
- Petticoat Creek
- Rouge River



TRCA's jurisdiction spans the following five (5) upper-tier, one (1) single-tier, and 15 lower-tier municipalities, representing almost five million people (approximately 10% of Canada's population):

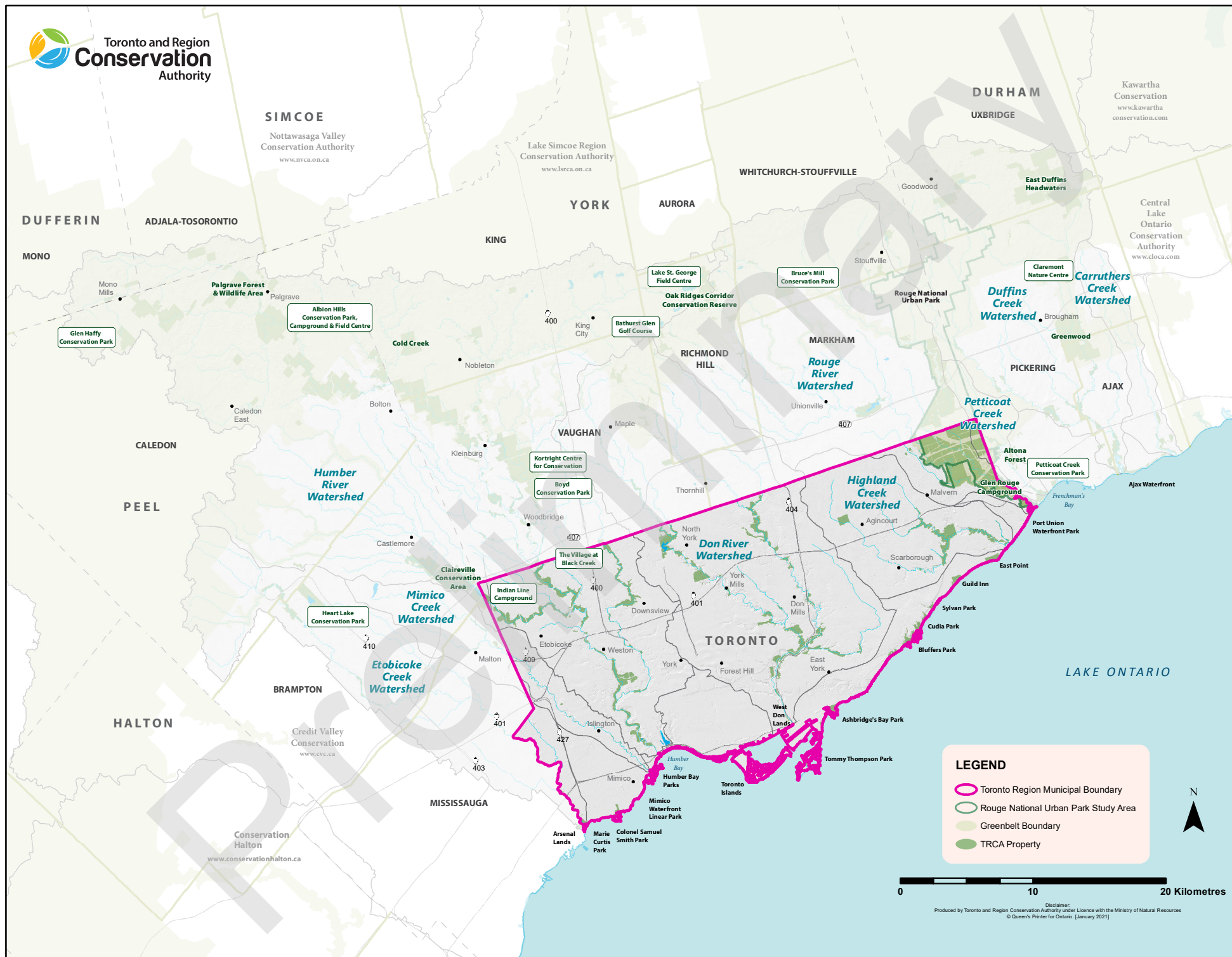
Upper/Single-Tier Municipality	Lower-Tier Municipality	% of Population Within TRCA Jurisdiction
Dufferin County	Mono (Town)	5
Durham Region	Ajax (Town)	86
Durham Region	Pickering (City)	95
Durham Region	Uxbridge (Township)	19
Peel Region	Brampton (City)	63
Peel Region	Caledon (Town)	55

Upper/Single-Tier Municipality	Lower-Tier Municipality	% of Population Within TRCA Jurisdiction
Peel Region	Mississauga (City)	33
Simcoe County	Adjala-Tosorontio (Township)	4
Toronto	Toronto (City)	100
York Region	Aurora (Town)	4
York Region	King (Township)	45
York Region	Markham (City)	100
York Region	Richmond Hill (City)	99
York Region	Vaughan (City)	100
York Region	Stouffville (Town)	43

TRCA's watershed and community-based work is broken into nine (9) service areas that enable responsive programming, high-quality services and inclusive governance. These service areas are:

- 1 Watershed Studies and Strategies
- 2 Water Risk Management
- 3 Regional Biodiversity
- 4 Greenspace Securement and Management
- 5 Tourism and Recreation
- 6 Planning and Development Review
- 7 Education and Outreach
- 8 Sustainable Communities
- 9 Corporate Services

Building on the above service area structure, as the role and mandate of conservation authorities in Ontario has continued to evolve, TRCA has adopted best practices related to financial transparency and improved collaboration with participating municipalities, including advanced performance measurement and reporting. TRCA is confident that through the framework of the *Conservation Authorities Act*, the services provided to partner municipalities and watershed communities continue to reflect key shared strategic priorities in building a sustainable city region now and into the future.



City of Toronto Forecast		Approved	Projected Forecast									
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
1	Watershed Studies and Strategies Total	282,000	291,000	294,000	298,000	305,000	308,000	316,000	320,000	332,000	336,000	340,000
2	Water Risk Management Total	15,063,000	15,186,000	15,679,000	15,755,000	15,787,600	15,825,800	15,858,400	15,895,600	15,937,200	14,584,000	14,591,000
3	Regional Biodiversity Total	1,741,000	1,746,000	1,788,000	1,819,000	1,858,000	1,897,000	1,933,000	1,968,000	2,009,000	2,045,000	2,096,000
4	Greenspace Securement and Management Total	64,100	64,000	64,000	64,000	64,000	64,000	64,000	64,000	64,000	64,000	64,000
5	Tourism and Recreation Total	9,205,000	10,230,000	28,757,000	30,784,000	28,812,000	23,841,000	9,854,000	7,890,000	3,427,000	2,466,000	2,505,000
6	Planning and Development Total	320,500	320,100	320,100	320,100	320,100	320,100	320,100	320,100	320,100	320,100	320,100
7	Education and Outreach Total	193,000	197,000	202,000	207,000	212,000	217,000	222,000	227,000	232,000	238,000	244,000
8	Sustainable Communities Total	1,930,000	1,799,000	1,851,000	1,609,000	1,654,000	1,699,000	1,747,000	1,795,000	1,845,000	1,896,000	1,950,000
9	Corporate Services Total	1,924,000	1,923,000	1,923,000	1,923,000	1,923,000	1,923,000	1,923,000	1,923,000	1,923,000	1,923,000	1,923,000
	Total Capital	30,722,600	31,756,100	50,878,100	52,779,100	50,935,700	46,094,900	32,237,500	30,402,700	26,089,300	23,872,100	24,033,100
	Total Operating	12,293,000	13,584,116	13,992,000	14,412,000	14,844,000	15,289,000	15,748,000	16,220,000	16,707,000	17,208,000	17,724,000
		43,015,600	45,340,216	64,870,100	67,191,100	65,779,700	61,383,900	47,985,500	46,622,700	42,796,300	41,080,100	41,757,100

	Project Name	2026 Approved	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Cost Acct#												
	1. Waterfront and Valley Erosion Control											
	City of Toronto Totals											
139-01	Shoreline Maintenance and Monitoring	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
134-01	Erosion Infrastructure - Major Maintenance	2,020,000	2,020,000	2,020,000	2,020,000	2,020,000	2,020,000	2,020,000	2,020,000	2,020,000	2,020,000	2,020,000
	Extreme Flooding - Restoration Plans for Waterfront Parks											
	Subtotal	2,420,000	2,420,000	2,420,000	2,420,000	2,420,000	2,420,000	2,420,000	2,420,000	2,420,000	2,420,000	2,420,000

PROGRAM/PROJECT NAME: *Watershed Erosion Monitoring and Maintenance Program (139-01)* REF. NUMBER: 139-01
SERVICE AREA: Water Risk Management CATEGORY: One
PROGRAM AREA: Erosion Management STAFF LEAD: JULES, ANDREW

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

This is a core program for the annual inspection of known erosion hazard sites and erosion control structures in the City of Toronto, to determine a priority for remedial and maintenance works typically carried out with funding in account 134-01. The determination of whether remedial works are required is based on a priority ranking system assigned by erosion monitoring staff from the numerical ranking assigned based on visual observations recorded at the time of inspection. Any sites recommended for remedial works would be required to be developed through the Class Environmental Assessment (Class EA) process. As this account also provides for the inspection of existing erosion control structures, maintenance recommendations are made based on the level of risk identified should the structure fail, with a priority ranking of low, medium or high assigned to ensure that the most hazardous sites are always addressed first.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	400,000	400,000	400,000	400,000	400,000	1,600,000
York	-	-	-	-	-	-
Total:	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$1,600,000

PROGRAM/PROJECT NAME: Watershed Erosion Monitoring and Maintenance Program (139-01)

DELIVERABLES

Category	Deliverable
Hazard Management <i>Erosion</i> <i>Audit/Inspect</i>	Complete bluff recession monitoring, erosion hazard monitoring, and erosion and flood control structure monitoring within the City of Toronto. It is estimated that 650 inspections will be completed in 2027.

PROGRAM/PROJECT NAME: *Erosion Infrastructure Major Maintenance (134-01)* REF. NUMBER: 134-01
SERVICE AREA: Water Risk Management CATEGORY: One
PROGRAM AREA: Erosion Management STAFF LEAD: REHANA, ASHOUR

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

Conduct major maintenance of existing erosion control structures (e.g., major retrofits/complete replacements of larger-scale structures) on a priority basis as identified through the Erosion Management Program (139-01). Works completed under this program have typically reached their design life (25+ years since constructed) and require major repairs or complete replacement of the original protection to be suitable for the current and predicted future stream conditions and adjacent land uses.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	2,020,000	2,020,000	2,020,000	2,020,000	2,020,000	8,080,000
York	-	-	-	-	-	-
Total:	\$2,020,000	\$2,020,000	\$2,020,000	\$2,020,000	\$2,020,000	\$8,080,000

PROGRAM/PROJECT NAME: Erosion Infrastructure Major Maintenance (134-01)

DELIVERABLES

Category	Deliverable
Hazard Management <i>Erosion</i> <i>Maintain Existing</i> <i>Erosion Control Structure/Works;</i> <i>Works constructed to protect or</i> <i>remove structures from erosion</i> <i>hazard</i>	Continue progressing 5 projects under the Toronto Ravine Major Maintenance portfolio. Individual projects are in various stages of the project lifecycle. Refer to deliverables outlined under the child accounts for more detailed information.

Cost Acct#	Project Name	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	2. Waterfront Development											
	City of Toronto Totals											
207-01	Keating Channel Dredging	328,000	336,000	344,000	353,000	362,000	371,000	380,000	390,000	400,000	410,000	420,000
210-04	Tommy Thompson Park - Cell Capping	52,000	54,000	56,000	58,000	60,000	62,000	64,000	66,000	68,000	70,000	72,000
210-19	Tommy Thompson Park Management Program	823,000	837,000	852,000	867,000	882,000	898,000	898,000	920,000	943,000	967,000	991,000
241-01	Waterfront Major Maintenance	188,000	188,000	188,000	188,000	188,000	188,000	188,000	188,000	188,000	188,000	188,000
240-01	Waterfront Environmental Monitoring Program	245,000	245,000	245,000	245,000	245,000	245,000	245,000	245,000	245,000	245,000	245,000
244-01	Waterfront Information Management	-	-	-	-	-	-	-	-	-	-	-
203-01	Toronto Planning Initiatives	-	-	-	-	-	-	-	-	-	-	-
204-20	Toronto Waterfront Consultation and Relations	103,000	106,000	109,000	112,000	115,000	118,000	122,000	126,000	130,000	134,000	138,000
460-01	Port Lands Maintenance & Management Support	673,000	686,000	1,166,000	1,232,000	1,256,600	1,281,800	1,307,400	1,333,600	1,360,200	-	-
211-16	Ashbridge's Bay - Coatsworth Cut Dredging	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
	Subtotal	2,662,000	2,702,000	3,210,000	3,305,000	3,358,600	3,413,800	3,454,400	3,518,600	3,584,200	2,264,000	2,304,000

PROGRAM/PROJECT NAME:	Keating Channel Flood Control Project (207-01)	REF. NUMBER:	207-01
SERVICE AREA:	Regional Biodiversity	CATEGORY:	One
PROGRAM AREA:	Restoration and Regeneration	STAFF LEAD:	MARKOVIC, EMILY

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
6	Improve the lives of residents, businesses and visitors by providing simple, reliable and connected services that anticipate changing customer needs.

DESCRIPTION & RATIONALE

TRCA provides support the the city with planning, management and oversight of necessary sediment and debris management activities in the Port Lands including Keating Channel, Sediment and Debris Management Area and Don River.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	328,000	336,000	344,000	353,000	362,000	1,395,000
York	-	-	-	-	-	-
Total:	\$328,000	\$336,000	\$344,000	\$353,000	\$362,000	\$1,395,000

PROGRAM/PROJECT NAME: Keating Channel Flood Control Project (207-01)

DELIVERABLES

Category	Deliverable
Program/Project Administration <i>General Management</i> <i>General Management</i>	Lead engagement to advance agreements and associated reporting with City of Toronto and PortToronto to facilitate dredging work in the Keating Channel.

PROGRAM/PROJECT NAME: Tommy Thompson Park - Cell Capping Program (210-04)
SERVICE AREA: Regional Biodiversity
PROGRAM AREA: Restoration and Regeneration

REF. NUMBER: 210-04
CATEGORY: Two
STAFF LEAD: MCDONALD, KAREN

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

Tommy Thompson Park contains three industrial Confined Disposal Facilities (CDFs, referred to as Cells) that hold contaminated sediment dredged from the Lower Don River and Keating Channel. Cells 1 and 2 have both been decommissioned, capped, and restored to coastal wetlands, with Cell 1 restoration completed in 2005 and Cell 2 in 2016. Cell 3 is an active CDF with many years of capacity remaining. CDF capping and restoration is required under the Tommy Thompson Park Master Plan and Environmental Assessment and the Keating Channel Environmental Assessment, and the restoration work supports actions to de-list the Toronto and Region Area of Concern. This project focuses on Cell 1 and Cell 2 wetland management (invasive species, native plant communities, water control structures) and monitoring (water and sediment quality, fisheries, vegetation and invasive species).

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	52,000	54,000	56,000	58,000	60,000	228,000
York	-	-	-	-	-	-
Total:	\$52,000	\$54,000	\$56,000	\$58,000	\$60,000	\$228,000

PROGRAM/PROJECT NAME: Tommy Thompson Park - Cell Capping Program (210-04)

DELIVERABLES

Category	Deliverable
Natural Environment <i>Environmental Monitoring</i> <i>Aquatic</i>	Conduct aquatic monitoring surveys as required based on survey frequency. Surveys can include water quality, sediment quality, fish community.
Natural Environment <i>Habitat Management and</i> <i>Restoration</i> <i>Planting - Public Land</i>	Plant native meadow marsh or riparian plants to enhance biodiversity and the native plant community at the Cell 2 wetland.
Natural Environment <i>Habitat Management and</i> <i>Restoration</i> <i>Maintain/Protect - Habitat</i>	Remove protective fencing from established aquatic plant nodes in the Cell 2 wetland.

PROGRAM/PROJECT NAME: Tommy Thompson Park Management Program (210-19) REF. NUMBER: 210-19
SERVICE AREA: Tourism and Parks CATEGORY: Two
PROGRAM AREA: Tourism and Recreation STAFF LEAD: MCDONALD, KAREN

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

Tommy Thompson Park (TTP) is managed in partnership with City of Toronto - Parks & Recreation department, with clearly defined roles and responsibilities. The Management Program operated by TRCA facilitates a variety of environmental projects and activities. The program also includes park management when the park is open to the public on weekends and holidays. Program activities include: public access for a over 250,000 visitors annually; wildlife and habitat management, including wetland management, invasive species control and cormorant monitoring and management; nature interpretation and environmental education programming for the public, including the annual Spring Bird Festival and Butterfly Festival; and park administration for volunteers, researchers and students.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	823,000	837,000	852,000	867,000	882,000	3,438,000
York	-	-	-	-	-	-
Total:	\$823,000	\$837,000	\$852,000	\$867,000	\$882,000	\$3,438,000

PROGRAM/PROJECT NAME: Tommy Thompson Park Management Program (210-19)

DELIVERABLES

Category	Deliverable
Program/Project Administration <i>Program/Project Management</i> <i>Program Maintenance</i>	Conduct public engagement related to Tommy Thompson Park including social media and website presence, and respond to visitor inquiries and concerns via email.
Program/Project Administration <i>Program/Project Management</i> <i>Program Maintenance</i> <i>Program/Project Oversight</i>	Manage TTP in partnership with the City of Toronto Parks & Recreation.

PROGRAM/PROJECT NAME: *Waterfront Major Maintenance (241-01)*

REF. NUMBER: 241-01

SERVICE AREA: Water Risk Management

CATEGORY: One

PROGRAM AREA: Erosion Management

STAFF LEAD: TAYLOR, JET

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

Major maintenance of existing shoreline structures protecting waterfront parks, municipal infrastructure and private property. Typical works include: Rebuilding failed/failing headlands. Placing reinforcement at the toe of existing groynes and headlands affected by near shore down-cutting. Placing cobbles on engineered beaches to prevent/repair back shore erosion. Backfilling behind headlands to mitigate scour due to wave overtopping.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	188,000	188,000	188,000	188,000	188,000	752,000
York	-	-	-	-	-	-
Total:	\$188,000	\$188,000	\$188,000	\$188,000	\$188,000	\$752,000

PROGRAM/PROJECT NAME: Waterfront Major Maintenance (241-01)

DELIVERABLES

Category	Deliverable
Hazard Management <i>Erosion</i> <i>Maintain Existing</i>	Plan and implement maintenance works based on the results of the 2025/2026 monitoring. It is anticipated that three (3) projects will be in the planning/design phase in 2027 and that three (3) projects will be in construction within 2027.

PROGRAM/PROJECT NAME:	Waterfront Environmental Monitoring Program (240-01)	REF. NUMBER:	240-01
SERVICE AREA:	Regional Biodiversity	CATEGORY:	One
PROGRAM AREA:	Biodiversity Monitoring	STAFF LEAD:	WALLACE, ANGELA

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

Environmental monitoring along the Toronto waterfront is an important aspect of TRCA's Shoreline Management Program. Understanding environmental conditions of the shoreline provides significant information and input into the preplanning, design and approval of restoration projects. This valuable insight into environmental conditions has also been beneficial to the City's Waterfront Revitalization Plans, official Waterfront Plan development and City Park planning. Monitoring projects focus on documenting local and regional conditions and bio-physical attributes of the shoreline including: fish and wildlife community surveys, wetland monitoring, bio-monitoring, sediment surveys, and physical habitat surveys. This project ties directly into the following Toronto Water Pollution Objectives: Water Quality - meet guidelines for water and sediment quality. Water Quantity - reduce erosion impacts on habitats and property. Natural Areas and Wildlife - protect, enhance and restore natural feature.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	245,000	245,000	245,000	245,000	245,000	980,000
York	-	-	-	-	-	-
Total:	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000	\$980,000

PROGRAM/PROJECT NAME: Waterfront Environmental Monitoring Program (240-01)

DELIVERABLES

Category	Deliverable
Natural Environment <i>Environmental Monitoring</i> <i>Aquatic</i>	Conduct benthic invertebrates community surveys at up to 20 stations.
Natural Environment <i>Environmental Monitoring</i> <i>Aquatic</i>	Conduct fish community and aquatic habitat surveys at up to 50 stations. Specific stations may be surveyed multiple times per year. Samples are for Remedial Action Plan (RAP) as well as project specific samples.
Natural Environment <i>Environmental Monitoring</i> <i>Aquatic</i>	Conduct sediment surveys, including analysis, at up to 20 stations.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Plan or Strategy</i>	Support additional projects related to Toronto Waterfront Environmental Monitoring and Research initiatives to advance knowledge of planning, design and approval of restoration projects, research related to performance, environmental inventories and monitoring. Support collaborative initiatives with other partners.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Plan or Strategy</i>	Support Aquatic Habitat Toronto (AHT) to implement the Toronto Waterfront Aquatic Habitat Restoration Strategy. To conserve, restore and create aquatic habitat that was historically degraded or lost through infilling of Toronto's waterfront. Includes attendance by senior staff at monthly AHT meeting.

PROGRAM/PROJECT NAME: *Toronto Waterfront Consultation and Relations (204-20)* REF. NUMBER: 204-20
SERVICE AREA: Watershed Studies and Strategies CATEGORY: Two
PROGRAM AREA: Watershed Planning and Reporting STAFF LEAD: MARKOVIC, EMILY

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
3	A city that protects and improves quality of life for all including safety, health, and social and economic well-being and inclusion.

DESCRIPTION & RATIONALE

TRCA's Toronto Waterfront extends from the border of Mississauga in the west to the Rouge River in the east and is comprised of premier waterfront parks. The program will focus staff efforts on supporting City of Toronto planned initiatives and priorities for community benefit and use within the parks and natural corridors of the Lake Ontario Waterfront. Communication and support of elected officials within these watersheds will be a priority, to provide one window access to TRCA for inclusive consideration of proposed initiatives, updates to TRCA projects and programs. Funds will be used to support the City in the identification, planning, assessment and implementation of relevant portions of projects and programs for which TRCA's expertise can advance achievement of priorities. TRCA will endeavor to support the City through the identification and application of funding intakes to further support and implement projects and programs within the Lake Ontario Waterfront.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	103,000	106,000	109,000	112,000	115,000	442,000
York	-	-	-	-	-	-
Total:	\$103,000	\$106,000	\$109,000	\$112,000	\$115,000	\$442,000

PROGRAM/PROJECT NAME: Toronto Waterfront Consultation and Relations (204-20)

DELIVERABLES

Category	Deliverable
Stakeholder/Customer Engagement <i>General Management</i> <i>General Management</i>	Lead engagement necessary to establish appropriate funding and agreements to support TRCA operations and maintenance services within the Port Lands Project.
Program/Project Administration <i>Program/Project Management</i> <i>Program Development/Growth</i>	Lead engagement with MNRF, PortsToronto and City of Toronto on the Leslie Street Spit Land Transfer (meetings, touchpoints, advancement of negotiations/agreements, support city staff, brief leadership and elected officials).
Program/Project Administration <i>Program/Project Management</i> <i>Program Maintenance</i>	Provide one window TRCA access for City of Toronto Staff and elected officials on Waterfront matters.

PROGRAM/PROJECT NAME: Port Lands Maintenance & Management Support (460-01)
SERVICE AREA: Water Risk Management
PROGRAM AREA: Erosion Management

REF. NUMBER: 460-01
CATEGORY: Two
STAFF LEAD: ADAMS, LOGAN

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

Provide monitoring and management activities related to wildlife management, ice management, sediment and debris management, educational programming and technical advice for the continued roll out of city flood protection infrastructure within the Port Lands.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	673,000	686,000	1,166,000	1,232,000	1,256,600	4,340,600
York	-	-	-	-	-	-
Total:	\$673,000	\$686,000	\$1,166,000	\$1,232,000	\$1,256,600	\$4,340,600

PROGRAM/PROJECT NAME: Port Lands Maintenance & Management Support (460-01)

DELIVERABLES

Category	Deliverable
Natural Environment <i>Environmental Monitoring</i> <i>Aquatic</i> <i>Fish Data Records</i>	Conduct fish community and aquatic habitat surveys.
Natural Environment <i>Habitat Management and Restoration</i> <i>Maintain/Protect - Habitat</i> <i>Wetlands_ha</i>	Perform aquatic and terrestrial habitat maintenance including carp gate management, beaver activity management & tree protection, invasive species management, nest box cleaning and maintenance, vegetation maintenance/watering and debris & floatable removal.
Property/Built Structures <i>Land and Shoreline Management</i> <i>Non-TRCA Lands - Audit/Inspect</i>	Perform flow control inspections and bedload sampling.

PROGRAM/PROJECT NAME:	Ashbridges Bay - Coatsworth Cut Dredging (211-16)	REF. NUMBER:	211-16
SERVICE AREA:	Water Risk Management	CATEGORY:	Two
PROGRAM AREA:	Erosion Management	STAFF LEAD:	DELLANDREA, DANIELLE

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

In 1983, TRCA began dredging operations at the mouth of Coatsworth Cut to maintain navigation between Lake Ontario and the boating facilities located at Ashbridge's Bay Park. In 1999, as a result of ever-increasing dredging volumes and associated expenses, TRCA began to investigate shoreline modification options that would eliminate the need for annual maintenance dredging. Currently, the long-term solution to the sedimentation problem in Coatsworth Cut is being addressed through a number of planning initiatives described below, however TRCA plans to continue with maintenance dredging until such time that the preferred solution is in place and sedimentation rates are confirmed to be declining.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	250,000	250,000	250,000	250,000	250,000	1,000,000
York	-	-	-	-	-	-
Total:	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,000,000

PROGRAM/PROJECT NAME: Ashbridges Bay - Coatsworth Cut Dredging (211-16)

DELIVERABLES

Category	Deliverable
Hazard Management <i>Erosion</i> <i>Maintain Existing</i>	Begin and complete planning and permitting to complete channel dredging, if required.
Hazard Management <i>Erosion</i> <i>Maintain Existing</i>	Begin and complete routine dredging work, if required.

Cost Acct#	Project Name	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	3. Living City Action Plan - Regeneration											
	City of Toronto Totals											
114-39	Etobicoke-Mimico Habitat Implementation Plan	-	-	-	-	-	-	-	-	-	-	-
	<i>Bundle Total</i>	-	-	-	-	-	-	-	-	-	-	-
113-51	Toronto Waterfront Terrestrial & Aquatic Restoration Program	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000
113-48	Waterfront and Moraine Migratory Bird Corridor Program	89,000	91,000	92,000	94,000	96,000	98,000	98,000	98,000	98,000	98,000	98,000
	<i>Bundle Total</i>	242,000	244,000	245,000	247,000	249,000	251,000	251,000	251,000	251,000	251,000	251,000
190-05	Seed Crop Collection	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000
114-52	Indigenous Plant Propagation	13,000	13,000	16,000	16,000	16,000	18,000	18,000	18,000	18,000	18,000	18,000
114-32	Canada Goose Management Program	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000	50,000	52,000	54,000
114-35	Habitat for Wildlife Program	14,000	15,000	15,000	15,000	16,000	16,000	16,000	17,000	18,000	19,000	20,000
	<i>Bundle Total</i>	82,000	84,000	88,000	89,000	91,000	94,000	95,000	97,000	99,000	102,000	105,000
114-43	Humber River Watershed Habitat Implementation Plan	-	-	-	-	-	-	-	-	-	-	-
114-40	Don River Habitat Implementation Program	-	-	-	-	-	-	-	-	-	-	-
113-37	Rouge Watershed Habitat Implementation Plan	-	-	-	-	-	-	-	-	-	-	-
180-11	Toronto Restoration for Watershed Implementation West	132,000	136,000	140,000	144,000	148,000	152,000	157,000	162,000	167,000	172,000	177,000
180-12	Toronto Restoration for Watershed Implementation East	157,000	162,000	167,000	172,000	177,000	182,000	187,000	193,000	199,000	205,000	211,000
	Subtotal	613,000	626,000	640,000	652,000	665,000	679,000	690,000	703,000	716,000	730,000	744,000

PROGRAM/PROJECT NAME: *Toronto Waterfront Terrestrial and Aquatic Restoration (113-51)* REF. NUMBER: 113-51
SERVICE AREA: Regional Biodiversity CATEGORY: Two
PROGRAM AREA: Restoration and Regeneration STAFF LEAD: MCDONALD, KAREN

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

The Toronto Waterfront Terrestrial and Aquatic Restoration Program plans and implements habitat enhancement and restoration initiatives on Lake Ontario Waterfront watershed within the City of Toronto. Project sites represent high priority restoration opportunities that have been identified from a comprehensive list of restoration opportunities along the Toronto waterfront as determined by staff, with contributions from academic, agency and other experts. Activities will focus on developing and implementing projects that target coastal wetland restoration, healthy aquatic communities, shoreline improvements, nearshore reforestation, meadow enhancements, biodiversity and essential wildlife habitat creation. This program contributes to the Toronto and Region Remedial Action Program for eventual delisting of the Toronto and Region AOC by addressing beneficial use impairments.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	153,000	153,000	153,000	153,000	153,000	612,000
York	-	-	-	-	-	-
Total:	\$153,000	\$153,000	\$153,000	\$153,000	\$153,000	\$612,000

PROGRAM/PROJECT NAME: Toronto Waterfront Terrestrial and Aquatic Restoration (113-51)

DELIVERABLES

Category	Deliverable
Natural Environment <i>Habitat Management and Restoration</i> <i>Restore/Construct New - Habitat</i>	Identify new restoration opportunities and continue to implement terrestrial and/or aquatic restoration project(s) to contribute to the delisting of the Toronto AOC by addressing beneficial use impairments.
Natural Environment <i>Habitat Management and Restoration</i> <i>Assessment</i>	Implement 1 Rapid Restoration Assessment on past restoration project site to monitor for Key Performance Indicators.
Program/Project Administration <i>Program/Project Management</i> <i>Program Development/Growth</i> <i>Fund/Resource Identification</i>	Submit funding applications to leverage capital funds to increase ecological restoration or enhancement deliverable.

PROGRAM/PROJECT NAME: *Waterfront/Moraine Migratory Bird Corridor (113-48)* REF. NUMBER: 113-48
SERVICE AREA: Regional Biodiversity CATEGORY: Two
PROGRAM AREA: Biodiversity Monitoring STAFF LEAD: MCDONALD, KAREN

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

The goal of this program is to assess the ecological value of the Don River migratory bird corridor and the stopover value of Tommy Thompson Park for passerine birds, and to promote bird awareness, education, and ornithological training. Data collected informs restoration opportunities to improve habitats for both local and migratory bird populations. The primary activity in this program is the operation of the Tommy Thompson Park Bird Research Station which was established in 2003. The Research Station is a member of the Canadian Migration Monitoring Network operated by Bird Canada, and is one of 25 stations across that contribute to long-term data collection and analysis on migratory bird populations on local, regional, national and international scales.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	89,000	91,000	92,000	94,000	96,000	373,000
York	-	-	-	-	-	-
Total:	\$89,000	\$91,000	\$92,000	\$94,000	\$96,000	\$373,000

PROGRAM/PROJECT NAME: Waterfront/Moraine Migratory Bird Corridor (113-48)

DELIVERABLES

Category	Deliverable
Natural Environment <i>Environmental Monitoring</i> <i>Terrestrial</i> <i>Bird Monitoring Station</i> <i>Count</i>	Conduct fall migration monitoring including daily census and bird banding between August 5 and November 12.
Natural Environment <i>Environmental Monitoring</i> <i>Terrestrial</i> <i>Bird Monitoring Station</i> <i>Count</i>	Conduct spring migration monitoring including daily census and bird banding between April 1 and June 9.
Natural Environment <i>Environmental Monitoring</i> <i>Terrestrial</i> <i>Bird Monitoring Station</i> <i>Count</i>	Conduct summer MAPS (Monitoring Avian Productivity and Survivorship) protocol on 10 days between May 31 and August 8 at the Tommy Thompson Park Bird Research Station.
Program/Project Administration <i>Program/Project Management</i> <i>Program Maintenance</i> <i>Program/Project Oversight</i> <i>No Units</i>	Manage the monitoring and outreach programs at Tommy Thompson Park Bird Research Station
Stakeholder/Customer Engagement <i>Educational Programming</i> <i>TRCA Site</i> <i>Vocational/Technical Skills Training</i> <i>Participant Count</i>	Provide ornithological training to 20 volunteers.
Stakeholder/Customer Engagement <i>Educational Programming</i> <i>TRCA Site</i>	Welcome 1,000 visitors to TTPBRS and provide interpretation on birds, bird banding and migration monitoring.

PROGRAM/PROJECT NAME: *Seed Crop Collection (190-05)*
SERVICE AREA: Regional Biodiversity
PROGRAM AREA: Restoration and Regeneration

REF. NUMBER: 190-05
CATEGORY: Two
STAFF LEAD: TONINGER, RALPH

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

TRCA staff will conduct field surveys to locate, inventory, and document regional seed sources. Activities include monitoring seed crops, assessing quality, and collecting genetically diverse, bio-regionally appropriate seeds to support the Indigenous Plant Propagation Program. This program supplies essential raw materials to grow native plant species for restoration, rehabilitation, and naturalization projects across the watershed. Using locally adapted seeds improves survival rates, maintains ecological integrity, and strengthens long-term ecosystem resilience.

Since 2001, TRCA has supplied or installed over 6.1 million trees and shrubs and 783,000 aquatic and herbaceous plants across Peel, York, Durham, and Toronto, enhancing habitat and biodiversity. Continued investment will strengthen capacity to meet growing restoration demands and climate change pressures.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	7,000	7,000	7,000	7,000	7,000	28,000
Peel	13,000	13,000	13,000	13,000	13,000	52,000
Toronto	13,000	13,000	13,000	13,000	13,000	52,000
York	18,000	19,000	20,000	21,000	22,000	82,000
Total:	\$51,000	\$52,000	\$53,000	\$54,000	\$55,000	\$214,000

PROGRAM/PROJECT NAME: Seed Crop Collection (190-05)

DELIVERABLES

Category	Deliverable
Natural Environment <i>Habitat Management and Restoration</i> <i>Restore/Construct New - Habitat</i>	Collect and process seed from 30 species of native trees and shrubs for in-year propagation, storage, and future reserves in support of erosion and flood control programs and restoration plantings on TRCA's lands.
Natural Environment <i>Habitat Management and Restoration</i> <i>Restore/Construct New - Habitat</i>	Harvest and produce approximately 45,000 propagules from native tree and shrub species for vegetative plant production.
Natural Environment <i>Habitat Management and Restoration</i> <i>Restore/Construct New - Habitat</i>	Increase production and locally collected and source identified stock availability. Nursery staff goal to propagate full seedling target requirements for 13 species.
Natural Environment <i>Habitat Management and Restoration</i> <i>Restore/Construct New - Habitat</i>	Produce all required bioengineering materials made up of live stakes, canes and fascine formats from documented sources to help stabilize shorelines, mitigate erosion and flood risk hazards and restore natural environments.
Natural Environment <i>Habitat Management and Restoration</i> <i>Restore/Construct New - Habitat</i>	Supply 5,000-15,000 or more seedlings of various trees and shrubs for a partnership with Credit Valley Conservation Authority's Warwick Nursery, for container grown plant production.

PROGRAM/PROJECT NAME: *Bioregional Seed Crop Program (114-52)*

REF. NUMBER: 114-52

SERVICE AREA: Regional Biodiversity

CATEGORY: One

PROGRAM AREA: Restoration and Regeneration

STAFF LEAD: TONINGER, RALPH

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

TRCA staff will conduct field surveys to locate, inventory, and document regional seed sources. Activities include monitoring seed crops, assessing quality, and collecting genetically diverse, bio-regionally appropriate seeds to support the Indigenous Plant Propagation Program. This program supplies essential raw materials to grow native plant species for restoration, rehabilitation, and naturalization projects across the watershed. Using locally adapted seeds improves survival rates, maintains ecological integrity, and strengthens long-term ecosystem resilience.

Since 2001, TRCA has supplied or installed over 6.1 million trees and shrubs and 783,000 aquatic and herbaceous plants across Peel, York, Durham, and Toronto, enhancing habitat and biodiversity. Continued investment will strengthen capacity to meet growing restoration demands and climate change pressures.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	7,000	7,000	9,000	9,000	9,000	34,000
Peel	13,000	13,000	15,000	15,000	15,000	58,000
Toronto	13,000	13,000	16,000	16,000	16,000	61,000
York	17,000	17,000	20,000	20,000	20,000	77,000
Total:	\$50,000	\$50,000	\$60,000	\$60,000	\$60,000	\$230,000

PROGRAM/PROJECT NAME: Bioregional Seed Crop Program (114-52)

DELIVERABLES

Category	Deliverable
Natural Environment <i>Habitat Management and Restoration</i> <i>Maintain/Protect - Habitat</i>	Collect and process seed from 30 species of native trees and shrubs for in-year propagation, storage, and future reserves in support of erosion and flood control programs and restoration plantings on TRCA's lands.
Natural Environment <i>Habitat Management and Restoration</i> <i>Maintain/Protect - Habitat</i>	Harvest and produce approximately 45,000 propagules from native tree and shrub species for vegetative plant production.
Natural Environment <i>Habitat Management and Restoration</i> <i>Maintain/Protect - Habitat</i>	Increase production and locally collected and source identified stock availability. Nursery goal to propagate full seedling target requirements for 13 species.
Natural Environment <i>Habitat Management and Restoration</i> <i>Maintain/Protect - Habitat</i>	Produce all required bioengineering materials made up of live stakes, canes and fascine formats from documented sources to help stabilize shorelines, mitigate erosion and flood risk hazards and restore natural environments.

PROGRAM/PROJECT NAME:	Canada Goose Management Program (114-32)	REF. NUMBER:	114-32
SERVICE AREA:	Regional Biodiversity	CATEGORY:	Two
PROGRAM AREA:	Restoration and Regeneration	STAFF LEAD:	MCDONALD, KAREN

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
3	A city that protects and improves quality of life for all including safety, health, and social and economic well-being and inclusion.

DESCRIPTION & RATIONALE

In urban settings Canada Geese can create problems that include fouling of public use areas and beaches, degraded water quality, and aggression to humans. To address these concerns Toronto and Region Conservation Authority (TRCA) has developed a Canada Goose management strategy to reduce urban conflicts. TRCA is working in cooperation with the Canadian Wildlife Service and our municipal partners to carry out activities identified in the management strategy; reproduction management and live removal (relocation) directed primarily at reducing molting geese along the waterfront. This work is carried out with support from the Cities of Toronto, Richmond Hill and Brampton.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	49,000	50,000	52,000	54,000	56,000	212,000
Toronto	42,000	43,000	44,000	45,000	46,000	178,000
York	15,000	15,000	15,000	15,000	15,000	60,000
Total:	\$106,000	\$108,000	\$111,000	\$114,000	\$117,000	\$450,000

PROGRAM/PROJECT NAME: Canada Goose Management Program (114-32)

DELIVERABLES

Category	Deliverable
Natural Environment <i>Habitat Management and Restoration</i> <i>Maintain/Protect - Habitat</i>	Carry out goose relocations at selected parklands within the City of Toronto, Regional Municipality of Peel and Regional Municipality of York.
Natural Environment <i>Habitat Management and Restoration</i> <i>Maintain/Protect - Habitat</i>	Manage the reproduction of nesting Canada Geese at sites within the City of Toronto, Regional Municipality of Peel and Regional Municipality of York.
Natural Environment <i>Habitat Management and Restoration</i> <i>Maintain/Protect - Habitat</i>	Work in collaboration with the Canadian Wildlife Service to track selected Canada Geese through banding studies that they lead.

PROGRAM/PROJECT NAME: *Habitat for Wildlife Program (114-35)*

REF. NUMBER: 114-35

SERVICE AREA: Regional Biodiversity

CATEGORY: Two

PROGRAM AREA: Restoration and Regeneration

STAFF LEAD: MCDONALD, KAREN

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

The goal of this program is to increase the availability of essential habitat for birds, mammals and herptiles throughout TRCAs jurisdiction. Critical habitat structures include nest boxes for cavity nesting birds and nest boxes for small mammals. The creation of habitat piles benefit small mammals, birds and reptiles by providing nesting, cover and foraging opportunities. Other essential habitats include salamander boards, raptor poles, common tern reef rafts, bat boxes, hibernacula for snakes, nesting areas for turtles and artificial dens for large mammals. Where possible, habitat features also address species of concern, including the creation of chimney swift towers and black tern nesting platforms. Red-necked grebe platforms mitigate the loss of wetlands and wetland associated habitat by providing artificial nesting opportunities.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	21,000	22,000	23,000	24,000	25,000	94,000
Toronto	14,000	15,000	15,000	15,000	16,000	61,000
York	15,000	15,000	15,000	15,000	15,000	60,000
Total:	\$50,000	\$52,000	\$53,000	\$54,000	\$56,000	\$215,000

PROGRAM/PROJECT NAME: Habitat for Wildlife Program (114-35)

DELIVERABLES

Category	Deliverable
Natural Environment <i>Habitat Management and Restoration</i> <i>Restore/Construct New - Habitat</i> <i>Critical Habitat Structure of Feature - Terrestrial</i> <i>Site/Structure Count</i>	Install/maintain or monitor approximately 10 wildlife nesting boxes and or other essential wildlife habitat. Address wildlife conflict issues - approximately 10+ calls/emails annually assisting partner municipalities, concerned community residences and the general public with the understanding and awareness of wildlife.

PROGRAM/PROJECT NAME: *Toronto Restoration for Watershed Implementation West (180-11)*
SERVICE AREA: Regional Biodiversity
PROGRAM AREA: Restoration and Regeneration

REF. NUMBER: 180-11
CATEGORY: Two
STAFF LEAD: STILLE, JOHN

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

This program provides services requested by City of Toronto to implement targets identified in the Terrestrial Natural Heritage System Strategy, Humber River Watershed Plan, Etobicoke Creek watershed plan, Ravine Strategy, Biodiversity Strategy and Remedial Action Plan where priority projects are implemented yearly. Partnerships have been solidified through MOU's and SLA's (category 2). This program works in coordination with City of Toronto staff involved in natural heritage, park, and ravine projects and provides planning, design and implementation services for: Forest, riparian, wetland, stream, green infrastructure, and meadow restoration projects within the City of Toronto.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	132,000	136,000	140,000	144,000	148,000	568,000
York	-	-	-	-	-	-
Total:	\$132,000	\$136,000	\$140,000	\$144,000	\$148,000	\$568,000

PROGRAM/PROJECT NAME: Toronto Restoration for Watershed Implementation West (180-11)

DELIVERABLES

Category	Deliverable
Natural Environment <i>Habitat Management and Restoration Assessment</i>	Complete 2 Rapid Restoration Assessments on past riparian restoration projects sites to monitor for Key Performance Indicators.
Program/Project Administration <i>Program/Project Management Program Development/Growth Fund/Resource Identification</i>	Identify and seek opportunities to leverage new partnerships and funding to enhance existing or initiate new projects.
Natural Environment <i>Habitat Management and Restoration Assessment</i>	Provides services requested by City of Toronto. Services include, identifying, assessing, restoring and managing forests, meadows, wetlands, riparian areas, streams, shorelines, wildlife habitat and invasive species in collaboration with City of Toronto.

PROGRAM/PROJECT NAME: *Toronto Restoration for Watershed Implementation East (180-12)*
SERVICE AREA: Regional Biodiversity
PROGRAM AREA: Restoration and Regeneration

REF. NUMBER: 180-12
CATEGORY: Two
STAFF LEAD: STILLE, JOHN

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

This program provides services requested by City of Toronto to implement targets identified in the Terrestrial Natural Heritage System Strategy, Humber River Watershed Plan, Etobicoke Creek watershed plan, Ravine Strategy, Biodiversity Strategy and Remedial Action Plan where priority projects are implemented yearly. Partnerships have been solidified through MOU's and SLA's (category 2). This program works in coordination with City of Toronto staff involved in natural heritage, park, and ravine projects and provides planning, design and implementation services for: Forest, riparian, wetland, stream, green infrastructure, and meadow restoration projects within the City of Toronto.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	157,000	162,000	167,000	172,000	177,000	678,000
York	-	-	-	-	-	-
Total:	\$157,000	\$162,000	\$167,000	\$172,000	\$177,000	\$678,000

PROGRAM/PROJECT NAME: Toronto Restoration for Watershed Implementation East (180-12)

DELIVERABLES

Category	Deliverable
Natural Environment <i>Environmental Monitoring</i> <i>Terrestrial</i>	Complete 2 Rapid Restoration Assessments on past riparian restoration projects sites to monitor for Key Performance Indicators.
Natural Environment <i>Habitat Management and</i> <i>Restoration</i> <i>Restore/Construct New - Habitat</i>	Identify and seek opportunities to leverage new partnerships and funding to enhance existing or initiate new projects.
Natural Environment <i>Habitat Management and</i> <i>Restoration</i> <i>Maintain/Protect - Habitat</i>	Provides services requested by City of Toronto. Services include, identifying, assessing, restoring and managing forests, meadows, wetlands, riparian areas, streams, shorelines, wildlife habitat and invasive species in collaboration with City of Toronto.

Cost Acct#	Project Name	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	4. Living City Action Plan - Stewardship, Education, Sustainable Communities & Technology											
	City of Toronto Totals											
126-55	Multicultural Environmental Stewardship Program	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000
126-70	Rural Clean Water Program	-	-	-	-	-	-	-	-	-	-	-
126-56	Toronto Stewardship Projects	192,000	198,000	204,000	210,000	216,000	222,000	229,000	236,000	243,000	250,000	258,000
	<i>Bundle Total</i>	236,000	242,000	248,000	254,000	260,000	266,000	273,000	280,000	287,000	294,000	302,000
126-50	Community Engagement - Etobicoke-Mimico	192,000	196,000	200,000	204,000	208,000	212,000	216,000	220,000	224,000	228,000	233,000
126-47	Community Engagement - Humber Watershed	-	-	-	-	-	-	-	-	-	-	-
204-19	Toronto West Watersheds Consultation and Relations	420,000	433,000	445,000	458,000	472,000	486,000	501,000	516,000	531,000	547,000	563,000
126-20	Toronto Outreach Education Services	149,000	153,000	158,000	163,000	168,000	173,000	178,000	183,000	188,000	194,000	200,000
414-60	Community Transformation Partnership Program	-	-	-	-	-	-	-	-	-	-	-
425-01	Living City Campus Development	-	-	-	-	-	-	-	-	-	-	-
415-91	Sustainable House Demonstration Project	31,000	32,000	33,000	34,000	35,000	36,000	37,000	38,000	39,000	40,000	41,000
415-89	Canada Green Building Council - Greater Toronto Chapter	-	-	-	-	-	-	-	-	-	-	-
416-40	The Living City Report Card	-	-	-	-	-	-	-	-	-	-	-
409-55	Cultural Heritage Master Plan	-	-	-	-	-	-	-	-	-	-	-
416-96	Sustainable Technologies Evaluation Program (STEP) - Water, Air, Energy	181,000	186,000	192,000	198,000	204,000	210,000	216,000	222,000	229,000	236,000	243,000
413-01	Pearson Eco-Business Zone	74,000	76,000	78,000	80,000	82,000	84,000	87,000	90,000	93,000	96,000	99,000
	Subtotal	1,283,000	1,318,000	1,354,000	1,391,000	1,429,000	1,467,000	1,508,000	1,549,000	1,591,000	1,635,000	1,681,000

PROGRAM/PROJECT NAME:	Multicultural Environmental Stewardship Program (126-55)	REF. NUMBER:	126-55
SERVICE AREA:	Education and Outreach	CATEGORY:	Two
PROGRAM AREA:	Newcomer Employment and Education	STAFF LEAD:	WILSON, DIANA

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
3	A city that protects and improves quality of life for all including safety, health, and social and economic well-being and inclusion.

DESCRIPTION & RATIONALE

The Multicultural Connections Program engages new Canadians in environmental initiatives and stewardship projects by reducing language, cultural and economic barriers, traditionally limiting their participation. We engage newcomers to Canada through in-class environmental educational programs at their English language learning center and outdoor field trips.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	78,000	80,000	82,000	84,000	87,000	333,000
Toronto	44,000	44,000	44,000	44,000	44,000	176,000
York	49,000	50,000	51,000	52,000	53,000	206,000
Total:	\$171,000	\$174,000	\$177,000	\$180,000	\$184,000	\$715,000

PROGRAM/PROJECT NAME: Multicultural Environmental Stewardship Program (126-55)

DELIVERABLES

Category	Deliverable
Stakeholder/Customer Engagement <i>Educational Programming</i> <i>Other Site</i> <i>Workshops/ Seminars</i>	Deliver 1125 learner hours to participants at language centres in the City of Toronto.
Stakeholder/Customer Engagement <i>Public Engagement</i> <i>Event/Program</i>	Engage 200 attendees at cultural and faith events across the City of Toronto to distribute TRCA resources and deliver activities.
Stakeholder/Customer Engagement <i>Public Engagement</i> <i>Event/Program</i>	Engage 375 participants in curriculum linked environmental programs at language centers across the City of Toronto.
Stakeholder/Customer Engagement <i>Educational Programming</i> <i>Other Site</i> <i>Workshops/ Seminars</i>	Plan and deliver 15 hours of environmental English as a Second Language (ESL) and Language Instruction for Newcomers to Canada (LINC) presentations at language centres / schools in Toronto
Stakeholder/Customer Engagement <i>Public Engagement</i> <i>Event/Program</i>	Provide subsidized transportation and/or coordinate outdoor recreation based field trips to visit TRCA parks for 90 newcomers from the City of Toronto.

PROGRAM/PROJECT NAME: *Stewardship (126-56)*
SERVICE AREA: Sustainable Communities
PROGRAM AREA: Community Engagement

REF. NUMBER: 126-56
CATEGORY: Two
STAFF LEAD: ROWNEY, WENDY

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

Community Outreach involves the development and delivery of mobile environmental experiences for City of Toronto residents. Working closely with City of Toronto staff and community partners, experiences are planned collaboratively at sites throughout the city. Some examples of environmental experiences include nature-based presentations, community science and habitat creation events, and participation at community-led environmental events. Our resource offerings and programs cover a wide range of environmental topics like urban biodiversity, climate action, stormwater management, native plant gardening, low-impact development around one's home, community science, and habitat creation.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	192,000	198,000	204,000	210,000	216,000	828,000
York	-	-	-	-	-	-
Total:	\$192,000	\$198,000	\$204,000	\$210,000	\$216,000	\$828,000

PROGRAM/PROJECT NAME: Stewardship (126-56)

DELIVERABLES

Category	Deliverable
Stakeholder/Customer Engagement <i>Public Engagement Event/Program</i>	Attend eight (8) community events in the City of Toronto to distribute resources and deliver activities with a sustainability and climate change focus to residents. These could include a combination of in person and virtual events.
Stakeholder/Customer Engagement <i>Public Engagement Event/Program</i>	Coordinate and deliver four (4) habitat creation events or community science training programs for City of Toronto residents. Examples include native planting events with schools and the Conservation Youth Corps program.
Stakeholder/Customer Engagement <i>Public Engagement Event/Program</i>	Coordinate and deliver six (6) environmental workshops for City of Toronto residents that emphasize taking action. Some of the topics include: installing a rain barrel, planting a rain garden, creating habitat with native plants, and balcony gardening. These could include a combination of in person and virtual events as well as recorded videos.
Stakeholder/Customer Engagement <i>Public Engagement Event/Program</i>	Deliver a total of 32 instructional hours to residents of the City of Toronto.
Stakeholder/Customer Engagement <i>Public Engagement Event/Program</i>	Plan and deliver four (4) seasonal nature walks, recreational events or workshops focused on habitat creation and maintenance. These could be a combination of virtual and in person events.
Stakeholder/Customer Engagement <i>Public Engagement Event/Program</i>	Provide a total of 1400 learner hours for residents of the City of Toronto.
Stakeholder/Customer Engagement <i>Public Engagement Event/Program</i>	Support the design and delivery of six (6) community-based events in response to inquiries from City of Toronto residents or community groups. Event support may include: sharing TRCA resources and environmental best practices, litter-clean up event training and guidance, and invasive species removal training and guidance. This could be a combination of in person and virtual events.

PROGRAM/	<i>Community Implementation Etobicoke - Mimico</i>	REF.	126-50
PROJECT NAME:	<i>Restoration Priorities (126-50)</i>	NUMBER:	
SERVICE AREA:	Regional Biodiversity	CATEGORY:	Two
PROGRAM AREA:	Restoration and Regeneration	STAFF LEAD:	MCDONALD, KAREN

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

Focuses on community engagement and stewardship in TRCA's ecological restoration projects on TRCA lands as well as municipally managed public lands. Projects include native tree and shrub plantings, pollinator plantings, invasive species removal, restoration site maintenance and monitoring and watershed clean-ups contributing to the implementation of TRCA's Strategic and Watershed Plans. This program contributes to Peel Region's Strategic Plan of a community that's environmentally friendly; and to Toronto's Strategic Plan vision of a clean, green, sustainable City, as well as the Biodiversity and Ravine Strategies. Projects improve environmental conditions within Toronto and Peel Region supporting climate change adaptation mitigation and biodiversity benefits. This is a Category 2 account that may also address the core mandate of conserve, protect, rehabilitate, establish, and manage natural heritage located within the lands owned or controlled by TRCA.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	386,000	398,000	410,000	422,000	435,000	1,665,000
Toronto	192,000	196,000	200,000	204,000	208,000	808,000
York	-	-	-	-	-	-
Total:	\$578,000	\$594,000	\$610,000	\$626,000	\$643,000	\$2,473,000

PROGRAM/PROJECT NAME: Community Implementation Etobicoke - Mimico Restoration Priorities (126-50)

DELIVERABLES

Category	Deliverable
Program/Project Administration <i>Program/Project Management</i> <i>Program Development/Growth</i>	Develop restoration plans, secure all necessary permits and organize and implement 25 hands-on community stewardship events tree & shrub plantings - Invasive species management , maintenance and monitoring of newly restored sites, and watershed clean-ups
Natural Environment <i>Habitat Management and Restoration</i> <i>Remove/Demolish - Invasives</i>	Conduct community-based invasive species management. Remove and manage selected sites impacted by invasive buckthorn, phragmites, burdock, garlic mustard and dog strangling vine.
Natural Environment <i>Habitat Management and Restoration</i> <i>Maintain/Protect - Habitat</i>	Conduct community-based tree health monitoring and maintenance on newly restored sites to help ensure plant survival and site success, including collecting tree health measurements, mulching, watering, manage competing vegetation, and invasive species.
Natural Environment <i>Habitat Management and Restoration</i> <i>Restore/Construct New - Habitat</i>	Engage 400 participants in the implementation of priority community-based restoration projects (including tree & shrub plantings, Invasive species management activities, maintenance and monitoring of newly restored sites, and watershed clean-ups).
Natural Environment <i>Habitat Management and Restoration</i> <i>Restore/Construct New - Habitat</i>	Engage community in collecting and removing garbage from waterways, valleylands and naturalized areas through community-based watershed clean-up events and activities.
Natural Environment <i>Habitat Management and Restoration</i> <i>Planting - Public Land Tree</i>	Engage community in planting 3,000 native trees, to restore and enhance valley lands, riparian zones, forests, natural areas and wildlife corridors through community engagement. Restore and enhance approximately 4,000 square metres of greenspace.
Natural Environment <i>Habitat Management and Restoration</i> <i>Planting - Public Land Shrub</i>	Engage community in planting 5,000 native shrubs, to restore and enhance valley lands, riparian zones, forests, natural areas and wildlife corridors through community engagement. Restore and enhance approximately 7500 square metres of greenspace.

PROGRAM/PROJECT NAME:	<i>Toronto West Watersheds Consultation and Relations (204-19)</i>	REF. NUMBER:	204-19
SERVICE AREA:	Sustainable Communities	CATEGORY:	Two
PROGRAM AREA:	Community Engagement	STAFF LEAD:	MARKOVIC, EMILY

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
3	A city that protects and improves quality of life for all including safety, health, and social and economic well-being and inclusion.

DESCRIPTION & RATIONALE

TRCA's Toronto West Watersheds include Etobicoke Creek, Mimico Creek and Humber River watersheds. The program will focus staff efforts on supporting City of Toronto planned initiatives and priorities for community benefit and use within the parks and natural corridors of these watersheds. Communication and support of elected officials within these watersheds will be a priority, to provide one window access to TRCA for inclusive consideration of proposed initiatives, updates to TRCA projects and programs. Funds will be used to support the City in the identification, planning, assessment and implementation of relevant portions of projects and programs for which TRCA's expertise assists the cities achievement of identified priorities. TRCA will endeavor to support the City through the identification and application of funding intakes to further advance projects and programs within these watersheds.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	420,000	433,000	445,000	458,000	472,000	1,808,000
York	-	-	-	-	-	-
Total:	\$420,000	\$433,000	\$445,000	\$458,000	\$472,000	\$1,808,000

PROGRAM/PROJECT NAME: Toronto West Watersheds Consultation and Relations (204-19)

DELIVERABLES

Category	Deliverable
Program/Project Administration <i>Program/Project Management</i> <i>Program Development/Growth</i>	Advance the Western Beaches and Etobicoke Shoreline Study in coordination with City Staff
Program/Project Administration <i>Program/Project Management</i> <i>Program Development/Growth</i>	Provide coordination and engagement support for projects including but not limited to: Toronto Island, Humber Bay Park East & West, Western Beaches, Rockcliffe Flood Protection, Colonel Sam Smith Park, Prince of Wales Park, Appletree Court, Etobicoke waterfront and others.
Program/Project Administration <i>General Management</i> <i>General Management</i>	Provide one window TRCA access for City of Toronto Staff and elected officials.
Stakeholder/Customer Engagement <i>Public Engagement</i> <i>Event/Program</i>	Support TRCA Corporate Events team in the planning and delivery of the events

PROGRAM/PROJECT NAME: *Toronto Outreach Education Services (126-20)* REF. NUMBER: 126-20
SERVICE AREA: Education and Outreach CATEGORY: Two
PROGRAM AREA: School Programs STAFF LEAD: ROWNEY, WENDY

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

Toronto Outreach Education Services involves the development and delivery of mobile environmental education programs to elementary and high school students. TRCA has three primary school-based outreach programs that provide curriculum-linked learning opportunities for Toronto schools, and are delivered free of charge to the end user. These programs include Watershed on Wheels, the Native Plants Program, and Rain to Runoff: A Stormwater Story. Messaging and action items from City of Toronto strategic planning documents are integrated into education and community learning programming. Some examples include the Toronto Ravine Strategy, the Toronto Biodiversity Strategy, the Toronto Pollinator Protection Strategy, Transform TO Net Zero Strategy, Toronto's Resilience Strategy, and the Long Term Waste Management Strategy.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	149,000	153,000	158,000	163,000	168,000	642,000
York	-	-	-	-	-	-
Total:	\$149,000	\$153,000	\$158,000	\$163,000	\$168,000	\$642,000

PROGRAM/PROJECT NAME: Toronto Outreach Education Services (126-20)

DELIVERABLES

Category	Deliverable
Stakeholder/Customer Engagement <i>Educational Programming Client Site</i>	Coordinate and deliver the Native Plants Program for 1,000 teachers, elementary and high school students through in person and virtual presentations.
Stakeholder/Customer Engagement <i>Educational Programming Client Site</i>	Coordinate and deliver Watershed on Wheels and other specialized environmental education programming to 2,600 teachers, elementary and high school students in the City of Toronto through in person and virtual presentations.
Stakeholder/Customer Engagement <i>Educational Programming Client Site</i>	Coordinate the distribution of stormwater learning resources through the Rain to Runoff program and engage 300 City of Toronto residents through training sessions and self-guided Rain to Runoff programming.
Stakeholder/Customer Engagement <i>Educational Programming Client Site</i>	Deliver a total of 180 instructional hours to City of Toronto residents.
Stakeholder/Customer Engagement <i>Educational Programming Client Site</i>	Provide a total of 3,600 learner hours for residents of the City of Toronto.

PROGRAM/PROJECT NAME:	<i>Sustainable House Demonstration Project (415-91)</i>	REF. NUMBER:	415-91
SERVICE AREA:	Sustainable Communities	CATEGORY:	Two
PROGRAM AREA:	Living City Transition Program	STAFF LEAD:	AUGER, STEVE

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

The Sustainable Technologies Evaluation Program (STEP), in partnership with its regional partners, provides the data, analytical tools, and scientific support needed to foster broader adoption of innovative technologies that reduce greenhouse gases (GHGs) and improve water management. To this end, STEP maintains a number of Living Labs that act as test and education centres to accomplish its evaluation and outreach activities related to GHG reduction and sustainable technologies. These Living Labs, such as the Archetype Houses and green streets demonstrations at the Kortright Centre for Conservation, act as centres of excellence for urban sustainability where students, professionals, industry representatives, researchers, academia, and the public learn, research, demonstrate, network and draw inspiration from technologies and practices that help build sustainable communities. Living Lab themes include water, renewable energy, sustainable design and construction, and sustainable living.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	90,000	93,000	96,000	99,000	102,000	390,000
Toronto	31,000	32,000	33,000	34,000	35,000	134,000
York	15,000	15,000	15,000	15,000	15,000	60,000
Total:	\$136,000	\$140,000	\$144,000	\$148,000	\$152,000	\$584,000

PROGRAM/PROJECT NAME: Sustainable House Demonstration Project (415-91)

DELIVERABLES

Category	Deliverable
Program/Project Administration <i>General Management</i> <i>Paid Public Programming & Attendees</i>	Deliver Living Labs tours to post-secondary students, professionals and other interested parties to grow awareness of sustainability and climate change issues, spark discussion and promote community transformation.
Program/Project Administration <i>General Management</i> <i>Paid Public Programming & Attendees</i>	Develop new displays and maintain existing displays at Kortright and associated interpretive signage. Displays and demonstrations compliment educational, public and professional programming, recognize sponsors and serve to support/engage visitors.
Program/Project Administration <i>General Management</i> <i>Paid Public Programming & Attendees</i>	Maintain existing Living Labs and ensure they are in good working order, available for tours and other education and programming activities.
Knowledge Generation and Sharing <i>Product</i> <i>Media/Public Comms</i>	Manage website content and updates and develop partnerships to effectively perform education and programming using knowledge from the Sustainable Technologies Evaluation Program.

PROGRAM/PROJECT NAME: Sustainable Technologies Evaluation Program- Water, Air, Energy (416-96) REF. NUMBER: 416-96
SERVICE AREA: Sustainable Communities CATEGORY: Two
PROGRAM AREA: Living City Transition Program STAFF LEAD: AUGER, STEVE

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
3	A city that protects and improves quality of life for all including safety, health, and social and economic well-being and inclusion.

DESCRIPTION & RATIONALE

The Sustainable Technologies Evaluation Program (STEP) was developed to provide the data, analytical tools and scientific support needed to support broader adoption of innovative environmental technologies in an Ontario climate context. The Program's main objectives are to: (i) conduct third party monitoring evaluations of innovative environmental management technologies or approaches; (ii) assess technology implementation barriers and opportunities; (iii) develop decision support tools, guidelines and policies, and (iv) disseminate knowledge through education and advocacy. The program addresses technologies in two major areas: clean water and clean energy. Technologies monitored under the program are demonstration projects that have the potential for widespread application in urban environments, and contribute to reducing the environmental impacts and improving the quality of life for residents.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	197,000	203,000	209,000	215,000	221,000	848,000
Toronto	181,000	186,000	192,000	198,000	204,000	780,000
York	152,000	155,000	158,000	161,000	164,000	638,000
Total:	\$530,000	\$544,000	\$559,000	\$574,000	\$589,000	\$2,266,000

PROGRAM/PROJECT NAME: Sustainable Technologies Evaluation Program- Water, Air, Energy (416-96)

DELIVERABLES

Category	Deliverable
Knowledge Generation and Sharing <i>Primary Research Research Project</i>	STEP Energy - Complete monitoring and analysis in support of STEP energy projects evaluating low carbon energy technologies for buildings
Knowledge Generation and Sharing <i>Product Presentation or Conference</i>	STEP Energy - Deliver STEP energy presentations/webinars to conferences, workshops and stakeholder groups on low carbon technology topics.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution Report or Publication</i>	STEP Energy - Develop knowledge-based resources to support the uptake of low-carbon technologies for the built environment
Knowledge Generation and Sharing <i>Product Media/Public Comms</i>	STEP Energy - Engage with stakeholders to share project learnings and promote the adoption of low-carbon technologies
Knowledge Generation and Sharing <i>Product Presentation or Conference</i>	STEP General - Deliver STEP energy and water presentations/webinars to conferences, workshops and stakeholder groups on both sustainable water management and low carbon technology topics.
Program/Project Administration <i>Program/Project Management Program Development/Growth</i>	STEP General - Develop and expand partnerships to support broader implementation of clean water and low carbon approaches.
Knowledge Generation and Sharing <i>Product Media/Public Comms</i>	STEP Water - Develop digital communications including STEP website content, quarterly newsletters and social media posts.
Knowledge Generation and Sharing <i>Primary Research Research Project Partner Lead</i>	STEP Water - Complete field monitoring of practices including, but not limited to, green infrastructure and stormwater ponds, for the purpose of evaluating the performance and condition of sites owned by municipalities and other partners.
Knowledge Generation and Sharing <i>Product TRCA Lead</i>	STEP Water - Develop and disseminate guidance to municipal partners and industry through various methods and channels including, but not limited to, updates to the LID Wiki, STEP modelling and costing tools, and direct communications via meetings, emails and training events.

Category	Deliverable
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Report or Publication</i>	STEP Water - Develop print deliverables (e.g. reports, case studies, guidance documents, technical briefs, articles) for STEP water projects including, but not limited to, Toronto Green Streets, salt management studies, and other municipal support projects)

PROGRAM/PROJECT NAME:	<i>Project Green - Grants and Donations (413-01)</i>	REF. NUMBER:	413-01
SERVICE AREA:	Sustainable Communities	CATEGORY:	Two
PROGRAM AREA:	Living City Transition Program	STAFF LEAD:	TAVES, JENNIFER

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

Partners in Project Green (PPG) is a dynamic community of leaders driving environmental action and economic prosperity across the Greater Toronto Area (GTA). Initiated by TRCA, Toronto Pearson Airport, the Region of Peel, and the City of Toronto, PPG brings together businesses, government, institutions, and utilities to accelerate the transition to a sustainable, climate resilient economy. Through peer-to-peer collaboration, knowledge sharing, and on-the-ground solutions, PPG helps organizations turn sustainability goals into measurable action. By fostering connections between members and unlocking opportunities for innovation, PPG empowers businesses to tackle key challenges in: Employee and Community Engagement; Energy Performance & Low-Carbon Transportation; Waste Management; and Water Stewardship.

Together, we are shaping a greener, more competitive future for the GTA and beyond.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	74,000	76,000	78,000	80,000	82,000	316,000
York	-	-	-	-	-	-
Total:	\$74,000	\$76,000	\$78,000	\$80,000	\$82,000	\$316,000

PROGRAM/PROJECT NAME: Project Green - Grants and Donations (413-01)

DELIVERABLES

Category	Deliverable
Stakeholder/Customer Engagement <i>Private Sector Engagement</i> <i>IC&I Project</i>	Deliver multi-stakeholder energy management programs to City of Toronto businesses to reduce their energy consumption and greenhouse gas (GHG) emissions, (e.g. carbon dioxide equivalent (CO₂e)), and increase the diffusion of energy innovations and renewable energy solutions in the industrial, commercial, and institutional sector (IC&I). Targets to be achieved by year end are: 1) Engage 5 Toronto businesses in energy management programs 2) Deliver 10 energy management sessions 3) Deliver 90 learner hours 4) Identify 20 energy management projects 5) Identify 2,500 eCO₂e savings 5) Identify 1,000,000 m³ of natural gas savings 6) Identify 3,000,000 KWH of electricity savings
Stakeholder/Customer Engagement <i>Private Sector Engagement</i> <i>IC&I Project</i>	Deliver multi-stakeholder water stewardship programs in the City of Toronto that leverage collaboration to address important water related issues (e.g. water efficiency and storm water management, and Low Impact Development) in the IC&I sector and reduce their water footprint. 1) Three (3) Toronto businesses participating in PPG water management programs, 2) Deliver 30 learner hours, 3) Change #3 to: Complete 5 site assessments identifying flood and heat risk mitigation opportunities
Stakeholder/Customer Engagement <i>Private Sector Engagement</i> <i>IC&I Engagement</i>	Deliver training, networking and restoration events and employee and community engagement programs to businesses in the City of Toronto to achieve the following by year end: 1) Engage 3 City of Toronto businesses in engagement programs; 2) Engage 30 active member organizations; 3) Deliver 150 learner hours.

Cost Acct#	Project Name	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	5. Living City Action Plan - Regional Watershed Monitoring Program											
	City of Toronto Totals											
124-01	Regional Watershed Monitoring Program - Water Risk	142,000	142,000	148,000	148,000	148,000	150,000	150,000	150,000	153,000	153,000	153,000
124-02	Regional Watershed Monitoring Program - Biodiversity	117,000	95,000	97,000	97,000	104,000	104,000	109,000	109,000	110,000	110,000	123,000
104-23	Terrestrial Natural Heritage Strategy Implementation	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000	50,000	52,000
104-22	Terrestrial Natural Heritage Field Inventory Program	72,000	74,000	76,000	78,000	80,000	82,000	84,000	87,000	90,000	93,000	96,000
124-81	Monitoring For Biodiversity	139,000	139,000	143,000	147,000	151,000	156,000	161,000	166,000	171,000	176,000	181,000
104-28	Watershed Planning and Reporting Technical Support	47,000	47,000	51,000	51,000	51,000	54,000	54,000	54,000	57,000	57,000	57,000
104-29	Watershed Science - Terrestrial Inventories	46,000	46,000	50,000	50,000	50,000	52,000	52,000	52,000	54,000	54,000	54,000
	Subtotal	604,000	585,000	608,000	615,000	629,000	644,000	657,000	666,000	684,000	693,000	716,000

PROGRAM/PROJECT NAME:	<i>Regional Watershed Monitoring Program (124-01)</i>	REF. NUMBER:	124-01
SERVICE AREA:	Water Risk Management	CATEGORY:	One
PROGRAM AREA:	Water Resource Science	STAFF LEAD:	WALLACE, ANGELA

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

The Regional Watershed Monitoring Program (RWMP) is an ongoing program developed by TRCA to provide a comprehensive, integrated and coordinated approach to environmental monitoring within TRCAs watersheds. The program includes establishment fixed sites for long-term monitoring, many of which have been monitored for 20+ years. The RWMP builds on the existing local and project-specific monitoring efforts of TRCA and their partners and is one of the key programs to assess, catalogue and report on the state, condition and trends throughout TRCAs jurisdiction. TRCA, collects, stores, distributes and reports on environmental monitoring data that furthers the interests of all involved parties (e.g. regional municipalities, partner agencies). This account is focused on the "water" aspects of RWMP - surface and groundwater quality, hydrology.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	80,000	80,000	83,000	83,000	83,000	329,000
Peel	142,000	142,000	147,000	147,000	147,000	583,000
Toronto	142,000	142,000	148,000	148,000	148,000	586,000
York	186,000	186,000	193,000	193,000	193,000	765,000
Total:	\$550,000	\$550,000	\$571,000	\$571,000	\$571,000	\$2,263,000

PROGRAM/PROJECT NAME: Regional Watershed Monitoring Program (124-01)

DELIVERABLES

Category	Deliverable
Natural Environment <i>Environmental Monitoring Surface Water</i>	Collect monthly water quality samples at Provincial Water Quality Monitoring Network (PWQMN) sites and RWMP sites throughout TRCA's jurisdiction.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution Plan or Strategy</i>	Compile and analyze data in support of updates to TRCA's Watershed and Ecosystems Reporting Hub and/or Conservation Ontario Watershed Report Card/watershed reporting process, as required.
Natural Environment <i>Environmental Monitoring Surface Water</i>	Complete annual Water Quality summary memo (for 2026 field season). Report to be completed by June 30, 2027.
Natural Environment <i>Environmental Monitoring Ground Water</i>	Monitor Provincial Groundwater Monitoring Network (PGMN) well sites distributed across TRCA jurisdiction. Collect continuous water level data and annual water quality samples according to the monitoring schedule.
Natural Environment <i>Environmental Monitoring Aquatic</i>	Provide general project management and oversight to the RWMP including annual supervision, work planning, budgeting, health and safety, and human resources.
Natural Environment <i>Environmental Monitoring Surface Water</i>	Support TRCA's hydrometrics and flood warning infrastructure through operation and maintenance of stream gauges and rain gauges.

PROGRAM/PROJECT NAME:	<i>Regional Monitoring Program - Biodiversity (124-02)</i>	REF. NUMBER:	124-02
SERVICE AREA:	Regional Biodiversity	CATEGORY:	One
PROGRAM AREA:	Biodiversity Monitoring	STAFF LEAD:	WALLACE, ANGELA

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

CATEGORY 1 BIODIVERSITY. The Regional Watershed Monitoring Program (RWMP) is an ongoing program developed by TRCA to provide a comprehensive, integrated and coordinated approach to environmental monitoring within TRCAs watersheds. The program includes establishment fixed sites for long-term monitoring, many of which have been monitored for 20+ years. The RWMP builds on the existing local and project-specific monitoring efforts of TRCA and their partners and is one of the key programs to assess, catalogue and report on the state, condition and trends throughout TRCAs jurisdiction. TRCA, collects, stores, distributes and reports on environmental monitoring data that furthers the interests of all involved parties (e.g. regional municipalities, partner agencies). This account is focused on the biodiversity aspects of RWMP e.g. fish, benthic invertebrates, frogs, birds, vegetation.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	65,000	53,000	54,000	54,000	58,000	219,000
Peel	116,000	93,000	96,000	96,000	102,000	387,000
Toronto	117,000	95,000	97,000	97,000	104,000	393,000
York	152,000	125,000	128,000	128,000	136,000	517,000
Total:	\$450,000	\$366,000	\$375,000	\$375,000	\$400,000	\$1,516,000

PROGRAM/PROJECT NAME: Regional Monitoring Program - Biodiversity (124-02)

DELIVERABLES

Category	Deliverable
Natural Environment <i>Environmental Monitoring</i> <i>Benthos</i>	Collect benthic macroinvertebrate community data at up to 125 sites.
Natural Environment <i>Environmental Monitoring</i> <i>Aquatic</i>	Collect fish community data at approximately 50 sites.
Natural Environment <i>Environmental Monitoring</i> <i>Terrestrial</i>	Collect monitoring data for forest vegetation plots, wetland vegetation plots, forest bird plots, wetland bird plots, meadow bird plots, and amphibian stations.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Plan or Strategy</i>	Compile and analyze data in support of updates to TRCA's Watershed and Ecosystems Reporting Hub and/or Conservation Ontario Watershed Report Card/watershed reporting process, as required.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Plan or Strategy</i>	Facilitate data sharing with partners and stakeholders through the development, update and maintenance of relational databases and support the maintenance and further development of TRCA's Open Data System.
Program/Project Administration <i>Program/Project Management</i> <i>Program Maintenance</i>	Provide ongoing general project management and support to the Regional Watershed Monitoring Program including annual supervision of work planning, budgeting, health and safety and human resources.

PROGRAM/PROJECT NAME:	Terrestrial Ecosystem Science Program (104-23)	REF. NUMBER:	104-23
SERVICE AREA:	Regional Biodiversity	CATEGORY:	Two
PROGRAM AREA:	Ecosystem Management Research and Directions	STAFF LEAD:	RUPPERT, JONATHAN

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

TRCA is well positioned to coordinate and advance an integrated, science-based approach to natural heritage and green infrastructure planning and management. This position is founded on completion of the Terrestrial Natural Heritage System Strategy (TNHSS), facilitation of watershed planning, and leadership in regional terrestrial and forest science. The Terrestrial Ecosystem Science Program supports watershed-scale and site-level decision-making by providing expert technical advice, conducting rapid site assessments, and producing spatial data layers and indicators that inform planning and implementation. The program evaluates the effectiveness of the TNHSS, advances a prioritized applied research agenda, and supports knowledge management through an online reporting and data hub. Together, these activities ensure decision-ready science to guide policies and investments related to natural heritage, stormwater management, forestry, biodiversity, and watershed planning outcomes.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	41,000	42,000	43,000	44,000	45,000	174,000
Peel	41,000	42,000	43,000	44,000	45,000	174,000
Toronto	41,000	42,000	43,000	44,000	45,000	174,000
York	41,000	42,000	43,000	44,000	45,000	174,000
Total:	\$164,000	\$168,000	\$172,000	\$176,000	\$180,000	\$696,000

PROGRAM/PROJECT NAME: Terrestrial Ecosystem Science Program (104-23)

DELIVERABLES

Category	Deliverable
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Plan or Strategy</i>	Advance the TRCA Research Agenda for terrestrial ecosystems by identifying research needs related to climate and land-use change, engaging partners to share priorities, and fostering collaboration for shared research outcomes. In parallel, continue developing a biodiversity assessment and prioritization approach that identifies major stressors and supports strategic resource allocation for biodiversity persistence, implemented through watershed planning, the TRCA online reporting hub, and best management practices focused on restoration, enhancement, and protection.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Plan or Strategy</i>	Communicate and disseminate TRCA generated and facilitated terrestrial ecosystem science knowledge internally and externally through (i) social media and blog posts, (ii) knowledge sharing platform, (iii) TRCA website, (iv) workshops and conferences, and (v) grey and peer-review publications.
Knowledge Generation and Sharing <i>Primary Research</i> <i>Research Project</i>	Continue developing ecosystem-service assessments and asset-management guidance across TRCA's jurisdiction to evaluate the benefits provided by green infrastructure. These insights will support strategic resource allocation to ensure green infrastructure is effectively maintained, enhanced, and sustained across the region.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Plan or Strategy</i>	Develop active applied research partnerships with partner municipalities, Conservation Authorities, academics, and other government and non-government partners to secure research funding and undertake priority research to advance terrestrial ecosystem science, policy, and practice.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Plan or Strategy</i>	Provide technical support, expert advice, and guidance to TRCA teams, municipalities, and partner organizations—through analysis, reviews, working groups, and meetings to develop, refine, and implement strategies, plans, programs, and guidelines related to terrestrial ecosystem science and management, including natural heritage, urban forestry, SNAPs, compensation, green infrastructure, ecosystem services, restoration, and land-use and infrastructure planning.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Plan or Strategy</i>	Support the continued update and implementation natural heritage system mapping tools and data layers that provide up to date science and inform the management of natural resources. This includes policy layers and the mapping of new screening layers within the TRCA jurisdiction. This supports municipalities with municipal comprehensive reviews, official plans, watershed planning, development planning processes, and others.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Plan or Strategy</i>	Support the development, assessment, and implementation of the monitoring review that will support watershed planning exercises. This will focus on how we will collect flora and fauna data within the jurisdiction. This includes data both in natural (e.g. conservation lands) and urban areas (e.g. urban forests).

PROGRAM/PROJECT NAME:	<i>Terrestrial Natural Heritage Field Inventory Program (104-22)</i>	REF. NUMBER:	104-22
SERVICE AREA:	Regional Biodiversity	CATEGORY:	Two
PROGRAM AREA:	Biodiversity Monitoring	STAFF LEAD:	HAYES, SUE

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

Terrestrial biological field inventories are conducted annually to support TRCA projects and programs, as well as the work of external partners. These inventories provide scientifically defensible and up-to-date information needed to protect terrestrial biodiversity. The resulting datasets are used in a wide range of applications, including planning and development processes, land management, and modeling exercises such as those undertaken by the Terrestrial Natural Heritage Systems Strategy. The goal of this program is to produce relevant, high-quality data on terrestrial natural heritage and to make this information accessible to both internal and external partners.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	72,000	74,000	76,000	78,000	80,000	308,000
Peel	72,000	74,000	76,000	78,000	80,000	308,000
Toronto	72,000	74,000	76,000	78,000	80,000	308,000
York	72,000	74,000	76,000	78,000	80,000	308,000
Total:	\$288,000	\$296,000	\$304,000	\$312,000	\$320,000	\$1,232,000

PROGRAM/PROJECT NAME: Terrestrial Natural Heritage Field Inventory Program (104-22)

DELIVERABLES

Category	Deliverable
Natural Environment <i>Environmental Monitoring</i> <i>Terrestrial</i> <i>Field Inventories</i> <i>Area</i>	Conduct terrestrial biological inventories (mapping of vegetation communities, vascular plants, breeding birds and amphibians) across TRCA Jurisdiction.
Knowledge Generation and Sharing <i>Product</i> <i>Data consolidation</i> <i>Custom Dataset</i>	Incorporate quality checked biological inventory data into corporate Geographic Information System databases (3 in total) to ensure data is easily accessible to internal and external partners.
Knowledge Generation and Sharing <i>Product</i> <i>Data consolidation</i> <i>Custom Dataset</i>	Update and provide internal and external clients three reports on the annual scores and ranks for the regional species (flora and fauna) and vegetation communities of conservation concern.
Knowledge Generation and Sharing <i>Product</i> <i>Report or Publication</i> <i>Technical Report/Paper</i>	Write seven to ten (7-10) biological inventory and assessment reports and / or technical memos where required.

PROGRAM/PROJECT NAME: *Monitoring for Biodiversity (124-81)*

REF. NUMBER: 124-81

SERVICE AREA: Regional Biodiversity

CATEGORY: Two

PROGRAM AREA: Biodiversity Monitoring

STAFF LEAD: WALLACE, ANGELA

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

Category 2 - The Regional Watershed Monitoring Program (RWMP) is an ongoing program developed by TRCA and partners to provide a comprehensive, integrated and coordinated approach to environmental monitoring within TRCA's watersheds. This monitoring builds on the existing local and project-specific monitoring efforts of TRCA and partners and is one of the key programs to assess, catalogue and report on the state, condition and trends in terrestrial and aquatic biodiversity throughout TRCA's jurisdiction. The RWMP activities include monitoring sites assessed on an annual or rotational basis that provide insight on the effects of regional urbanization on terrestrial and aquatic habitat, species and communities. Results from this work, in combination with comparable site specific monitoring undertaken at development and restoration project sites, guide greenspace acquisition, restoration planning, and management strategies to ensure continued biodiversity and regional ecosystem stability.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	88,000	88,000	91,000	94,000	97,000	370,000
Peel	139,000	139,000	143,000	147,000	151,000	580,000
Toronto	139,000	139,000	143,000	147,000	151,000	580,000
York	98,000	98,000	101,000	104,000	107,000	410,000
Total:	\$464,000	\$464,000	\$478,000	\$492,000	\$506,000	\$1,940,000

PROGRAM/PROJECT NAME: Monitoring for Biodiversity (124-81)

DELIVERABLES

Category	Deliverable
Natural Environment <i>Environmental Monitoring</i> <i>Benthos</i>	Collect benthic macroinvertebrate community data at up to 125 sites
Natural Environment <i>Environmental Monitoring</i> <i>Aquatic</i>	Collect fish community data at up to 60 sites.
Natural Environment <i>Environmental Monitoring</i> <i>Terrestrial</i>	Collect monitoring data for forest vegetation plots, wetland vegetation plots, forest bird plots, wetland bird plots, and amphibian stations.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Plan or Strategy</i>	Compile and analyze data in support of updates to TRCA's Watershed and Ecosystems Reporting Hub and/or Conservation Ontario Watershed Report Card/watershed reporting process, as required.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Plan or Strategy</i>	Facilitate data sharing with partners and stakeholders through the development, update and maintenance of relational databases and support the maintenance and further development of TRCA's Open Data System.
Program/Project Administration <i>General Management</i> <i>General Management</i>	Provide ongoing general project management to the Regional Watershed Monitoring Program including supervision of work planning, budgeting, health and safety, and human resources.

PROGRAM/PROJECT NAME: *Watershed Planning and Reporting Technical Support (104-28)* REF. NUMBER: 104-28
SERVICE AREA: Regional Biodiversity CATEGORY: One
PROGRAM AREA: Ecosystem Management Research and Directions STAFF LEAD: RUPPERT, JONATHAN

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

This program provides integrated technical expertise to support Category 1 watershed planning initiatives and municipal growth and infrastructure decision making. It supports implementation of approved watershed plans, including the Humber River, Etobicoke Creek, Carruthers Creek, and others, ensuring plans remain current and defensible. The program leads data scoping and gap analysis for future watershed plans, coordinating inputs across natural heritage, water resources, aquatic and terrestrial ecosystems, water quality, urban forest, climate change, and water quantity. It provides technical leadership for data quality assurance, analysis, and synthesis of information for the TRCA online reporting hub, ensuring consistent, decision-ready data and indicators. The program also supports scenario analysis for watershed planning and delivers rapid site-level assessments to inform land use planning, major infrastructure projects, and future urban expansions in priority areas, as required.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	26,000	26,000	28,000	28,000	28,000	110,000
Peel	46,000	46,000	50,000	50,000	50,000	196,000
Toronto	47,000	47,000	51,000	51,000	51,000	200,000
York	61,000	61,000	66,000	66,000	66,000	259,000
Total:	\$180,000	\$180,000	\$195,000	\$195,000	\$195,000	\$765,000

PROGRAM/PROJECT NAME: Watershed Planning and Reporting Technical Support (104-28)

DELIVERABLES

Category	Deliverable
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Plan or Strategy</i>	Complete the analysis and planning to support the technical lead for the water resources, natural heritage, and water quality sections of the scenario analysis in support of the Rouge River watershed plan. This work supports municipal requirements to have up-to-date watershed plans to inform growth and infrastructure.
Knowledge Generation and Sharing <i>Product</i> <i>Report or Publication</i>	Provide technical leadership for rapid site level assessments in terms of communicating natural heritage, water resources, and ecological data/analysis (where requested) to support land use planning decisions in defined areas (block plans, highways, future urban expansions). This work supports municipal requirements to have up-to-date watershed plans to inform growth and infrastructure.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Plan or Strategy</i>	Support implementation of TRCA watershed plans by supporting the recently developed plans for (i) Humber River, (ii) Etobicoke Creek, (iii) Carruthers Creek, and others. This work supports municipal requirements to have up-to-date watershed plans.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Plan or Strategy</i>	Support the data scoping phase of future watershed plans. Here data scoping and gap analysis will include natural heritage system, water resources system, aquatic ecosystem, terrestrial ecosystem, water quality, urban forest, climate change, and water quantity. This work supports municipal requirements to have up-to-date watershed plans to inform growth and infrastructure.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Plan or Strategy</i>	Technical lead for the data quality assurance and quality control, analysis, and presentation of information for the update of content to the online reporting hub, including the water resource system, natural heritage system, aquatic ecosystem, terrestrial ecosystem, water quality and Lake Ontario nearshore sections. This work supports municipal requirements to have up-to-date watershed plans to inform growth and infrastructure.

PROGRAM/PROJECT NAME:	Watershed Science - Terrestrial Field Inventories (104-29)	REF. NUMBER:	104-29
SERVICE AREA:	Regional Biodiversity	CATEGORY:	One
PROGRAM AREA:	Ecosystem Management Research and Directions	STAFF LEAD:	HAYES, SUE

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

Terrestrial biological field inventories are conducted annually to support TRCA watershed plans and land management plans. These inventories provide scientifically defensible and up-to-date information needed to protect terrestrial biodiversity. The goal of this program is to produce relevant, high-quality data on terrestrial natural heritage and to make this information accessible to both internal and external partners.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	25,000	25,000	27,000	27,000	27,000	106,000
Peel	45,000	45,000	49,000	49,000	49,000	192,000
Toronto	46,000	46,000	50,000	50,000	50,000	196,000
York	59,000	59,000	64,000	64,000	64,000	251,000
Total:	\$175,000	\$175,000	\$190,000	\$190,000	\$190,000	\$745,000

PROGRAM/PROJECT NAME: Watershed Science - Terrestrial Field Inventories (104-29)

DELIVERABLES

Category	Deliverable
Knowledge Generation and Sharing <i>Product</i> <i>Data consolidation</i> <i>GIS Map or Product</i>	To collect and manage terrestrial biological data to support the development of Watershed Plans (Rouge, and Petticoat or Duffins).

Cost Acct#	Project Name	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	6. Living City Action Plan - Regional Watershed Management											
	City of Toronto Totals											
120-12	Planning and Regulation Policy Updates Program	320,500	320,500	320,500	320,500	320,500	320,500	320,500	320,500	320,500	320,500	320,500
120-19	Growth Management and Specialized Planning Studies Program	-	-	-	-	-	-	-	-	-	-	-
	<i>Bundle Total</i>	320,500	320,500	320,500	320,500	320,500	320,500	320,500	320,500	320,500	320,500	320,500
107-01	Flood Forecasting and Flood Warning and Hydrometrics	69,000	69,000	70,000	70,000	73,000	73,000	75,000	75,000	78,000	78,000	78,000
107-02	Flood Protection and Remedial Capital Works	99,000	102,000	105,000	108,000	111,000	114,000	117,000	121,000	125,000	129,000	133,000
107-03	Small Dams and Flood Control Facilities, Capital Works Program	69,000	71,000	73,000	75,000	77,000	79,000	81,000	83,000	85,000	88,000	91,000
	<i>Bundle Total</i>	237,000	242,000	248,000	253,000	261,000	266,000	273,000	279,000	288,000	295,000	302,000
113-94	Highland Creek Watershed Engagement	-	-	-	-	-	-	-	-	-	-	-
204-18	Toronto East Watersheds Consultation and Relations	-	-	-	-	-	-	-	-	-	-	-
290-01	NEW - Toronto Consultation and Relations	150,000	154,000	159,000	164,000	169,000	174,000	179,000	184,000	190,000	196,000	202,000
120-02	Watershed Planning and Reporting Program	153,000	158,000	158,000	158,000	162,000	162,000	163,000	163,000	168,000	168,000	168,000
120-04	Watershed Plan Updates & Followup Projects	-	-	-	-	-	-	-	-	-	-	-
113-95	Sustainable Neighbourhood Retrofit Action Plan	243,000	249,000	255,000	261,000	268,000	275,000	282,000	289,000	296,000	303,000	311,000
120-62	Aquatic Systems Priority Planning Program	41,000	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000	50,000	52,000
120-90	Climate Change - Research and Adaptation	26,000	27,000	27,000	28,000	28,000	28,000	31,000	31,000	34,000	34,000	34,000
127-90	Flood Line Mapping Program	73,000	73,000	74,000	74,000	74,000	75,000	75,000	75,000	78,000	78,000	78,000
104-90	York/Peel/Durham/Toronto Groundwater Studies	180,000	185,000	185,000	190,000	190,000	195,000	195,000	200,000	200,000	200,000	200,000
414-70	Community Transformation Partnership Program	447,000	275,000	285,000	-	-	-	-	-	-	-	-
	Subtotal	1,870,500	1,725,500	1,754,500	1,492,500	1,517,500	1,541,500	1,565,500	1,589,500	1,623,500	1,644,500	1,667,500

PROGRAM/PROJECT NAME: *Regulation and Planning Policy Updates (120-12)* REF. NUMBER: 120-12
SERVICE AREA: Planning and Development Review CATEGORY: One
PROGRAM AREA: Policy Development and Review STAFF LEAD: BURNS, MARY-ANN

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

This policy planning work is required for fulfilling TRCA's roles of public commenting body and regulator as per the Mandatory Programs and Services regulation under the Conservation Authorities Act. This work is informed by the requirements of federal, provincial and municipal legislation and incorporates best practice in integrated watershed management to help guide growth and redevelopment in safe and resilient watersheds. TRCA planners and technical staff provide expertise in the analysis and implications of data and information on prescribed criteria for incorporation into maps of regulated areas. This information is also used by municipalities in their planning document reviews (official plans, zoning by-laws, etc.). Staff participate in provincial, municipal and CA initiatives to help address planning/regulatory issues and trends in watersheds, including identifying streamlining opportunities.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	14,900	14,900	14,900	14,900	14,900	59,600
Peel	53,900	53,900	53,900	53,900	53,900	215,600
Toronto	320,500	320,500	320,500	320,500	320,500	1,282,000
York	110,700	110,700	110,700	110,700	110,700	442,800
Total:	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000

PROGRAM/PROJECT NAME: Regulation and Planning Policy Updates (120-12)

DELIVERABLES

Category	Deliverable
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Legislated/Regulatory Process</i>	Maintain Regulation mapping based on technical information, undertake notification as required, update map products as internal and external screening tools for implementing the regulation and supporting official plan and zoning reviews and updates.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Legislated/Regulatory Process</i>	Monitor & track Minister's Zoning Orders coordinating with TRCA planning and technical staff. Includes tracking process/charts, mapping, attending meetings, preparing reports and presentations. May include commenting on MZOs through the ERO.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Policy Review & Response</i>	Prepare TRCA corporate responses to federal consultation or Environmental Registry of Ontario postings of new or amended legislation, policies and strategies affecting TRCA interests, from planning policy and regulatory perspective.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Legislated/Regulatory Process</i>	Provide input to municipal comprehensive planning, e.g. OP, Zoning updates, SPA Reviews, policy development informed by technical info, CA planning and regulatory responsibilities with solutions to meet legislation. Public/Council meetings as required.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Policy Review & Response</i>	Provide policy advice to TRCA staff reviewing development planning, infrastructure and permitting applications. Provide expert evidence in appeals under the Planning Act and for appeals/hearings/court proceedings under the Conservation Authorities Act.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Legislated/Regulatory Process</i>	Update and maintain TRCA's Policy and Procedure Documents, including guidelines, checklists, and streamlining protocols, conducting any consultation or notification. Update The Living City Policies in response to new or revised legislation affecting TRCA.

PROGRAM/PROJECT NAME: *Flood Gauging (Flood Maintenance) (107-01)* REF. NUMBER: 107-01
SERVICE AREA: Water Risk Management CATEGORY: One
PROGRAM AREA: Flood Management STAFF LEAD: MITCHELL, CRAIG

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
3	A city that protects and improves quality of life for all including safety, health, and social and economic well-being and inclusion.

DESCRIPTION & RATIONALE

The Flood Forecasting and Warning System is a critical component of TRCA's Flood Risk Management Program. Technical flood risk related data is collected and used for flood risk management. Funds are used for installing, monitoring and maintaining hydrometric networks that supply data for contingency plans, flood warnings, dam operations and provide technical assistance to municipalities with respect to flood management. In addition, TRCA collects and provides real time hydrometric data to support municipal response plans for flood events which is critical for reducing loss of life risk and property damage. Current hydrometric network includes over 120 gauging stations measuring stream flow, precipitation, snow pack, baseflow, water quality and climate. Data collected is regularly used by internal and external clients for a variety of projects including flood warning, flood infrastructure operations, flood plain mapping, development review and infrastructure design.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	38,000	38,000	39,000	39,000	41,000	157,000
Peel	68,000	68,000	70,000	70,000	72,000	280,000
Toronto	69,000	69,000	70,000	70,000	73,000	282,000
York	90,000	90,000	91,000	91,000	95,000	367,000
Total:	\$265,000	\$265,000	\$270,000	\$270,000	\$281,000	\$1,086,000

PROGRAM/PROJECT NAME: Flood Gauging (Flood Maintenance) (107-01)

DELIVERABLES

Category	Deliverable
Natural Environment <i>Environmental Monitoring Flood</i>	Develop and maintain 35 stage/discharge relationship curves to convert water level data to flow. Data provided by real-time and non-real-time stream gauges need to be converted to flow through a rigorous conversion and quality assurance / quality control process.
Hazard Management <i>Flood Maintain Existing</i>	Install a non-contact sensor at the Black Creek at Alliance HY097 flood warning gauge. Non-contact sensor will use less power and can improve gauge reading accuracy and frequency at the flood warning gauge.
Natural Environment <i>Environmental Monitoring Flood</i>	Monitor and maintain 19 real-time stream and precipitation gauge stations throughout the City of Toronto. There are 13 stream gauges that measure flow and provide warning alarms during flood events. Additionally, six (6) real-time precipitation gauges provide alarms to TRCA staff when flood potential rainfall is detected. Gauges are critical for TRCA to provide flood forecasting and warning.
Natural Environment <i>Environmental Monitoring Flood</i>	Operate and maintain five (5) climate stations within the City of Toronto. Climate stations include snow courses, temperature and meteorological stations. Data is used for flood warning (snow pack run-off) and watershed studies.
Natural Environment <i>Environmental Monitoring Flood</i>	Operate and maintain seven (7) remote stream and five (5) precipitation gauges within the City of Toronto. Data collected is used for floodplain mapping, infrastructure design (sewers, bridges, etc.), permits, planning and watershed plans.
Hazard Management <i>Flood Maintain Existing</i>	Operate and maintain TRCA's Flood Forecasting and Warning Website (trcagauging.ca). Tasks include telemetry, software and website upgrades (e.g., develop features to enhance website interface and user tools by Flood Duty Officers and the public), servers, IT support and staff time to maximize uptime of the site.
Natural Environment <i>Environmental Monitoring Flood</i>	Service as software package for the Aquarius and EnviroSCADA discharge and flood warning alarm system. This is a cloud based service that will meet TRCA's requirement to utilize cloud services and eliminate TRCA owned servers.

PROGRAM/PROJECT NAME:	<i>Flood Protection and Remedial Studies (107-02)</i>	REF. NUMBER:	107-02
SERVICE AREA:	Water Risk Management	CATEGORY:	One
PROGRAM AREA:	Flood Management	STAFF LEAD:	LORRAIN, NICK

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
3	A city that protects and improves quality of life for all including safety, health, and social and economic well-being and inclusion.

DESCRIPTION & RATIONALE

The Flood Protection and Remedial Capital Works program consists of the identification of flood risk and development and implementation of capital works projects that will reduce or eliminate flood risk to both life and property. Program activities include the identification and assessment of capital remedial works within high risk flood prone areas and completing flood modeling and remediation studies for the identified areas. Tasks include the development of hydraulic models, the analysis of flood mitigation options (including a cost-benefit analysis), and detailed feasibility assessments in order to develop flood remediation projects to be implemented by TRCA and partner Municipalities.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	68,000	70,000	72,000	74,000	76,000	292,000
Toronto	99,000	102,000	105,000	108,000	111,000	426,000
York	125,000	129,000	133,000	137,000	141,000	540,000
Total:	\$292,000	\$301,000	\$310,000	\$319,000	\$328,000	\$1,258,000

PROGRAM/PROJECT NAME: Flood Protection and Remedial Studies (107-02)

DELIVERABLES

Category	Deliverable
Program/Project Administration <i>Program/Project Management</i> <i>Program Development/Growth</i>	Assess funding opportunities for an update to TRCA's Jurisdictional Flood Risk Assessment. Funding may be available through the FHIMP if the program expands funding beyond flood models and flood mapping. If funds become available TRCA will initiate project planning and undertake the procurement process to retain the services of a consulting firm to undertake the project.
Program/Project Administration <i>General Management</i> <i>General Management</i>	Continue engaging with senior level governments to secure government funding (i.e. Disaster Mitigation and Adaptation Fund) for the planning and implementation of flood remediation works.
Program/Project Administration <i>General Management</i> <i>General Management</i>	Continue program administration, including funding applications, and engagement with regional and partner municipalities, and key stakeholders affected by flooding. Continue to communicate flood plain mapping, flood modelling, and flood risk reduction initiatives undertaken by TRCA.
Knowledge Generation and Sharing <i>Product</i> <i>Plan or Strategy</i> <i>Plan - Other</i> <i>Count</i>	Initiate and continue Jurisdictional Flood Risk Assessment and Ranking project. Undertake a detailed jurisdictional wide flood risk assessment and ranking project. Project will leverage the process's and methodologies developed as part of the 2019 FRAR study as well as results from our most recent flood plain mapping updates. Project deliverables will include a summary report, a new flood cluster database, and mapping products.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Data consolidation</i>	Support Policy Planning team with the Regulation Line updates based on the results of various floodplain mapping updates, extensions and spills assessment.
Hazard Management <i>Flood</i> <i>Construct New</i>	Support the continued development of TRCA's Flood Early Warning System (FEWS) Decision Support System (DSS). Tasks may include, continued development of the Daily Planning Cycle interface, the incorporation of winter data collection and operations into FEWS so that snowmelt and runoff calculations can be completed, and hydrology model assessment and development.

PROGRAM/PROJECT NAME:	<i>Flood Control Infrastructure Maintenance (107-03)</i>	REF. NUMBER:	107-03
SERVICE AREA:	Water Risk Management	CATEGORY:	One
PROGRAM AREA:	Flood Management	STAFF LEAD:	MITCHELL, CRAIG

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

TRCA monitors, maintains and operates 10 dams and 18 flood control structures that help reduce flooding in flood vulnerable areas as well as provide recreational reservoirs for public enjoyment. Infrastructure includes dams, dikes, and channels. Due diligence responsibilities require TRCA to undertake projects to ensure flood infrastructure is managed to minimize risk to the public. To meet this objective, inspections of each structure are completed annually and any deficiencies identified are repaired as required (subject to available funding). Funding is used for capital projects that include concrete repairs, dam safety reviews, sediment and/or vegetation removal, engineering reports and structural repairs.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	25,000	41,000	42,000	43,000	44,000	170,000
Peel	338,000	348,000	358,000	369,000	380,000	1,455,000
Toronto	69,000	71,000	73,000	75,000	77,000	296,000
York	148,000	152,000	157,000	162,000	167,000	638,000
Total:	\$580,000	\$612,000	\$630,000	\$649,000	\$668,000	\$2,559,000

PROGRAM/PROJECT NAME: Flood Control Infrastructure Maintenance (107-03)

DELIVERABLES

Category	Deliverable
Hazard Management <i>Flood</i> <i>Maintain Existing</i>	Annual servicing and maintenance of emergency back-up generators at Claireville Dam and G. Ross Lord Dam. Regular servicing ensures reliable operation of dam gates during power outages.
Hazard Management <i>Flood</i> <i>Maintain Existing</i> <i>Control/Conveyance - Major Infrastructure - Dams</i>	Claireville Dam Gate Repair Project.
Hazard Management <i>Flood</i> <i>Maintain Existing</i> <i>Control/Conveyance - Major Infrastructure - Dams</i>	Claireville Dam Wing Wall Repair.
Hazard Management <i>Flood</i> <i>Maintain Existing</i> <i>Control/Conveyance - Major Infrastructure - Dams</i>	G. Ross Lord Dam Engineer of Record Project.
Hazard Management <i>Flood</i> <i>Maintain Existing</i>	Perform embankment and reservoir maintenance on Claireville dam, including debris and vegetation removal. Removals occur three (3) to four (4) times annually, depending on growth. This allows for embankment inspections and reduces the risk of failures.
Hazard Management <i>Flood</i> <i>Maintain Existing</i>	Remove vegetation and debris from flood control channels to maintain flood flow capacity and reduce the need for major capital maintenance projects. Target channels for 2027 equates to 2,800m of channel/structure.

PROGRAM/PROJECT NAME: *Toronto Consultation & Relations (290-01)*

REF. NUMBER: 290-01

SERVICE AREA: Sustainable Communities

CATEGORY: Two

PROGRAM AREA: Community Engagement

STAFF LEAD: MARKOVIC, EMILY

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
3	A city that protects and improves quality of life for all including safety, health, and social and economic well-being and inclusion.

DESCRIPTION & RATIONALE

This program supports outreach and engagement with Elected Officials, TRCA Board Members, and Senior Leadership across non-waterfront ridings and wards. This program further provides strategic communications and support to TRCA and partner municipality / agency initiatives and priorities within the City of Toronto.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	150,000	154,000	159,000	164,000	169,000	646,000
York	-	-	-	-	-	-
Total:	\$150,000	\$154,000	\$159,000	\$164,000	\$169,000	\$646,000

PROGRAM/PROJECT NAME: Toronto Consultation & Relations (290-01)

DELIVERABLES

Category	Deliverable
Corporate Services <i>Governance</i> <i>Governance</i>	One-window access to TRCA staff for municipal leaders and elected officials. Run municipal leadership meetings (TWx4, P&Rx4). Support strategic initiatives (e.g., Ravines Strategy). Oversee elected official outreach.
Stakeholder/Customer Engagement <i>Public Engagement</i> <i>Consultation</i>	Provide coordination and engagement support for major partnership building initiatives in Toronto (e.g., TO Zoo, Create TO, IO, etc.).
Program/Project Administration <i>Program/Project Management</i> <i>Program Development/Growth</i>	Provide coordination and engagement support for major projects in Toronto (e.g., Yellow Creek, Meadoway, Rockcliffe).

PROGRAM/PROJECT NAME: *Watershed Planning and Reporting Program (120-02)* REF. NUMBER: 120-02
SERVICE AREA: Watershed Studies and Strategies CATEGORY: One
PROGRAM AREA: Watershed Planning and Reporting STAFF LEAD: SHRESTHA, NAMRATA

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

Healthy watersheds deliver clean drinking water, reduce flooding and erosion, build climate resilience, and support biodiversity. Watersheds in TRCA's jurisdiction are under tremendous pressure due to increasing urbanization and climate change. Ontario's provincial planning framework recognizes watershed planning as essential to sound land use and infrastructure decisions. Watershed Planning and Reporting program provides integrated understanding of current and future conditions of watershed using up-to-date science and local knowledge, collaboratively identifies strategic measures and priority actions to protect, enhance, and restore watershed health, facilitates implementation and engagement with partners and watershed residents, and tracks and reports on the progress made by TRCA and partners towards healthy and resilient watersheds.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	86,000	88,000	88,000	88,000	91,000	355,000
Peel	152,000	157,000	157,000	157,000	162,000	633,000
Toronto	153,000	158,000	158,000	158,000	162,000	636,000
York	199,000	206,000	206,000	206,000	212,000	830,000
Total:	\$590,000	\$609,000	\$609,000	\$609,000	\$627,000	\$2,454,000

PROGRAM/PROJECT NAME: Watershed Planning and Reporting Program (120-02)

DELIVERABLES

Category	Deliverable
Program/Project Administration <i>Program/Project Management</i> <i>Program Maintenance</i> <i>Project Planning and Reporting</i> <i>No Units</i>	Complete the Humber River Watershed Plan (HRWP) final engagement session with partners, First Nations and Indigenous Communities, stakeholders, and public, prepare final HRWP, initiate and complete TRCA and municipal endorsement processes, and initiate implementation stage including establishing and coordinating external Implementation Steering Committee meetings.
Program/Project Administration <i>Program/Project Management</i> <i>Program Maintenance</i> <i>Project Planning and Reporting</i> <i>No Units</i>	Continue and complete the Future Scenario stage (Stage 3) and Initiate Implementation Planning Stage (Stage 4) of the Rouge River Watershed Plan by Q4, including public engagement and facilitation of Steering Committee input.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Policy Review & Response</i>	Continue supporting regional and local municipalities on watershed and sub-watershed science and planning, providing technical and policy support and review, watershed plan implementation and facilitation support, building relationship with stakeholders, First Nations and Indigenous Communities, research communities, others, and translating / communicating watershed science and planning to the partners and broader audiences.
Program/Project Administration <i>Program/Project Management</i> <i>Program Maintenance</i> <i>Project Planning and Reporting</i> <i>No Units</i>	Continue to facilitate, track, and report on the Etobicoke Creek Watershed Plan (ECWP) implementation and coordinate ECWP Implementation Steering Committee meetings to receive input on planned, proposed, and completed projects for the tracking tool and to foster ongoing collaborations and coordinated actions across the watershed.
Knowledge Generation and Sharing <i>Product</i> <i>Data consolidation</i> <i>Guidelines and Decision Support Tools</i>	Manage regular updates to the TRCA Reporting Hub Suite (the Watershed Plan Hub, Implementation Tracking Hub, and the Watershed and Ecosystems Reporting Hub) with new data.
Knowledge Generation and Sharing <i>Product</i> <i>Data consolidation</i> <i>Custom Dataset</i>	Support development of the Watershed Report Card planned to be released in 2028 including preparing and analyzing updated data on key indicators (water quality, water resources, natural heritage), coordinating with other CAs and CO, and aligning them in the TRCA's Reporting Hub.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Data consolidation</i>	Support TRCA's regional monitoring program review and adapting long-term monitoring processes to meet the needs of watershed planning and reporting processes in partnership with other TRCA teams as requested

PROGRAM/PROJECT NAME: Sustainable Neighbourhood Retrofit Action Plan - Toronto (113-95) REF. NUMBER: 113-95
SERVICE AREA: Sustainable Communities CATEGORY: Two
PROGRAM AREA: Living City Transition Program STAFF LEAD: TAVES, JENNIFER

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
3	A city that protects and improves quality of life for all including safety, health, and social and economic well-being and inclusion.

DESCRIPTION & RATIONALE

SNAPs are action plans for measurable environmental improvement and community transformation in older neighbourhoods. They address environmental goals while aligning with municipal priorities and local community needs. SNAPs identify solutions to overcome implementation challenges, support scalable innovation, and build a strong business case for local action. Tailored residential programs reflect local context, motivators, and practical measures to encourage change. SNAPs advance integrated projects that enhance climate resilience, including stormwater management, basement flooding prevention, urban forest expansion, and reduced water and energy use, alongside urban agriculture. Co-benefits include arts and culture, placemaking, active transportation, community building, green social enterprise, and public health. Capital funding leverages additional public and private investment to support implementation and demonstration projects.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	243,000	249,000	255,000	261,000	268,000	1,033,000
York	-	-	-	-	-	-
Total:	\$243,000	\$249,000	\$255,000	\$261,000	\$268,000	\$1,033,000

PROGRAM/PROJECT NAME: Sustainable Neighbourhood Retrofit Action Plan - Toronto (113-95)

DELIVERABLES

Category	Deliverable
Program/Project Administration <i>General Management</i> <i>Public Engagement</i> <i>Project</i>	Advance climate action and sustainable urban renewal in 1 active Toronto SNAP (Rexdale), through delivering 5 programs and/or projects.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Presentation or Conference</i>	Advance the SNAP program across City of Toronto through sharing lessons learned and successes across municipalities, Conservation Authorities, universities, etc. - 2 presentations/case studies/awards won/advisory services
Program/Project Administration <i>General Management</i> <i>Public Engagement</i> <i>Event/Program</i>	In the City of Toronto, deliver educational events, community connection initiatives, and leadership development opportunities: - 6 events - 70 learning/capacity-building hours - 12 local leaders/organizations supported to advance sustainability
Program/Project Administration <i>Program/Project Management</i> <i>Program Maintenance</i>	Optimize longevity of urban renewal across City of Toronto: - 1 grant or fee for service funding proposal advanced/adopted - 14 existing/new partnerships managed - ongoing program evaluation and reporting

PROGRAM/PROJECT NAME: *Aquatic Ecosystem Science Program (120-62)* REF. NUMBER: 120-62
SERVICE AREA: Regional Biodiversity CATEGORY: Two
PROGRAM AREA: Ecosystem Management Research and Directions STAFF LEAD: RUPPERT, JONATHAN

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

The Aquatic Ecosystem Science Program delivers integrated, science-based support for aquatic ecosystem management across the TRCA jurisdiction. It connects applied research, monitoring, and technical expertise to watershed and subwatershed planning and implementation. It supports municipal, provincial, and TRCA objectives for water management, aquatic ecosystem health, ecohydrology, biodiversity, and climate change adaptation. It also strengthens watershed-scale and site-level decision-making by providing expert advice, conducting rapid assessments, and producing spatial data layers, and reporting tools that inform planning, design, approvals, and adaptive management. Knowledge is shared through coordinated communications and an online reporting and data hub to ensure timely, accessible, and decision-ready science. Program activities include leading priority research, advising partners, and collaborating with agencies and practitioners to inform watershed management outcomes.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	41,000	42,000	43,000	44,000	45,000	174,000
Peel	41,000	42,000	43,000	44,000	45,000	174,000
Toronto	41,000	42,000	43,000	44,000	45,000	174,000
York	41,000	42,000	43,000	44,000	45,000	174,000
Total:	\$164,000	\$168,000	\$172,000	\$176,000	\$180,000	\$696,000

PROGRAM/PROJECT NAME: Aquatic Ecosystem Science Program (120-62)

DELIVERABLES

Category	Deliverable
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution Plan or Strategy</i>	Advance the TRCA research agenda to identify major land-use and climate-related stressors to guide strategic resource allocation in support of biodiversity persistence and aquatic ecosystem health. This is implemented through watershed planning, Fisheries Management Plans, and the application of best management practices.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution Plan or Strategy</i>	Communicate and disseminate TRCA generated and facilitated aquatic ecosystem science knowledge internally and externally through (i) social media and blog posts, (ii) knowledge sharing platform, (iii) TRCA website, (iv) workshops and conferences, and (v) grey and peer-review publications.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution Plan or Strategy</i>	Continue to advance the aquatic ecosystem science program and projects by developing robust partnerships with municipalities, conservation authorities, academics, NGOs, provincial ministries, and other partners to undertake required applied research and advance TRCA strategic priorities.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution Plan or Strategy</i>	Provide guidance, technical expertise, and expert advice to TRCA teams, municipalities, and partner organizations in the development, refinement, and implementation of strategies, plans, programs, and guidance documents related to aquatic ecosystem science and management (e.g., barrier removal, water resource systems, restoration and watershed planning, land-use planning, Municipal Comprehensive Reviews).
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution Plan or Strategy</i>	Support the development and assessment of the TRCA monitoring review whereas it supports initiatives such as land use and watershed planning. This will include reviews of aquatic ecosystem, water quality, and water quantity monitoring programs.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution Plan or Strategy</i>	Support the update and implementation of water resource system mapping tools and data layers that provide current science to guide natural resource management. This includes updating policy layers and developing new screening layers, such as seepage areas, springs, and permanent and intermittent streams. These tools assist municipalities in Municipal Comprehensive Reviews, watershed planning, development planning, TRCA's online reporting hub, and related processes.

PROGRAM/PROJECT NAME:	<i>Climate Change - Research and Adaptation (120-90)</i>	REF. NUMBER:	120-90
SERVICE AREA:	Watershed Studies and Strategies	CATEGORY:	One
PROGRAM AREA:	Climate Science	STAFF LEAD:	RUPPERT, JONATHAN

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

The Climate Change Research and Adaptation program consists of a number of initiatives to further the understanding of the potential impacts of climate change on water resources management and natural heritage systems within York, Toronto and other TRCA partner municipalities. This program addresses the current lack of information regarding the potential future impacts of climate change at the local scale, guide the development of specific initiatives to adapt to the expected future climate, and strengthen existing management programs to ensure that water resources and natural heritage systems are resilient to a changing climate. Project Components: Refinement of current understanding of anticipated meteorological changes at a regional and local scale through independent research and partnerships with federal, provincial and academic climate modeling groups. Prediction of the potential water resources impacts of climate change at a local watershed level (i.e., flooding, stormwater mana

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	15,000	15,000	15,000	16,000	16,000	62,000
Peel	25,000	27,000	27,000	28,000	28,000	110,000
Toronto	26,000	27,000	27,000	28,000	28,000	110,000
York	34,000	36,000	36,000	38,000	38,000	148,000
Total:	\$100,000	\$105,000	\$105,000	\$110,000	\$110,000	\$430,000

PROGRAM/PROJECT NAME: Climate Change - Research and Adaptation (120-90)

DELIVERABLES

Category	Deliverable
Knowledge Generation and Sharing <i>Primary Research</i> <i>Research Project</i>	Advance research, incorporate emerging science, and analyze new data to enhance understanding of climate hazards (RRWP - future climate change scenarios analysis, RRWP-scenario analysis for water balance, climate research collaborations, identify new datasets and methods).
Knowledge Generation and Sharing <i>Product</i> <i>TRCA Lead</i>	Develop, maintain and apply climate-informed planning and design tools to support municipal and watershed decision-making (Nature Based Climate Solutions Tool, LID Treatment Train Tool).
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Data consolidation</i> <i>Custom Dataset</i>	Inventory, monitor, and analyze adaptation actions to understand current state of climate resilience, track the implementation of new measures, and evaluate effectiveness (Assess SWM KPIs of restored wetlands in TRCA jurisdiction, develop a method to consider erosion mitigation from wetlands, and develop and apply wetland sensitivity to hydrological loading).
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Presentation or Conference</i>	Mobilize knowledge and engage stakeholders in climate action (e.g., presentations at conferences, sharing studies/data with municipal staff, engaging with working groups).

PROGRAM/PROJECT NAME: *Flood Line Mapping Program (127-90)*

REF. NUMBER: 127-90

SERVICE AREA: Water Risk Management

CATEGORY: One

PROGRAM AREA: Water Resource Science

STAFF LEAD: LORRAIN, NICK

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
3	A city that protects and improves quality of life for all including safety, health, and social and economic well-being and inclusion.

DESCRIPTION & RATIONALE

To meet regulatory requirements for the protection of life and property from flooding, TRCA develops engineered flood line mapping for all its watercourses. These flood lines are established through the preparation of state-of-the-art hydrology and hydraulic models (both one-dimensional and two-dimensional), and digital topographic mapping. These models and maps define the extent of the floodplain, as well as determine flood flows, flood depths and velocities. Identification of the floodplain allows for the management of existing flood vulnerable areas and ensures new development is adequately situated outside of flood hazard areas. This information also forms the technical basis of TRCA's Flood Emergency Management (flood forecasting and warning, emergency planning and non-structural mitigation) and TRCA's Flood Infrastructure Mitigation Planning and Implementation (structural flood mitigation) teams.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	41,000	41,000	41,000	41,000	41,000	164,000
Peel	72,000	72,000	74,000	74,000	74,000	294,000
Toronto	73,000	73,000	74,000	74,000	74,000	295,000
York	95,000	95,000	96,000	96,000	96,000	383,000
Total:	\$281,000	\$281,000	\$285,000	\$285,000	\$285,000	\$1,136,000

PROGRAM/PROJECT NAME: Flood Line Mapping Program (127-90)

DELIVERABLES

Category	Deliverable
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Legislated/Regulatory Process</i>	Manage and disseminate 122 flood line maps and hydrologic/hydraulic modeling of the City of Toronto (Etobicoke Creek, Mimico Creek, Humber River, Don River, Highland Creek and Rouge River Watersheds) to partner municipalities, the development industry, and public.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Legislated/Regulatory Process</i>	Updated map sheets incorporating revisions related to urban development, changes to topographic base mapping, updated hydrology, modifications to channel and stream (i.e., realignment, restoration, etc.) and new and replacement hydraulic structures (i.e., road crossings, railway crossings, etc.) will be incorporated into TRCA's floodplain mapping program as needed.

PROGRAM/PROJECT NAME:	YPDT - Regional Groundwater Management Programs (104-90)	REF. NUMBER:	104-90
SERVICE AREA:	Water Risk Management	CATEGORY:	One
PROGRAM AREA:	Water Resource Science	STAFF LEAD:	FORD, DON

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

This account is used to manage financial resources for the Oak Ridges Moraine Groundwater Program. The purpose of the program is to store groundwater data across watersheds on the Oak Ridges Moraine. The program has 15 partners that contribute data and funding to the program to help understand and manage water resources. The goal is to get a better picture of how water flows across the landscape, especially groundwater that you can't see. The information that has been learned through this program is highly respected. The database and maps are used by program partners, government agencies, researchers and consulting firms every day. One recent initiative of the program has been to use data from the program to create maps showing 'problem groundwater areas' that help people make decisions about where to dig. Just a few minutes spent on the program's website can save millions of dollars by preventing mistakes. The program's websites and databases are updated often to make sure there is lots of high-quality information available.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	180,000	185,000	185,000	190,000	190,000	750,000
Peel	180,000	185,000	185,000	190,000	190,000	750,000
Toronto	180,000	185,000	185,000	190,000	190,000	750,000
York	180,000	185,000	185,000	190,000	190,000	750,000
Total:	\$720,000	\$740,000	\$740,000	\$760,000	\$760,000	\$3,000,000

PROGRAM/PROJECT NAME: YPDT - Regional Groundwater Management Programs (104-90)

DELIVERABLES

Category	Deliverable
Knowledge Generation and Sharing <i>Primary Research</i> <i>Research Project</i>	After focusing on specific partner projects in 2026, the ORMGP is planning to rebuild the regional groundwater model beginning in 2027.
Knowledge Generation and Sharing <i>Primary Research</i> <i>Research Project</i>	Complete refinements to the geodatabase and hydrogeological understanding as new data become available. This work is a key ongoing component of the program and the specifics are driven by partner agency needs.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Presentation or Conference</i>	Coordinate a two-day workshop on the Regional Hydrogeology of Southern Ontario for more than 400 attendees from across Ontario and beyond.
Knowledge Generation and Sharing <i>Knowledge Management</i> <i>Records</i>	Provide enhancements to the new database user interface in response from the 15 program partners.
Knowledge Generation and Sharing <i>Knowledge Management</i> <i>Records</i>	Provide technical advice to staff at the 15 partner agencies with respect to locating new groundwater-based water supplies, numerical modelling, and conducting hydrogeological assessments.
Knowledge Generation and Sharing <i>Process - Review, participation, and/or contribution</i> <i>Presentation or Conference</i>	Training – The ORMGP website will be updated to improve performance, which in turn will allow for in-person on-line training sessions.

PROGRAM/ PROJECT NAME: *Community Transformation Partnership Program - Toronto Carbon Budget (414-70)* REF. NUMBER: 414-70
SERVICE AREA: Sustainable Communities CATEGORY: Two
PROGRAM AREA: Living City Transition Program STAFF LEAD: TAVES, JENNIFER

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

No description available.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	447,000	275,000	285,000	-	-	560,000
York	-	-	-	-	-	-
Total:	\$447,000	\$275,000	\$285,000	-	-	\$560,000

PROGRAM/PROJECT NAME: Community Transformation Partnership Program - Toronto Carbon Budget (414-70)

DELIVERABLES

Category	Deliverable
Stakeholder/Customer Engagement <i>Private Sector Engagement</i> <i>IC&I Project</i> <i>Energy Conservation Project</i>	The Toronto Climate Leaders Program (TCLP) is designed to empower local private sector leaders in significantly curbing their greenhouse gas (GHG) emissions. The program includes the following deliverables: 1) Complete 10 GHG Emissions and Climate Resiliency Site Assessments with Toronto facilities and provide facility-specific assessment reports identifying natural gas optimization opportunities; electricity efficiency opportunities; onsite stormwater management recommendations; and heat risk mitigation strategies. 2) Storytelling and impact reporting: Produce at least one case study (video or print) profiling a participating business and the results achieved.
Stakeholder/Customer Engagement <i>Public Engagement</i> <i>Consultation</i> <i>Environmental Assessment</i>	The Climate Ready Homes Program is a comprehensive, community-driven initiative designed to help homeowners build more sustainable, resilient, and energy-efficient homes. Deliverables are: 1. Conduct 25 home consultations walking homeowners through 6 action areas including: Sustainable Gardening, Stormwater Management, GHG reduction, Health and Well Being, Waste Reduction and Climate and Emergency Preparedness. 2. Deliver 1 educational workshops to build resident knowledge on home energy efficiency, flood resilience, sustainable landscaping, and/or climate preparedness. 3. Develop and share resident focused stories, testimonials, and case studies that highlight household benefits such as improved comfort, cost savings, and climate resilience across Toronto communities.
Stakeholder/Customer Engagement <i>Private Sector Engagement</i> <i>IC&I Project</i> <i>Transportation Project</i>	The Fleet Transition Accelerator Program aims to facilitate fleet transition towards low-and-zero-emission technologies. The second stage of the program includes the following deliverables: 1) Launch pilot cohort with 3-5 participants and refine modules, format and Fleet Transition Strategy Development Checklist based on feedback. 2) Launch full cohort and support 5-10 participating organizations to develop completed, tailored fleet transition strategies, enabling them to exit the course with implementation ready plans for transitioning to low and zero emission fleet technologies. 3) Develop and launch an online Fleet Transition Analysis Tool to support data driven decision making.
Stakeholder/Customer Engagement <i>Private Sector Engagement</i> <i>IC&I Project</i> <i>Transportation Project</i>	The Reducing Emissions in the Construction Sector project tests the use of renewable diesel in TRCA construction vehicles working in the City of Toronto. The second stage of the project includes the following deliverables: 1) Implement a pilot project testing the use of renewable diesel in TRCA construction vehicles operating on projects within the City of Toronto, as a direct substitute for fossil diesel. 2) Document the implementation process, performance outcomes, and lessons learned from the renewable diesel pilot to inform future TRCA operations and broader sector adoption.

Cost Acct#	Project Name	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2035
	7a. Infrastructure											
	City of Toronto Totals											
503-01	Black Creek Pioneer Village Retrofit Program	382,000	393,000	405,000	417,000	430,000	443,000	456,000	470,000	484,000	499,000	514,000
006-01	Major Facilities Retrofit	641,000	641,000	641,000	641,000	641,000	641,000	641,000	641,000	641,000	641,000	641,000
006-50	Long Term Accommodation - 5 Shoreham (+ Interest)	962,500	962,500	962,500	962,500	962,500	962,500	962,500	962,500	962,500	962,500	962,500
014-01	Information Technology	320,500	320,500	320,500	320,500	320,500	320,500	320,500	320,500	320,500	320,500	320,500
	Subtotal	2,306,000	2,317,000	2,329,000	2,341,000	2,354,000	2,367,000	2,380,000	2,394,000	2,408,000	2,423,000	2,438,000

PROGRAM/PROJECT NAME: *Black Creek Pioneer Village Retrofit Program (503-01)* REF. NUMBER: 503-01
SERVICE AREA: Tourism and Recreation CATEGORY: One
PROGRAM AREA: Black Creek Pioneer Village STAFF LEAD: PETTA, JOE

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
3	A city that protects and improves quality of life for all including safety, health, and social and economic well-being and inclusion.

DESCRIPTION & RATIONALE

Black Creek Pioneer Village, one of Toronto's most popular heritage attractions, is visited by more than 130,000 people each year. Annual visitation is comprised of a number of user groups, including students, local families and adults, tourists, community organizations. This account is to complete large or small projects to maintain our assets throughout the site repairing historical buildings, infrastructure, and our Visitor Center.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	382,000	393,000	405,000	417,000	430,000	1,645,000
York	-	-	-	-	-	-
Total:	\$382,000	\$393,000	\$405,000	\$417,000	\$430,000	\$1,645,000

PROGRAM/PROJECT NAME: Black Creek Pioneer Village Retrofit Program (503-01)

DELIVERABLES

Category	Deliverable
Property/Built Structures <i>Built Physical Asset</i> <i>Management</i> <i>Maintain Existing - Building</i> <i>Heritage Building</i>	Address state of good repair projects related to maintaining Black Creek Pioneer Village heritage buildings and infrastructure. Key buildings to be priority in implementation schedule.

PROGRAM/PROJECT NAME: *Major Facilities Retrofit Program (006-01)*

REF. NUMBER: 006-01

SERVICE AREA: Corporate Services

CATEGORY: One

PROGRAM AREA: Corporate Management and Governance

STAFF LEAD: SCHULER, ALEXANDER

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
6	Improve the lives of residents, businesses and visitors by providing simple, reliable and connected services that anticipate changing customer needs.

DESCRIPTION & RATIONALE

The Major Facilities Retrofit project was created to undertake the necessary refurbishing and repairs to various TRCA administrative facilities, using green technologies where possible. In order to continue to meet staff needs, funds from this budget are also being allocated to long-term office accommodations. TRCA has identified that existing office accommodation can no longer meet the needs of the organization which has grown in recent years in response to growth in the Greater Toronto Area and new programs approved by the participating municipalities.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	29,800	29,800	29,800	29,800	29,800	119,200
Peel	107,900	107,900	107,900	107,900	107,900	431,600
Toronto	641,000	641,000	641,000	641,000	641,000	2,564,000
York	221,300	221,300	221,300	221,300	221,300	885,200
Total:	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000

PROGRAM/PROJECT NAME: Major Facilities Retrofit Program (006-01)

DELIVERABLES

Category	Deliverable
Property/Built Structures <i>Built Physical Asset</i> <i>Management</i> <i>Maintain Existing - Building</i>	Complete asbestos containing materials abatements and assessments as per TRCA's policy prior to undertaking any renovations or emergency repairs (one to two (1-2) facilities per year).
Property/Built Structures <i>Built Physical Asset</i> <i>Management</i> <i>Maintain Existing - Building</i>	Complete repairs to TRCA major facilities/assets as required.

PROGRAM/PROJECT NAME: *Office Accommodation Financing (006-50)* REF. NUMBER: 006-50
SERVICE AREA: Corporate Services CATEGORY: One
PROGRAM AREA: Corporate Management and Governance STAFF LEAD: HAIGHT, TARYNE

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
6	Improve the lives of residents, businesses and visitors by providing simple, reliable and connected services that anticipate changing customer needs.

DESCRIPTION & RATIONALE

The new Administrative Office building is located on the property of TRCA's former head office at 5 Shoreham Drive. TRCA's new Administrative building will meet Leadership in Energy and Environmental Design (LEED) Platinum certification version 4, WELL v2 Building Certification Silver, Zero Carbon ready and Toronto Green Standards Level 2. In addition to sound environmental design, the four (4) story, 87,000 square foot building will act as a catalyst to the revitalization of the Black Creek community (a City of Toronto Neighborhood Improvement Area).

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	42,371	42,371	42,371	42,371	42,371	169,484
Peel	162,829	162,829	162,829	162,829	162,829	651,316
Toronto	962,500	962,500	962,500	962,500	962,500	3,850,000
York	332,300	332,300	332,300	332,300	332,300	1,329,200
Total:	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$6,000,000

PROGRAM/PROJECT NAME: Office Accommodation Financing (006-50)

DELIVERABLES

Category	Deliverable
Property/Built Structures <i>Built Physical Asset</i> <i>Management</i> <i>Maintain Existing - Building</i>	Funding for financing of new administration office.

PROGRAM/PROJECT NAME: *Information Technology Replacement Program (014-01)* **REF. NUMBER:** 014-01
SERVICE AREA: Corporate Services **CATEGORY:** One
PROGRAM AREA: Information Infrastructure and Management **STAFF LEAD:** WENG, KEVVY

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
5	Work and partner to ensure value and affordability for taxpayers, adequately fund municipal services and infrastructure, make needed investments in the city, and improve our financial health.

DESCRIPTION & RATIONALE

More than 7,681 hectares (13%) of Peel Region is covered by forest or tree canopy, providing many ecosystem and social benefits, including improving water quality, flood attenuation, lowering temperatures, reducing air pollution, enhancing property values, providing wildlife habitat, facilitating social and educational opportunities, and providing aesthetic benefits. However, land use changes, urban pressures, invasive species, and climate change are negatively impacting the health and ecological functioning of the Region's forests. Proper forest management using best management practices and good science is a key means of protecting these valuable assets and ensuring their ecosystem health and resiliency for a changing climate. Our forest resources have become more fragmented and scattered across Peel region. This program targets Peel Region forest resources within TRCA jurisdiction, and implements the best forest management practices in accordance with the CA Act.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	14,900	14,900	14,900	14,900	14,900	59,600
Peel	53,900	53,900	53,900	53,900	53,900	215,600
Toronto	320,500	320,500	320,500	320,500	320,500	1,282,000
York	110,700	110,700	110,700	110,700	110,700	442,800
Total:	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000

PROGRAM/PROJECT NAME: Information Technology Replacement Program (014-01)

DELIVERABLES

Category	Deliverable
Corporate Services <i>Information Management Services</i>	Deliver the IT Asset Management Program to maintain the lifecycle of TRCA enterprise technology assets through acquisitions, upgrades, replacements.
Corporate Services <i>Information Management Services</i>	Support digital transformation initiatives and developing organizational capabilities to adopt and leverage technologies to improve their operations.

Cost Acct#	Project Name	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	7b. Greenspace Land Acquisition											
	City of Toronto Totals											
004-11	Greenspace Land Acquisition Program	64,100	64,100	64,100	64,100	64,100	64,100	64,100	64,100	64,100	64,100	64,100
	Subtotal	64,100	64,100	64,100	64,100	64,100	64,100	64,100	64,100	64,100	64,100	64,100

PROGRAM/PROJECT NAME: Greenspace Land Acquisition Program (004-11) REF. NUMBER: 004-11
SERVICE AREA: Greenspace Securement and Management CATEGORY: One
PROGRAM AREA: Greenspace Securement STAFF LEAD: SCHULER, ALEXANDER

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

TRCA's Greenlands Acquisition Project 2021-2030 aims to acquire property interests whether by fee simple, leasehold, easement, or covenant. These acquisitions are completed for the purpose of preserving environmentally significant lands and the ability to perform their natural functions as well as to conserve lands for the benefit of the people within TRCA's watersheds and beyond. The funds allocated for this project are used to cover the costs/fees related to obtaining property rights through purchases, planning process, donations, easements, and land exchanges including legal, survey, registration, environmental, and appraisal.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	3,000	3,000	3,000	3,000	3,000	12,000
Peel	10,800	10,800	10,800	10,800	10,800	43,200
Toronto	64,100	64,100	64,100	64,100	64,100	256,400
York	22,100	22,100	22,100	22,100	22,100	88,400
Total:	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$400,000

PROGRAM/PROJECT NAME: Greenspace Land Acquisition Program (004-11)

DELIVERABLES

Category	Deliverable
Property/Built Structures <i>Land and Shoreline Management</i> <i>Lands Secured</i>	Acquire 80 ha (197 acres) of property rights through purchase, planning process, easements, and land exchanges in hazard, conservation, and environmentally significant lands to safeguard natural functions and conserve lands for community benefits.
Property/Built Structures <i>Land and Shoreline Management</i> <i>Lands Secured</i>	Obtain one (1) property parcel gifted to TRCA pursuant to the Federal Ecological Gifts Program that encourages the donation of environmentally significant lands with increased tax benefits to the donor.

Cost Acct#	Project Name	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	8. Critical Erosion Control and Floodworks											
	City of Toronto Totals											
107-24	Flood Control Channel Maintenance	400,000	400,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
135-01	441, 447, 449 Guildwood Parkway	-	-	-	-	-	-	-	-	-	-	-
175-01	1 Midland - 81-83 Fishleigh	-	-	-	-	-	-	-	-	-	-	-
133-99	Future Erosion Risk Mitigation Strategy	-	-	-	-	-	-	-	-	-	-	-
133-01	Valley Erosion Hazards	1,900,000	1,900,000	2,000,000	1,500,000	750,000	750,000	500,000	500,000	500,000	500,000	500,000
139-40	Denison Drive Slope Stabilization	-	-	-	-	-	-	-	-	-	-	-
167-01	Beechgrove Drive	-	-	-	-	-	-	-	-	-	-	-
241-20	Western Waterfront Major Maintenance Strategy (Marie Curtis Park to Marilyn Bell Park)	-	-	-	-	-	-	-	-	-	-	-
241-01	Waterfront Major Maintenance & Remedial Works	8,600,000	8,700,000	8,800,000	9,300,000	10,050,000	10,050,000	10,300,000	10,300,000	10,300,000	10,300,000	10,300,000
TBD	Lower Humber Weirs	-	-	-	-	-	-	-	-	-	-	-
151-01	Toronto Islands - Gibraltar Point	-	-	-	-	-	-	-	-	-	-	-
	Subtotal	10,900,000	11,000,000	11,000,000	11,000,000	11,000,000	11,000,000	11,000,000	11,000,000	11,000,000	11,000,000	11,000,000

PROGRAM/PROJECT NAME: *Flood Control Channel Maintenance (107-24)* REF. NUMBER: 107-24
SERVICE AREA: Water Risk Management CATEGORY: One
PROGRAM AREA: Erosion Management STAFF LEAD: MITCHELL, CRAIG

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
3	A city that protects and improves quality of life for all including safety, health, and social and economic well-being and inclusion.

DESCRIPTION & RATIONALE

This long-term project is part of the "Critical Erosion and Floodworks" funding from the City of Toronto (Table 8 in the Capital Budget) that commenced in 2014 to address a backlog of maintenance repairs to TRCA's existing flood control infrastructure, with an emphasis on aging flood control channels. This additional (enhancement) funding supplements the existing minor works funding in other 107 series accounts. Funding from this account is prioritized through annual re-inspections of existing flood control infrastructure by staff, and specialized consultants when required. The majority of the work involves removing sediment deposition and vegetative growth from the channels to restore conveyance capacity and replacing failed concrete panels to restore structural integrity, however this funding also supports the necessary planning and design work needed to determine the scope and extent of maintenance needed. New accounts are set up each year to track repairs costs by site.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	400,000	400,000	200,000	200,000	200,000	1,000,000
York	-	-	-	-	-	-
Total:	\$400,000	\$400,000	\$200,000	\$200,000	\$200,000	\$1,000,000

PROGRAM/PROJECT NAME: Flood Control Channel Maintenance (107-24)

DELIVERABLES

Category	Deliverable
Hazard Management <i>Flood</i> <i>Maintain Existing</i> <i>Control/Conveyance - Minor</i> <i>Infrastructure - Channels</i>	Continued maintenance of Scarlett Channel, Black Creek Channel, Sheppard Channel, and Yonge York Mills Channel.
Hazard Management <i>Flood</i> <i>Maintain Existing</i> <i>Control/Conveyance - Major</i> <i>Infrastructure - Dams</i>	Support dam safety initiatives at G. Ross Lord Dam, Claireville Dam, and Black Creek Dam. Includes dam safety reviews, gate maintenance, and other capital improvements.

PROGRAM/PROJECT NAME:	2014 Enhanced Erosion Major Maintenance (133-01)	REF. NUMBER:	133-01
SERVICE AREA:	Water Risk Management	CATEGORY:	Two
PROGRAM AREA:	Erosion Management	STAFF LEAD:	REHANA, ASHOUR

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

TRCA's Erosion Risk Management Program achieves its mandate of protecting life and property from the hazards of erosion through an integrated approach to mitigation founded on cooperation with both public and private partners to implement long-term, environmentally sound, cost-effective erosion protection. As aging infrastructure adds to the list of state-of-good-repairs, and more frequent and intense storm events continue to create new hazards, it is becoming increasingly difficult for TRCA to fulfill its mandate with current funding levels. The objective of this multi-year Valley Erosion Hazards project is to supplement the Erosion Risk Management Program with additional funding to mitigate erosion hazards identified throughout the valley systems in the City of Toronto, largely arising from but not limited to, the severe storm event on July 8, 2013, and/or projects that cannot reasonably be addressed with base funding.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	1,900,000	1,900,000	2,000,000	1,500,000	750,000	6,150,000
York	-	-	-	-	-	-
Total:	\$1,900,000	\$1,900,000	\$2,000,000	\$1,500,000	\$750,000	\$6,150,000

PROGRAM/PROJECT NAME: 2014 Enhanced Erosion Major Maintenance (133-01)

DELIVERABLES

Category	Deliverable
Hazard Management <i>Erosion</i> <i>Construct New</i> <i>Erosion Control Structure/Works;</i> <i>Works constructed to protect or</i> <i>remove structures from erosion</i> <i>hazard</i>	Continue progressing 13 projects under the Valley Erosion Hazards portfolio. Individual projects are in various stages of the project lifecycle. Refer to deliverables outlined under the child accounts for more detailed information.

PROGRAM/PROJECT NAME: *Waterfront Major Maintenance (241-01)*

REF. NUMBER: 241-01

SERVICE AREA: Water Risk Management

CATEGORY: One

PROGRAM AREA: Erosion Management

STAFF LEAD: TAYLOR, JET

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
4	Fighting climate change and preparing our city government, our economy, our ecosystems, and our communities, especially the most vulnerable communities, for a changing climate.

DESCRIPTION & RATIONALE

Major maintenance of existing shoreline structures protecting waterfront parks, municipal infrastructure and private property. Typical works include: Rebuilding failed/failing headlands. Placing reinforcement at the toe of existing groynes and headlands affected by near shore down-cutting. Placing cobbles on engineered beaches to prevent/repair back shore erosion. Backfilling behind headlands to mitigate scour due to wave overtopping.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	188,000	188,000	188,000	188,000	188,000	752,000
York	-	-	-	-	-	-
Total:	\$188,000	\$188,000	\$188,000	\$188,000	\$188,000	\$752,000

PROGRAM/PROJECT NAME: Waterfront Major Maintenance (241-01)

DELIVERABLES

Category	Deliverable
Hazard Management <i>Erosion</i> <i>Maintain Existing</i>	Plan and implement maintenance works based on the results of the 2025/2026 monitoring. It is anticipated that three (3) projects will be in the planning/design phase in 2027 and that three (3) projects will be in construction within 2027.

Cost Acct#	Project Name	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	10. TRCA - Asset & Infrastructure Management Plan											
	City of Toronto Totals											
204-17	Scarborough Waterfront - Brimley Road Construction	-	-	-	-	-	-	-	-	-	-	-
242-01	Scarborough Bluffs West Project Environmental Assessment	-	-	-	-	-	-	-	-	-	-	-
242-18	Scarborough Waterfront Project - West Shoreline	7,000,000	7,000,000	26,500,000	28,500,000	26,500,000	21,500,000	7,500,000	5,500,000	1,000,000	-	-
260-30	The Meadoway - Multi Use Trail	1,000,000	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
	Subtotal	8,000,000	9,000,000	27,500,000	29,500,000	27,500,000	22,500,000	8,500,000	6,500,000	2,000,000	1,000,000	1,000,000

PROGRAM/PROJECT NAME: *Scarborough Waterfront Project - West Shoreline (242-18)*
SERVICE AREA: Tourism and Recreation
PROGRAM AREA: Waterfront Parks

REF. NUMBER: 242-18
CATEGORY: Two
STAFF LEAD: TURNBULL, LISA

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
3	A city that protects and improves quality of life for all including safety, health, and social and economic well-being and inclusion.

DESCRIPTION & RATIONALE

Shoreline Development

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	28,000,000
York	-	-	-	-	-	-
Total:	\$7,000,000	\$7,000,000	\$7,000,000	\$7,000,000	\$7,000,000	\$28,000,000

PROGRAM/PROJECT NAME: Scarborough Waterfront Project - West Shoreline (242-18)

DELIVERABLES

Category	Deliverable
Hazard Management <i>Erosion</i> <i>Construct New</i> <i>Erosion Control Structure/Works;</i> <i>Works constructed to protect or</i> <i>remove structures from erosion</i> <i>hazard</i>	Continue and complete pre-construction planning and monitoring works (e.g., baseline conditions monitoring, permit acquisition, etc.) to support a 2027 construction start for the Scarborough Waterfront Project West Segment shoreline.
Hazard Management <i>Erosion</i> <i>Construct New</i> <i>Erosion Control Structure/Works;</i> <i>Works constructed to protect or</i> <i>remove structures from erosion</i> <i>hazard</i>	Initiate construction start for the Scarborough Waterfront Project West Segment shoreline.

PROGRAM/PROJECT NAME: *The Meadoway Multi-use Trail (260-30)*

REF. NUMBER: 260-30

SERVICE AREA: Tourism and Recreation

CATEGORY: Two

PROGRAM AREA: Trails

STAFF LEAD: TURNBULL, LISA

MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
3	A city that protects and improves quality of life for all including safety, health, and social and economic well-being and inclusion.

DESCRIPTION & RATIONALE

TRCA, in partnership with the City of Toronto and the W. Garfield Weston Foundation, is leading the implementation of The Meadoway, a hydro-corridor revitalization project in Scarborough. One of the main objectives of The Meadoway is to establish a complete active transportation route linking downtown Toronto and Rouge National Urban Park via a safe, accessible, and naturalized multi-use trail network.

PROPOSED FUNDING

Municipality	Approved 2026	2027	2028	2029	2030	4-Year Forecast
Durham	-	-	-	-	-	-
Peel	-	-	-	-	-	-
Toronto	1,000,000	2,000,000	1,000,000	-	-	3,000,000
York	-	-	-	-	-	-
Total:	\$1,000,000	\$2,000,000	\$1,000,000	-	-	\$3,000,000

PROGRAM/PROJECT NAME: The Meadoway Multi-use Trail (260-30)

DELIVERABLES

Category	Deliverable
Program/Project Administration <i>Program/Project Management</i> <i>Program Development/Growth</i>	In 2027 TRCA will work with the Design Consultant to onboard a consultant for detailed design.



Preliminary

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