



## 2027 Preliminary Budget

May 2026

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PRELIMINARY

## OPERATING AND CAPITAL BUDGET REVENUE

PRELIMINARY

## Toronto and Region Conservation Authority 2027 Operating and Capital Budget

	2027 Preliminary Budget	2026 Budget	\$ Change over 2026 Budget	% Change over 2026 Budget
<b>Revenue</b>				
Municipal				
Operating levy	22,005,000	19,613,000	2,392,000	12.2%
Capital levy	59,776,000	57,156,000	2,620,000	4.6%
Contract services	52,000,000	54,703,000	(54,703,000)	-4.9%
Grants	200,000	179,000	(179,000)	11.7%
Provincial/Federal				
Provincial	3,500,000	3,519,000	(3,519,000)	-0.5%
Federal	9,000,000	9,488,000	(9,488,000)	-5.1%
User fees, sales and admissions	28,500,000	28,855,000	(28,855,000)	-1.2%
Contract services				
Compensation agreements	6,000,000	5,156,000	(5,156,000)	16.4%
Corporate and other	6,500,000	6,031,000	(6,031,000)	7.8%
Rent and property interests	3,500,000	3,531,000	(3,531,000)	-0.9%
Fundraising				
Donations	200,000	200,000	(200,000)	0.0%
Toronto and Region Conservation Foundation	2,500,000	3,069,000	(3,069,000)	-18.5%
Investment income	2,500,000	2,800,000	(2,800,000)	-10.7%
Sundry	19,000	18,000	(18,000)	5.6%
<b>Total Revenue</b>	<u>196,200,000</u>	<u>194,318,000</u>	<u>(112,537,000)</u>	<u>1.0%</u>

PRELIMINARY

## OPERATING AND CAPITAL BUDGET EXPENDITURES

PRELIMINARY

## Toronto and Region Conservation Authority 2027 Operating and Capital Budget

	2027 Preliminary Budget	2026 Budget	\$ Change over 2026 Budget	% Change over 2026 Budget
<b>Expenditures</b>				
Watershed Studies and Strategies				
Watershed Planning and Reporting	1,434,000	1,421,000	13,000	0.9%
Climate Science	1,005,000	996,000	9,000	0.9%
	<u>2,439,000</u>	<u>2,417,000</u>	<u>22,000</u>	<u>0.9%</u>
Water Risk Management				
Water Resource Science	4,084,000	4,045,000	39,000	1.0%
Erosion Management	46,687,000	46,240,000	447,000	1.0%
Flood Management	15,428,000	15,280,000	148,000	1.0%
	<u>66,199,000</u>	<u>65,565,000</u>	<u>634,000</u>	<u>1.0%</u>
Regional Biodiversity				
Biodiversity Monitoring	2,637,000	2,612,000	25,000	1.0%
Ecosystem Management Research and Directions	7,870,000	7,795,000	75,000	1.0%
Forest Management	1,343,000	1,331,000	12,000	0.9%
Restoration and Regeneration	19,571,000	19,384,000	187,000	1.0%
	<u>31,421,000</u>	<u>31,122,000</u>	<u>298,999</u>	<u>1.0%</u>
Greenspace Securement and Management				
Greenspace Securement	1,211,000	1,200,000	11,000	0.9%
Greenspace Management	6,333,000	6,273,000	60,000	1.0%
Rental Properties	2,080,000	2,060,000	20,000	1.0%
	<u>9,624,000</u>	<u>9,533,000</u>	<u>91,001</u>	<u>1.0%</u>
Tourism and Recreation				
Waterfront Parks	7,614,000	7,541,000	73,000	1.0%
Conservation Parks	7,553,000	7,481,000	72,000	1.0%
Trails	5,303,000	5,253,000	50,000	1.0%
Bathurst Glen Golf Course	1,620,000	1,605,000	15,000	0.9%
Black Creek Pioneer Village	4,102,000	4,063,000	39,000	1.0%
Events and Festivals	560,000	555,000	5,000	0.9%
Wedding and Corporate Events	400,000	-	400,000	0.0%
	<u>27,152,000</u>	<u>26,498,000</u>	<u>653,999</u>	<u>2.5%</u>
Planning and Development Review				
Development Planning and Regulation Permitting	10,288,000	10,190,000	98,000	1.0%
Environmental Assessment Planning and Permitting	7,252,000	7,183,000	69,000	1.0%
Policy Development and Review	903,000	895,000	8,000	0.9%
	<u>18,443,000</u>	<u>18,268,000</u>	<u>175,000</u>	<u>1.0%</u>
Education and Outreach				
School Programs	10,235,000	10,137,000	98,000	1.0%
Newcomer Services	175,000	815,000	(640,000)	-78.5%
Family and Community Programs	1,508,000	1,494,000	14,000	0.9%
	<u>11,918,000</u>	<u>12,446,000</u>	<u>(528,000)</u>	<u>-4.2%</u>
Sustainable Communities				
Living City Transition Program	5,135,000	5,086,000	49,000	1.0%
Community Engagement	3,225,000	3,194,000	31,000	1.0%
	<u>8,360,000</u>	<u>8,280,000</u>	<u>80,000</u>	<u>1.0%</u>
Corporate Services				
Financial Management	4,184,000	4,144,000	40,000	1.0%
Corporate Management and Governance	11,092,000	9,996,000	1,096,000	11.0%
Human Resources	3,810,000	3,972,000	(162,000)	-4.1%
Corporate Communications	1,758,000	1,742,000	16,000	0.9%
Information Infrastructure and Management	3,951,000	3,913,000	38,000	1.0%
Project Recoveries	(4,651,000)	(4,072,000)	(579,000)	14.2%
Vehicles and Equipment	500,000	494,000	6,000	1.2%
	<u>20,644,000</u>	<u>20,189,000</u>	<u>455,001</u>	<u>2.3%</u>
<b>Total Expenditures</b>	<u>196,200,000</u>	<u>194,318,000</u>	<u>1,882,001</u>	<u>1.0%</u>
<b>Net Surplus (Deficit)</b>	<u>-</u>	<u>-</u>	<u>81,781,000</u>	<u>0.0%</u>
Reserves	-	-	-	0.0%
<b>Net Budget</b>	<u>-</u>	<u>-</u>	<u>81,781,000</u>	<u>0.0%</u>

## REVENUE SOURCE BY SERVICE AREA

PRELIMINARY

## Toronto and Region Conservation Authority 2027 Category Revenues by Category 1

	Municipal	Source Provincial/ Federal	TRCA Generated	TOTAL
<b>Watershed Studies and Strategies</b>				
Watershed Planning and Reporting	900,000			900,000
Climate Science	421,000	-		421,000
	<u>1,321,000</u>	<u>-</u>	<u>-</u>	<u>1,321,000</u>
<b>Water Risk Management</b>				
Water Resource Science	1,571,000	142,000	-	1,713,000
Erosion Management	15,506,500	6,500,000	-	22,006,500
Flood Management	3,158,500	500,000	-	3,658,500
	<u>20,236,000</u>	<u>7,142,000</u>	<u>-</u>	<u>27,378,000</u>
<b>Regional Biodiversity</b>				
Biodiversity Monitoring	629,000	-	148,200	777,200
Ecosystem Management Research and Directions	355,000		141,000	496,000
Forest Management	901,000	146,600	-	1,047,600
Restoration and Regeneration	1,200,000	464,600		1,664,600
	<u>3,085,000</u>	<u>611,200</u>	<u>289,200</u>	<u>3,985,400</u>
<b>Greenspace Securement and Management</b>				
Greenspace Securement	100,000	-	400,000	500,000
Greenspace Management	1,061,000		-	1,061,000
Rental Properties	-	-	-	-
	<u>1,161,000</u>	<u>-</u>	<u>400,000</u>	<u>1,561,000</u>
<b>Tourism and Recreation</b>				
Waterfront Parks	-	-	-	-
Conservation Parks	1,081,500	-	397,500	1,479,000
Trails	812,000	-	-	812,000
Bathurst Glen Golf Course	-	-	-	-
Black Creek Pioneer Village	1,154,000	220,000	186,000	1,560,000
Events and Festivals	-	-	-	-
Wedding and Corporate Events	-	-	-	-
	<u>3,047,500</u>	<u>220,000</u>	<u>583,500</u>	<u>3,851,000</u>
<b>Planning and Development Review</b>				
Development Planning and Regulation Permitting	1,565,700	-	8,722,300	10,288,000
Environmental Assessment Planning and Permitting	-	2,500,000	4,016,600	6,516,600
Policy Development and Review	903,000	-	-	903,000
	<u>2,468,700</u>	<u>2,500,000</u>	<u>12,738,900</u>	<u>17,707,600</u>
<b>Education and Outreach</b>				
School Programs	825,000	288,000	-	1,113,000
Newcomer Services	-	-	-	-
Family and Community Programs	190,000	-	-	190,000
	<u>1,015,000</u>	<u>288,000</u>	<u>-</u>	<u>1,303,000</u>
<b>Sustainable Communities</b>				
Living City Transition Program	-	-	-	-
Community Engagement	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Corporate Services</b>				
Financial Management	2,223,840	50,000	1,688,762	3,962,602
Corporate Management and Governance	8,975,000	-	3,717,200	12,692,200
Human Resources	3,009,000	-	801,000	3,810,000
Corporate Communications	1,517,000	-	-	1,517,000
Information Infrastructure and Management	3,651,500	-	299,500	3,951,000
Project Recoveries	-	-	-	-
Vehicles and Equipment	-	-	-	-
	<u>19,376,340</u>	<u>50,000</u>	<u>6,506,462</u>	<u>25,932,802</u>
<b>Total Revenues</b>	<u>51,710,540</u>	<u>10,811,200</u>	<u>20,518,062</u>	<u>83,039,802</u>

## Toronto and Region Conservation Authority 2027 Category Revenues by Category 2

	<b>Municipal</b>	<b>Source Provincial/ Federal</b>	<b>TRCA Generated</b>	<b>TOTAL</b>
<b>Watershed Studies and Strategies</b>				
Watershed Planning and Reporting	534,000	-	-	534,000
Climate Science	584,000	-	-	584,000
	<u>1,118,000</u>	<u>-</u>	<u>-</u>	<u>1,118,000</u>
<b>Water Risk Management</b>				
Water Resource Science	2,371,000	-	-	2,371,000
Erosion Management	24,180,500	500,000	-	24,680,500
Flood Management	11,467,800	-	265,000	11,732,800
	<u>38,019,300</u>	<u>500,000</u>	<u>265,000</u>	<u>38,784,300</u>
<b>Regional Biodiversity</b>				
Biodiversity Monitoring	1,780,500	-	-	1,780,500
Ecosystem Management Research and Directions	7,374,000	-	-	7,374,000
Forest Management	248,000	-	-	248,000
Restoration and Regeneration	10,609,800	918,800	5,781,200	17,309,800
	<u>20,012,300</u>	<u>918,800</u>	<u>5,781,200</u>	<u>26,712,300</u>
<b>Greenspace Securement and Management</b>				
Greenspace Securement	-	-	-	-
Greenspace Management	3,931,400	-	-	3,931,400
Rental Properties	-	-	-	-
	<u>3,931,400</u>	<u>-</u>	<u>-</u>	<u>3,931,400</u>
<b>Tourism and Recreation</b>				
Waterfront Parks	7,614,000	-	-	7,614,000
Conservation Parks	100,000	-	74,800	174,800
Trails	2,826,060	-	1,465,340	4,291,400
Bathurst Glen Golf Course	-	-	-	-
Black Creek Pioneer Village	-	-	77,700	77,700
Events and Festivals	-	-	16,200	16,200
Wedding and Corporate Events	-	-	-	-
	<u>10,540,060</u>	<u>-</u>	<u>1,634,040</u>	<u>12,174,100</u>
<b>Planning and Development Review</b>				
Development Planning and Regulation Permitting	-	-	-	-
Environmental Assessment Planning and Permitting	-	-	735,400	735,400
Policy Development and Review	-	-	-	-
	<u>-</u>	<u>-</u>	<u>735,400</u>	<u>735,400</u>
<b>Education and Outreach</b>				
School Programs	1,799,000	270,000	6,608,700	8,677,700
Newcomer Services	171,000	-	-	171,000
Family and Community Programs	352,000	-	13,800	365,800
	<u>2,322,000</u>	<u>270,000</u>	<u>6,622,500</u>	<u>9,214,500</u>
<b>Sustainable Communities</b>				
Living City Transition Program	3,388,000	-	1,747,000	5,135,000
Community Engagement	2,718,000	-	287,000	3,005,000
	<u>6,106,000</u>	<u>-</u>	<u>2,034,000</u>	<u>8,140,000</u>
<b>Corporate Services</b>				
Financial Management	221,400	-	-	221,400
Corporate Management and Governance	-	-	695,500	695,500
Human Resources	-	-	-	-
Corporate Communications	-	-	241,000	241,000
Information Infrastructure and Management	-	-	-	-
Project Recoveries	-	-	884,200	884,200
Vehicles and Equipment	-	-	-	-
	<u>221,400</u>	<u>-</u>	<u>1,820,700</u>	<u>2,042,100</u>
<b>Total Revenues</b>	<u>82,270,460</u>	<u>1,688,800</u>	<u>18,892,840</u>	<u>102,852,100</u>

## Toronto and Region Conservation Authority 2027 Category Revenues by Category 3

	Municipal	Source Provincial/ Federal	TRCA Generated	TOTAL
Watershed Studies and Strategies				
Watershed Planning and Reporting	-	-	-	-
Climate Science	-	-	-	-
Water Risk Management				
Water Resource Science	-	-	-	-
Erosion Management	-	-	-	-
Flood Management	-	-	36,700	36,700
	-	-	36,700	36,700
Regional Biodiversity				
Biodiversity Monitoring	-	-	79,300	79,300
Ecosystem Management Research and Directions	-	-	-	-
Forest Management	-	-	47,400	47,400
Restoration and Regeneration	-	-	596,600	596,600
	-	-	723,300	723,300
Greenspace Securement and Management				
Greenspace Securement	-	-	711,000	711,000
Greenspace Management	-	-	1,340,600	1,340,600
Rental Properties	-	-	2,080,000	2,080,000
	-	-	4,131,600	4,131,600
Tourism and Recreation				
Waterfront Parks	-	-	-	-
Conservation Parks	-	-	5,899,200	5,899,200
Trails	-	-	199,600	199,600
Bathurst Glen Golf Course	-	-	1,620,000	1,620,000
Black Creek Pioneer Village	-	-	2,464,300	2,464,300
Events and Festivals	-	-	543,800	543,800
Wedding and Corporate Events	-	-	400,000	400,000
	-	-	11,126,900	11,126,900
Planning and Development Review				
Development Planning and Regulation Permitting	-	-	-	-
Environmental Assessment Planning and Permitting	-	-	-	-
Policy Development and Review	-	-	-	-
Education and Outreach				
School Programs	-	-	444,300	444,300
Newcomer Services	-	-	4,000	4,000
Family and Community Programs	-	-	952,200	952,200
	-	-	1,400,500	1,400,500
Sustainable Communities				
Living City Transition Program	-	-	220,000	220,000
Community Engagement	-	-	-	-
	-	-	220,000	220,000
Corporate Services				
Financial Management	-	-	-	-
Corporate Management and Governance	-	-	(2,295,700)	(2,295,700)
Human Resources	-	-	-	-
Corporate Communications	-	-	-	-
Information Infrastructure and Management	-	-	-	-
Project Recoveries	-	-	(5,535,200)	(5,535,200)
Vehicles and Equipment	-	-	500,000	500,000
	-	-	(7,330,900)	(7,330,900)
<b>Total Revenues</b>	-	-	10,308,100	10,308,100

## CATEGORY 1, 2 AND 3 ACTIVITY EXPENDITURES BY SERVICE AREA

PRELIMINARY

## Toronto and Region Conservation Authority 2027 Category Expenditures by Service Area

	Category 1 Activities	Type Category 2 Activities	Category 3 Activities	TOTAL
<b>Watershed Studies and Strategies</b>				
Watershed Planning and Reporting	900,000	534,000	-	1,434,000
Climate Science	421,000	584,000	-	1,005,000
	<u>1,321,000</u>	<u>1,118,000</u>	<u>-</u>	<u>2,439,000</u>
<b>Water Risk Management</b>				
Water Resource Science	1,713,000	2,371,000	-	4,084,000
Erosion Management	22,006,500	24,680,500	-	46,687,000
Flood Management	3,658,500	11,732,800	36,700	15,428,000
	<u>27,378,000</u>	<u>38,784,300</u>	<u>36,700</u>	<u>66,199,000</u>
<b>Regional Biodiversity</b>				
Biodiversity Monitoring	777,200	1,780,500	79,300	2,637,000
Ecosystem Management Research and Directions	496,000	7,374,000	-	7,870,000
Forest Management	1,047,600	248,000	47,400	1,343,000
Restoration and Regeneration	1,664,600	17,309,800	596,600	19,571,000
	<u>3,985,400</u>	<u>26,712,300</u>	<u>723,300</u>	<u>31,421,000</u>
<b>Greenspace Securement and Management</b>				
Greenspace Securement	500,000	-	711,000	1,211,000
Greenspace Management	1,061,000	3,931,400	1,340,600	6,333,000
Rental Properties	-	-	2,080,000	2,080,000
	<u>1,561,000</u>	<u>3,931,400</u>	<u>4,131,600</u>	<u>9,624,000</u>
<b>Tourism and Recreation</b>				
Waterfront Parks	-	7,614,000	-	7,614,000
Conservation Parks	1,479,000	174,800	5,899,200	7,553,000
Trails	812,000	4,291,400	199,600	5,303,000
Bathurst Glen Golf Course	-	-	1,620,000	1,620,000
Black Creek Pioneer Village	1,560,000	77,700	2,464,300	4,102,000
Events and Festivals	-	16,200	543,800	560,000
Wedding and Corporate Events	-	-	400,000	400,000
	<u>3,851,000</u>	<u>12,174,100</u>	<u>11,126,900</u>	<u>27,152,000</u>
<b>Planning and Development Review</b>				
Development Planning and Regulation Permitting	10,288,000	-	-	10,288,000
Environmental Assessment Planning and Permitting	6,516,600	735,400	-	7,252,000
Policy Development and Review	903,000	-	-	903,000
	<u>17,707,600</u>	<u>735,400</u>	<u>-</u>	<u>18,443,000</u>
<b>Education and Outreach</b>				
School Programs	1,113,000	8,677,700	444,300	10,235,000
Newcomer Services	-	171,000	4,000	175,000
Family and Community Programs	190,000	365,800	952,200	1,508,000
	<u>1,303,000</u>	<u>9,214,500</u>	<u>1,400,500</u>	<u>11,918,000</u>
<b>Sustainable Communities</b>				
Living City Transition Program	-	5,135,000	-	5,135,000
Community Engagement	-	3,005,000	220,000	3,225,000
	<u>-</u>	<u>8,140,000</u>	<u>220,000</u>	<u>8,360,000</u>
<b>Corporate Services</b>				
Financial Management	3,962,600	221,400	-	4,184,000
Corporate Management and Governance	12,692,200	695,500	(2,295,700)	11,092,000
Human Resources	3,810,000	-	-	3,810,000
Corporate Communications	1,517,000	241,000	-	1,758,000
Information Infrastructure and Management	3,951,000	-	-	3,951,000
Project Recoveries	-	884,200	(5,535,200)	(4,651,000)
Vehicles and Equipment	-	-	500,000	500,000
	<u>25,932,800</u>	<u>2,042,100</u>	<u>(7,330,900)</u>	<u>20,644,000</u>
<b>Total Expenditures</b>	<u>83,039,800</u>	<u>102,852,100</u>	<u>10,308,100</u>	<u>196,200,000</u>

## BASIS OF APPORTIONMENT – GENERAL LEVY

PRELIMINARY

**Toronto and Region Conservation Authority**  
 2027 Basis of Apportionment - General Levy

	Matching Levy	Matching Non-Levy	Matching + Non-Matching Levy	Property Tax Adjustment	Actual Municipal Payment	Non-CVA	Actual Municipal %	2026 General Levy	% over 2026
ADJALA-TOSORONTIO	27	1,389	1,416	-	1,416	-	0.01%	1,283	10.37%
DURHAM	11,915	628,511	640,426	220,636	861,062	-	3.91%	704,145	22.28%
TORONTO	256,152	13,287,756	13,543,908	40,208	13,584,116	-	61.73%	12,293,000	10.50%
MONO	31	1,645	1,676	595	2,271	-	0.01%	1,769	28.38%
PEEL	43,119	2,245,865	2,288,984	197,518	2,486,502	-	11.30%	2,160,027	15.11%
YORK	88,448	4,605,414	4,693,862	375,809	5,069,671	-	23.04%	4,452,630	13.86%
	<b>\$ 399,692</b>	<b>\$ 20,770,580</b>	<b>\$ 21,168,856</b>	<b>\$ 834,766</b>	<b>\$ 22,005,038</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 19,612,854</b>	<b>12.20%</b>

PRELIMINARY

**Toronto and Region Conservation Authority**  
**2027 Basis of Apportionment - Municipal Levy**  
(CVA in millions of \$)

<b>Municipality</b>	<b>Current Value Assessment (CVA) \$ (millions)</b>	<b>% of Municipality in Jurisdiction</b>	<b>CVA in Jurisdiction \$ (millions)</b>	<b>Total Population</b>	<b>Population in Authority</b>
Township of Adjala-Tosorontio	2,663	4%	107	9,720	389
Regional Municipality of Durham	57,089	84%	47,751	197,729	165,720
City of Toronto	1,026,544	100%	1,026,544	2,201,101	2,201,101
Town of Mono	2,497	5%	125	7,329	366
Regional Municipality of Peel	385,450	46%	172,802	1,040,261	483,062
Regional Municipality of York	391,434	90%	354,460	770,520	691,149
	<b>1,865,678</b>		<b>1,601,788</b>	<b>4,226,660</b>	<b>3,541,787</b>

**Analysis of Regional Municipalities**

<b>Regional Municipality of Durham</b>					
Town of Ajax	24,661	86	21,208	96,089	82,637
City of Pickering	26,817	95	25,476	83,910	79,715
Uxbridge Township	5,612	19	1,066	17,730	3,369
	<b>57,089</b>		<b>47,751</b>	<b>197,729</b>	<b>165,720</b>

**Regional Municipality of Peel**

City of Brampton	133,223	63	83,931	421,348	265,449
Town of Caledon	25,620	55	14,091	60,779	33,428
City of Mississauga	226,606	33	74,780	558,134	184,184
	<b>385,450</b>		<b>172,802</b>	<b>1,040,261</b>	<b>483,062</b>

**Regional Municipality of York**

Town of Aurora	21,281	4	851	46,400	1,856
King Township	11,225	45	5,051	21,030	9,464
City of Markham	124,404	100	124,404	252,458	252,458
Town of Richmond Hill	78,602	99	77,816	150,530	149,025
City of Vaughan	139,108	100	139,108	261,935	261,935
Town of Whitchurch-Stouffville	16,813	43	7,230	38,167	16,412
	<b>391,434</b>		<b>354,460</b>	<b>770,520</b>	<b>691,149</b>

2026 Allocations as provided by the Ministry of Natural Resources and Forestry

**Regional Municipality of Durham Forecast**

		<b>Approved</b>					<b>Projected</b>					
		<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>	<b>2036</b>
<b>1</b>	Watershed Studies and Strategies Total	101,000	103,000	103,000	104,000	107,000	107,000	108,000	108,000	113,000	113,000	113,000
<b>2</b>	Water Risk Management Total	364,000	385,000	390,000	396,000	399,000	407,000	409,000	415,000	422,000	423,000	424,000
<b>3</b>	Regional Biodiversity Total	595,000	592,000	611,000	623,000	639,000	656,000	671,000	684,000	701,000	714,000	736,000
<b>4</b>	Greenspace Securement and Management Total	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000
<b>5</b>	Tourism and Recreation Total	101,000	103,000	105,000	107,000	109,000	111,000	113,000	116,000	119,000	122,000	125,000
<b>6</b>	Planning and Development Total	14,900	14,900	14,900	14,900	14,900	14,900	14,900	14,900	14,900	14,900	14,900
<b>7</b>	Education and Outreach Total	-	-	-	-	-	-	-	-	-	-	-
<b>8</b>	Sustainable Communities Total	110,000	112,000	114,000	116,000	118,000	120,000	122,000	124,000	126,000	128,000	130,000
<b>9</b>	Corporate Services Total	87,071	87,071	87,071	87,071	87,071	87,071	87,071	87,071	87,071	87,071	87,071
<b>Total Capital</b>		<b>1,390,971</b>	<b>1,414,971</b>	<b>1,442,971</b>	<b>1,465,971</b>	<b>1,491,971</b>	<b>1,520,971</b>	<b>1,542,971</b>	<b>1,566,971</b>	<b>1,600,971</b>	<b>1,619,971</b>	<b>1,647,971</b>
<b>Total Operating</b>		<b>704,145</b>	<b>821,932</b>	<b>847,000</b>	<b>872,000</b>	<b>898,000</b>	<b>925,000</b>	<b>953,000</b>	<b>982,000</b>	<b>1,011,000</b>	<b>1,041,000</b>	<b>1,072,000</b>
<b>TRCA TOTAL</b>		<b>2,095,116</b>	<b>2,236,903</b>	<b>2,289,971</b>	<b>2,337,971</b>	<b>2,389,971</b>	<b>2,445,971</b>	<b>2,495,971</b>	<b>2,548,971</b>	<b>2,611,971</b>	<b>2,660,971</b>	<b>2,719,971</b>

**Regional Municipality of Peel Forecast**

		<b>Approved</b>					<b>Projected</b>					
		<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>	<b>2036</b>
<b>1</b>	Watershed Studies and Strategies	970,000	1,001,000	1,026,000	1,052,000	1,083,000	1,110,000	1,142,000	1,170,000	1,208,000	1,238,000	1,269,000
<b>2</b>	Water Risk Management	2,671,000	2,741,000	2,818,000	2,894,000	2,967,000	3,050,000	3,130,000	3,214,000	3,300,000	3,385,000	3,471,000
<b>3</b>	Regional Biodiversity	4,991,000	5,106,000	5,265,000	5,415,000	5,576,000	5,750,000	5,921,000	6,090,000	6,270,000	6,449,000	6,648,000
<b>4</b>	Greenspace Securement and Management	1,796,800	1,849,800	1,904,800	1,961,800	2,020,800	2,080,800	2,142,800	2,206,800	2,271,800	2,340,800	2,410,800
<b>5</b>	Tourism and Recreation	1,123,000	1,156,000	1,191,000	1,227,000	1,264,000	1,302,000	1,340,000	1,380,000	1,422,000	1,465,000	1,509,000
<b>6</b>	Planning and Development	53,900	53,900	53,900	53,900	53,900	53,900	53,900	53,900	53,900	53,900	53,900
<b>7</b>	Education and Outreach	2,046,000	2,090,000	2,137,000	2,185,000	2,234,000	2,284,000	2,335,000	2,390,000	2,445,000	2,501,000	2,559,000
<b>8</b>	Sustainable Communities	3,671,000	3,786,000	3,897,000	4,010,000	4,126,000	4,246,000	4,370,000	4,499,000	4,630,000	4,766,000	4,905,000
<b>9</b>	Corporate Services	2,233,629	2,290,629	2,349,629	2,410,629	2,472,629	2,536,629	2,603,629	2,672,629	2,743,629	2,815,629	2,889,629
	<b>Total Capital</b>	<b>19,556,329</b>	<b>20,074,329</b>	<b>20,642,329</b>	<b>21,209,329</b>	<b>21,797,329</b>	<b>22,413,329</b>	<b>23,038,329</b>	<b>23,676,329</b>	<b>24,344,329</b>	<b>25,014,329</b>	<b>25,715,329</b>
	<b>Total Operating</b>	<b>2,160,100</b>	<b>2,373,505</b>	<b>2,445,000</b>	<b>2,518,000</b>	<b>2,594,000</b>	<b>2,672,000</b>	<b>2,752,000</b>	<b>2,835,000</b>	<b>2,920,000</b>	<b>3,008,000</b>	<b>3,098,000</b>
		<u>21,716,429</u>	<u>22,447,834</u>	<u>23,087,329</u>	<u>23,727,329</u>	<u>24,391,329</u>	<u>25,085,329</u>	<u>25,790,329</u>	<u>26,511,329</u>	<u>27,264,329</u>	<u>28,022,329</u>	<u>28,813,329</u>

<b>City of Toronto Forecast</b>		<b>Approved</b>		<b>Projected</b>								
		<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>	<b>2036</b>
<b>1</b>	Watershed Studies and Strategies Total	282,000	291,000	294,000	298,000	305,000	308,000	316,000	320,000	332,000	336,000	340,000
<b>2</b>	Water Risk Management Total	15,063,000	15,186,000	15,679,000	15,755,000	15,787,600	15,825,800	15,858,400	15,895,600	15,937,200	14,584,000	14,591,000
<b>3</b>	Regional Biodiversity Total	1,741,000	1,746,000	1,788,000	1,819,000	1,858,000	1,897,000	1,933,000	1,968,000	2,009,000	2,045,000	2,096,000
<b>4</b>	Greenspace Securement and Management Total	64,100	64,100	64,100	64,100	64,100	64,100	64,100	64,100	64,100	64,100	64,100
<b>5</b>	Tourism and Recreation Total	9,205,000	10,230,000	28,757,000	30,784,000	28,812,000	23,841,000	9,854,000	7,890,000	3,427,000	2,466,000	2,505,000
<b>6</b>	Planning and Development Total	320,500	320,500	320,500	320,500	320,500	320,500	320,500	320,500	320,500	320,500	320,500
<b>7</b>	Education and Outreach Total	193,000	197,000	202,000	207,000	212,000	217,000	222,000	227,000	232,000	238,000	244,000
<b>8</b>	Sustainable Communities Total	1,930,000	1,799,000	1,851,000	1,609,000	1,654,000	1,699,000	1,747,000	1,795,000	1,845,000	1,896,000	1,950,000
<b>9</b>	Corporate Services Total	1,924,000	1,924,000	1,924,000	1,924,000	1,924,000	1,924,000	1,924,000	1,924,000	1,924,000	1,924,000	1,924,000
	<b>Total Capital</b>	<b>30,722,600</b>	<b>31,757,600</b>	<b>50,879,600</b>	<b>52,780,600</b>	<b>50,937,200</b>	<b>46,096,400</b>	<b>32,239,000</b>	<b>30,404,200</b>	<b>26,090,800</b>	<b>23,873,600</b>	<b>24,034,600</b>
	<b>Total Operating</b>	<b>12,293,000</b>	<b>12,966,798</b>	<b>13,356,000</b>	<b>13,757,000</b>	<b>14,170,000</b>	<b>14,595,000</b>	<b>15,033,000</b>	<b>15,484,000</b>	<b>15,949,000</b>	<b>16,427,000</b>	<b>16,920,000</b>
		<b>43,015,600</b>	<b>44,724,398</b>	<b>64,235,600</b>	<b>66,537,600</b>	<b>65,107,200</b>	<b>60,691,400</b>	<b>47,272,000</b>	<b>45,888,200</b>	<b>42,039,800</b>	<b>40,300,600</b>	<b>40,954,600</b>

<b>York Region Forecast</b>		<b>Approved</b>		<b>Projected</b>								
		<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>	<b>2036</b>
<b>1</b>	Watershed Studies and Strategies Total	296,000	295,500	274,000	284,000	292,000	293,000	300,000	301,000	312,000	313,000	314,000
<b>2</b>	Water Risk Management Total	2,609,000	3,150,000	2,547,000	2,008,000	2,027,000	2,052,000	2,070,000	2,091,000	2,117,000	2,135,000	2,153,000
<b>3</b>	Regional Biodiversity Total	1,152,000	1,143,000	1,180,000	1,201,000	1,230,000	1,265,000	1,294,000	1,318,000	1,350,000	1,375,000	1,420,000
<b>4</b>	Greenspace Securement and Management Total	183,100	186,100	189,100	192,100	195,100	198,100	201,100	204,100	207,100	210,100	213,100
<b>5</b>	Tourism and Recreation Total	274,000	279,000	284,000	289,000	294,000	300,000	306,000	312,000	318,000	325,000	332,000
<b>6</b>	Planning and Development Total	110,700	110,700	110,700	110,700	110,700	110,700	110,700	110,700	110,700	110,700	110,700
<b>7</b>	Education and Outreach Total	223,000	228,000	233,000	238,000	243,000	248,000	253,000	258,000	263,000	269,000	275,000
<b>8</b>	Sustainable Communities Total	400,000	409,000	419,000	429,000	439,000	449,000	460,000	471,000	482,000	494,000	506,000
<b>9</b>	Corporate Services Total	685,200	727,500	717,500	924,500	936,500	1,053,500	1,090,500	1,100,300	1,102,300	1,101,300	1,101,300
	<b>Total Capital</b>	<b>5,933,000</b>	<b>6,528,800</b>	<b>5,954,300</b>	<b>5,676,300</b>	<b>5,767,300</b>	<b>5,969,300</b>	<b>6,085,300</b>	<b>6,166,100</b>	<b>6,262,100</b>	<b>6,333,100</b>	<b>6,425,100</b>
	<b>Total Operating</b>	<b>4,452,700</b>	<b>4,839,284</b>	<b>4,984,000</b>	<b>5,134,000</b>	<b>5,288,000</b>	<b>5,447,000</b>	<b>5,610,000</b>	<b>5,778,000</b>	<b>5,951,000</b>	<b>6,130,000</b>	<b>6,314,000</b>
		<b>10,385,700</b>	<b>11,368,084</b>	<b>10,938,300</b>	<b>10,810,300</b>	<b>11,055,300</b>	<b>11,416,300</b>	<b>11,695,300</b>	<b>11,944,100</b>	<b>12,213,100</b>	<b>12,463,100</b>	<b>12,739,100</b>