

Annual Report 2001

 TORONTO AND REGION
Conservation
for The Living City

The Living City

Our global future will be determined in rapidly expanding city regions. Toronto and Region Conservation is committed to building the natural foundation for healthy sustainable communities in the Toronto city region.

Table of Contents

Message From the Chair and CAO	2
Healthy Rivers: Protecting Water	3
Biodiversity: Protecting Natural Areas and Wildlife	9
Sustainable Living: In Harmony With Nature	13
Business Management	17

2001 HIGHLIGHTS

Partnered to protect
the Oak Ridges Moraine

Advocated for water
source protection

Implemented a Regional
Water Monitoring Network

Worked to protect
regional groundwater

Completed 12 land
acquisitions and nine
property easements

Worked on a Natural
Heritage Program to protect
natural areas and species

Initiated 12 new
community action site
projects and continued
17 multi-year projects

Planted over 300,000
native trees and shrubs

Provided environmental
education to over
90,000 students

Received awards
for Watershed Planning
and Education



Message from the Chair and CAO

Protecting our environment is no longer an option but a necessity. A healthy future depends on our ability to make more sustainable living choices. Our Living City vision recognizes that we need to value and invest in natural ecosystems to achieve the social and economic objectives for a sustainable city region.

Our work in 2001 around the protection and management of water, the future of the Oak Ridges Moraine and the regeneration of natural areas, reflected the public's concern about clean water, loss of greenspace and urban growth and planning.

We want to thank all of our partners for their support, including our members, municipal politicians and staff, our community task forces, councils and alliances, The Conservation Foundation and our dedicated staff. Collectively we are working hard to improve the quality of life in our region.

With nature as our guide, we will continue to build healthy communities for ourselves and for our children.

Dick O'Brien

Craig Mather



HEALTHY RIVERS

Protecting Water

2001 OVERVIEW

Toronto and Region Conservation (TRCA) continued to protect the rivers in our region's nine watersheds. Working with community partners, we made major progress in developing healthy river strategies for the Etobicoke Mimico and Duffin's Carruthers watersheds.

Innovative work and many community restoration projects on the Humber River led to international recognition. TRCA was given the lead role in the restoration at the mouth of the Don River, and undertook numerous rehabilitation projects along the waterfront.

We took critical steps to protect the water in our region by establishing a groundwater protection plan and monitoring network.



Living City Milestones

Don and Highland Watersheds

Leading River Mouth Regeneration. The federal and provincial governments and the City of Toronto designated TRCA as the lead agency to carry out the Lower Don Environmental Assessment and Functional Design study to provide flood protection and naturalize the mouth of the Don River.

Building Community Park Network. Business and community partnerships continued to support the development of the Bartley Smith Greenway, a seven-kilometre trail system through the Langstaff Ecopark, as well as a retrofit stormwater management facility and extensive plantings.

Plantings and Ongoing Restoration. Planting and restoration efforts continued at Don Valley Brick Works, Milne Hollow and Little German Mills Creek.

Planning Fish Barrier Removal. Staff completed phase one planning studies for fish barrier mitigation on Highland Creek.





Humber River Watershed

Completing Habitat Restoration Efforts.

Major progress at Community Action Sites included a fishway and new trails at Palgrave, wetland creation at Claireville, channel naturalization at Alex Marchetti Park, trail opening and environmental enhancements at the Granger Greenway and extensive trail development in Bolton.

Adopting New Community Action Sites.

Six new sites have been identified to begin restoration at Rexdale Park, Eglinton Flats, Humber Park, Highway 27/Finch Corridor, and Eaton Hall.



Engaging Community Participation. A two year program to clean up litter from the Humber was completed. A multimedia art exhibition at Black Creek Pioneer Village highlighted the values of the Humber River. The Lambton House Hotel and Lower Humber Discovery Walk, a new self-guided interpretive trail, identified points of interest that illustrate the rich heritage and environmental characteristics of the Humber. The Humber Triathlon and Lake Wilcox Fun Day events enhanced community awareness.

Local and International Recognition. The Humber Report Card won the Ontario Professional Planners Institute Award for planning excellence. TRCA was the runner up for the Thiess Services International River Prize that acknowledges leadership in watershed revitalization.



Duffins and Carruthers Watersheds

Completing Watershed Protection Planning.

Staff worked closely with the Community Task Force and other stakeholders to develop watershed management strategies and action plans.

Engaging the Community. A series of public consultations and open houses helped to raise awareness of conditions and issues regarding Duffins and Carruthers Creeks.

Advanced Restoration Work. Work progressed on the Duffins and Carruthers Fish Plan, the Duffins Creek Marsh Plan and Terrestrial Natural Heritage Mapping.

Prepared Water Budget. Staff completed a 3D groundwater model and updated the hydrology model for Duffins Creek.





Etobicoke and Mimico Creek Watersheds

Completing the Strategy. With the support of the Watershed Task Force, staff completed the Watershed Management Strategy and baseline report card information.

Restoring Wetlands and Shoreline. Staff completed regeneration of the east shoreline and a horseshoe wetland planting at Heart Lake in Brampton. Planning began for the Bonar Community Action Site, a restoration of an historic marsh at the mouth of Mimico Creek.

Building Community Awareness. Staff hosted five community environmental events and published three watershed newsletters to engage the community.



Rouge River Watershed

Completed Rouge North Management Plan. As part of the Rouge Park Alliance, TRCA supported the completion of a plan to help protect the north Rouge.

Reintroducing Species and Restoring Habitat. Three male peregrine falcons were purchased for species reintroduction; stream habitat was created for the rare Redside Dace fish; and a GIS database of heritage trees was created to track seed propagation in the Rouge watershed.

Web Site Redeveloped. Rouge Park staff completely redeveloped (www.rougepark.com) to improve the content, interface and design.

Growing Outreach Education. The Rouge outreach education program was expanded to include the Canadian National Exhibition, City TV's Breakfast Television and other venues.



Toronto Waterfront Naturalization

Supported Waterfront Revitalization. TRCA provided input, data and recommendations for the Waterfront Revitalization Initiative (Fung Report) and the City of Toronto's new Central Waterfront Plan.

Completed Hydro Marsh Restoration Plan. The naturalization of the Hydro Marsh was a critical component of the \$2.6 million Pickering Millennium Trail that opened in June 2001.

Completed Arsenal Lands Remediation. Soil clean-up was completed on these key lands in the City of Mississauga setting the stage for 18ha of park development and integration with the existing Marie Curtis Waterfront Park.

Expanded Humber Shoreline Wetlands. TRCA added to the wetland complex along the Humber Bay Shores shoreline and partnered with the City of Toronto on implementation of a butterfly garden.



Completed Regeneration Plans. Staff updated the Tommy Thompson Park Master Plan with the University of Guelph Landscape Research Group, incorporating the ecologically sensitive base lands, part of Toronto's new waterfront plan for Lake Ontario parks.

Planned for Mimico Waterfront Park. Working with the community, this project will include 1 km of waterfront trail, a day boat mooring facility and aquatic and terrestrial habitat features as part of community revitalization for the Humber Bay west shoreline.

Approvals for Port Union Waterfront Project. Environmental Assessment approval was received for 3.6 km of waterfront from the Highland Creek to the Rouge River which will include a waterfront trail, aquatic and terrestrial habitat features and a pedestrian tunnel. Implementation is pending subject to a funding partnership with the Government of Canada, the Province of Ontario and the City of Toronto.



Progress on Frenchman's Bay Rehabilitation. As part of the third year of working with the Frenchman's Bay community (City of Pickering), three programs were successfully launched: H.O.E.P. - Hands On Earth Program; The Natural Alternative Program; and V.E.W.- Volunteer Environmental Watch Monitoring Program.

Supported Ajax Waterfront Project. TRCA supported the creation of the Ajax-Harwood Point Garden's to remember the role of the H.M.S. Ajax and the Ajax community during WWII.

Supported Durham Park Features. Significant public park features and gardens were established through the rebuilding of the Ajax Water Supply Plant by the Region of Durham in partnership with the TRCA and the Town of Ajax.



Regional Groundwater

Leading Groundwater Planning. Staff participated in the development of the York, Peel and Durham (YPD) groundwater management strategy; created a work plan; and accelerated technical studies for implementation of a groundwater management program.

Advocating Source Protection. Staff participated in the Walkerton Inquiry (Part 2), co-authored Conservation Ontario's written submission, and participated in expert meetings and public hearings promoting the role of watershed management in protecting drinking water sources.

Monitoring Water and Wells. Staff designed a monitoring network and developed 12 groundwater monitoring wells in the TRCA jurisdiction as part of the Provincial Conservation Authority Network.



River and Shoreline Monitoring

Launched Monitoring Program. Staff initiated a regional watershed monitoring program in partnership with the Regions of Peel, York and Durham, the City of Toronto and Environment Canada.

Monitoring Water Quality and Aquatic Species. Staff monitored 33 sites for water quality, 14 sites for benthic invertebrates and algae and 52 for fish species and habitat.

Monitoring Municipal Beaches. Throughout the swimming season staff monitored all public inland lake beaches as well as Toronto and Durham Region waterfront beaches.

Encouraging Community Participation. Staff developed a community based program to assess the aesthetic conditions of streams and shorelines.

Building Partnerships. Staff developed a research partnership with University of Toronto for developing algae monitoring as a biological tool for assessing watershed health.



Stormwater Management, Erosion and Flood Control

Supported Stormwater Master Plan. Staff participated in the City of Toronto Wet Weather Flow Management Master Plan.

Supported Spill Management Strategy. Staff initiated the development of an oil and chemical spill database in support of a spill management strategy.

Provided Flood Alert Services. Staff provided flood advisory services to regional and local municipalities and school boards four times in 2001.



Initiating Low Water Response Plan. In response to provincial level one drought conditions, TRCA began the process of developing Low Water Response Teams in conjunction with our neighbouring Authorities and municipal partners.

Updated Flood and Erosion Guidelines. Staff assisted Conservation Ontario in updating Class Environmental Assessments for remedial flood and erosion control projects.





BIODIVERSITY

Protecting Natural Areas and Wildlife

2001 OVERVIEW

TRCA played a major role in supporting plans to protect the unique resources of the Oak Ridges Moraine. Tremendous public support and the assistance of many partners, including our regional municipalities, led to draft provincial legislation to protect more than 90% of the moraine.

On and off the moraine, we protected over 530 hectares of land through land acquisitions and easements. TRCA now protects over 13,802 hectares or 34,105 acres of land in our region!

We made substantial progress on our Terrestrial Heritage Program and applied this science to planning efforts in the City of Toronto and on Duffin's Creek. Our "hands on" work completed more than 50 major restoration projects and planted over 300,000 native trees and shrubs.



Living City Milestones

Oak Ridges Moraine

Developed Protection Partnerships. TRCA participated in the Conservation Authorities' Moraine Coalition (CAMC) and in regional municipal strategy development to help protect the form, features and functions of the moraine.

Provided Expertise and Input to New Act and Regulation. TRCA Chair Dick O'Brien represented the TRCA and CAMC on an advisory panel which drafted recommendations to the province on protecting the moraine. The province passed legislation which protects more than 90% of the moraine and subsequently established the ORM Conservation Plan.

Providing Staff Resources. TRCA retained an Oak Ridges Moraine Planner on behalf of the CAMC to work with all stakeholders to help protect and advocate for the moraine.





Land Acquisition

Completed 12 Acquisitions. 23 hectares (58 acres) of land were acquired. Purchases included a major property (18.75 hectares/46.33 acres) in Richmond Hill on the Oak Ridges Moraine which includes kettle wetlands and is designated as an area of Natural and Scientific Interest by the province. Financial support for this purchase came from York Region, the Town of Richmond Hill and a generous donation from Hilda Pangman's estate.

Secured Conservation Easements. Staff negotiated easements for 195.5 hectares (483 acres) of land from eight owners in southern Uxbridge and northern Pickering. With assistance from TRCA, The Oak Ridges Moraine Land Trust secured the donation of a conservation easement over a 288-hectare (711-acre) holding in northern Pickering. Securing these conservation easements brings the total protected area in southern Uxbridge and northern Pickering to 1,947 hectares (4809 acres).



Regeneration and Reforestation

Partnered for Reforestation. Through the Reforestation for Biodiversity Program, the partnership with Ontario Power Generation planted 180,780 trees at Claireville Conservation Area, Glen Haffy Conservation Area, Glen Major Resource Management Tract, Lake St. George Forest and Wildlife Area and Boyd North.

Restoring Heart Lake Shoreline. The Heart Lake Shoreline Project involved over 5,300 people with over 2,500 plantings along the shoreline for erosion control, and habitat and water quality enhancement. The project included releasing 300 trout and installing three interpretive signs.

Plantings in Mimico Creek Watershed. 2,232 trees and shrubs were planted at five project sites in partnership with the City of Mississauga, volunteers, schools and the community.



Planting Humber Headwaters. Over 29,000 trees were planted in the Humber River headwaters area at Glen Haffy Conservation Area and Rolling Meadows Estates.

Don River Plantings. 6,956 trees and shrubs were planted at the Bartley Smith Greenway in partnership with the City of Vaughan, Vaughan Chamber of Commerce, the community, schools and volunteers. An additional 9,000 trees and shrubs were planted at nine other sites.

Rouge River Restoration. 2,451 trees and shrubs were planted at Milne Park Natural and Cultural Heritage Project in partnership with the Milne Park Conservation Association, Town of Markham, Great Lakes Sustainability Fund, Rouge Park and over 600 community volunteers. Naturalization included the creation of 1.4 hectares of wetland, 2.4 hectares of upland/lowland, 0.4 hectares of reforestation and 3,160 aquatic plants.



Duffins Creek Plantings. Staff and volunteers planted over 5,400 trees and shrubs at nine sites.

Naturalizing the Waterfront. The Toronto Waterfront Naturalization Initiative Program planted 2,410 trees and shrubs by community volunteer planters.

Encouraging Best Management Practices. The Rural Clean Water Program protected and enhanced surface water quality in the rural headwaters of our region through the implementation of best management practices including livestock access restriction, riparian planting, and septic, manure and milkhouse washwater management projects.



Terrestrial Natural Heritage Program

Inventoried Over 6,000 Hectares of Natural Cover. Staff completed a forest, wetlands and meadow inventory throughout the TRCA jurisdiction. The surveys involved mapping and describing vegetation communities and mapping flora and fauna species. To date, approximately 45% of the natural cover in the TRCA jurisdiction has been digitized.

Identified Threatened Species. Staff have identified over 500 "Species of Concern," plants and animals that are being threatened by loss of habitat in our region.

Applying the Science. In partnership with the City of Toronto, TRCA completed the Toronto Natural Heritage Strategy to help inform their new Official Plan. As well, staff identified restoration and protection priorities in the Duffins watershed.

Developed Partnerships. Staff consulted with peer groups, partners and regional municipalities and developed funding support from multiple stakeholders including municipalities and foundations.



Development Services

Identifying Natural Features and Functions. Development Services staff identified natural areas, features and functions that support ecosystem health. The division reviewed a total of 1,185 planning applications, 383 permit applications and 230 stormwater management reports.

Participating in Hearings. Staff attended 11 Ontario municipal board hearings and provided environmental planning and protection evidence.





SUSTAINABLE LIVING

In Harmony With Nature

2001 OVERVIEW

TRCA believes that it is important to connect people with nature in their communities. We worked with thousands of people in local community stewardship efforts in 2001. Staff strengthened their stewardship efforts as well, and initiated new water quality and sustainable living education programs.

Our educational facilities offered high quality environmental education, and hundreds of thousands of visitors connected with the natural world at our conservation areas.

Plans for The Living City Centre at the Kortright Centre for Conservation moved forward. This new facility will play a key role in promoting sustainable practices for residents of the Toronto region.



Living City Milestones

Living City Centre

Identifying the Need. With help from consultants, staff initiated a needs assessment which scoped out the TRCA vision for the new centre, provided rationale and identified components.

Assessing the Buildings. Staff initiated a process to assess the existing Kortright building conditions to plan for future repairs and improvements.

New Teaching Strategies. Education staff began to identify learning theories and strategies that support sustainable practices that could be integrated into future education programs.

Residential Field Centres

High Visitor Satisfaction. Residential field centres hosted 6,489 students for their school programs, 2,802 visitors for their weekend programs and 796 for their summer programs. The three centres averaged a 4.7 out of 5 satisfaction rating from visiting teachers and leaders.

New Relevant Programs. Staff developed new programs about groundwater, the Oak Ridges Moraine and living in a sustainable world.



Improving Facilities. Staff worked on building and natural habitat improvements to improve visitor experiences at the centres.

New Use for Boyd. Due to the non-renewal of a major booking agreement with the Toronto District School Board, residential field programs will no longer be offered at Boyd. Existing buildings will be used for a stewardship centre and office space requirements.

Albion Hills Field Centre

Husky Brings Hope. Husky Injection Moldings Inc. supported local grade six classes for 47.5 days in 2001.

Partner Support. Major partners including Metro Housing and the Ontario Choral Society helped fill summer bookings.

Donor Support. The pioneer house received a new cedar roof partially funded through The Conservation Foundation.



Claremont Field Centre

Support from Durham. The Durham District School Board booked over 70% of the school year.

Improving Site and Building. New bridges were built over Duffins Creek and ensuite washrooms were upgraded in the chalet.

New Wetland Created. The construction of a new wetland will enhance habitat and active learning opportunities.

Lake St. George Field Centre

Restoring Facilities. New construction included a new boat dock at the waterfront and a new roof on Davies Hall.



Kortright Centre for Conservation

Record Visitorship. Kortright hosted 87,000 students, teachers and parents during the week and 60,000 visitors on weekends and evenings. Major event partnerships included the 2001 Natural Life Festival.

New Programs. Staff developed a new program on weather called Weather Watch assisted by Tetra Pak Ltd.

Great Work Recognized. Kortright staff received two major awards: Council of Outdoor Educators of Ontario (COEO); and Ontario Society of Environmental Educators (OSEE).





Black Creek Pioneer Village

Restoring the Village. Through financial support from the City of Toronto, Black Creek Pioneer Village implemented a dramatic range of restoration and repair projects, including the installation of a new storm water system, and major repairs to five historic buildings in 2001.

Increasing Attendance. Black Creek attendance increased by 2.7% to reach over 161,000 visitors.

New Program Initiatives. Initiatives included the juried art show "Images of the Humber", a Civil War re-enactment weekend, a fashion month, and a special dramatic presentation – The Spirit of Harriet Tubman.

Volunteer Support. Volunteers contributed over 12,000 hours of service, improving the ability of the heritage attraction in the areas of special events, costume creation, research, collections management, gardening, and special projects.

Successful Fund Raiser. The Friends of Black Creek hosted the annual Spring Tonic fund raiser, successfully raising funds for the 2002 Streetscapes project.



Conservation Parks

Growing Attendance and Revenue. TRCA parks surpassed its revenue targets. Enhanced picnics had a 73% increase, and camping and cross country skiing seasons were successful.

Focusing on Strengths. Long-term planning for Conservation Parks has identified individual programs for each facility based on its natural resources and capabilities.

Hosted York Children's Water Festival. Over 3,000 students participated in the week long festival at Bruce's Mill Conservation Area that raised \$5,000 for work at the park.

New Community Safety Village. York Region Police chose Bruce's Mill as the home for their new community safety village to teach children about traffic safety.

Reared 50,000 Trout. Staff successfully reared more than 50,000 trout for stocking the public and headwater ponds at Glen Haffy, Albion Hills and Heart Lake.



Enviro-picnic Program Success. The continuing partnership with ST Music resulted in more than 1,100 students participating in the two day June program at Boyd and Bruce's Mill.

Connecting to Waterfront Trail. The City of Pickering completed the connection of the Waterfront Trail across the Petticoat Creek Valley in Petticoat Creek Conservation Area.

Growing Partnerships. TRCA developed partnerships with Toronto Camping Centre and Motor Home Vacation at Indian Line Campground and Chico Racing at Albion Hills.

Outreach Programs

Engaging 20,000 Young People. Outreach programs engaged more than 20,000 young people and community groups in public stewardship and outreach activities.

Watershed on Wheels (WOW). TRCA's outreach program to schools to encourage students to be stewards of the environment reached 12,000 students and 900 teachers.



BUSINESS MANAGEMENT

Providing Service and Accountability

2001 Financial Overview

Toronto and Region Conservation approved the 2001 Business Plan Strategy centred on the messages of The Living City and created the framework for its 2002-2006 business plan. This is an ongoing process which is critical to the TRCA's future growth and its ability to raise the funds to support the work of The Living City.

Operating expenditures for the year totalled \$22.2 million about \$1.0 million less than budgeted. This was because some expected expenditures for projects such as the OMB Hearings on the Oak Ridges Moraine and the transfer of the Ontario Realty Corporation Rouge lands were either unnecessary or unable to be fully completed. Excellent summer weather and programming at the conservation areas and Kortright helped the TRCA exceed revenue budgets by \$0.1 million and outperform the previous year by over \$0.5 million. Operating revenues totalled approximately \$8.8 million in 2001. The Conservation Foundation contributed about \$1.5 million to operating revenues, raised mostly through The Living City campaign. Our municipal partners continue to provide financial support by way of the general levy, which amounted to \$7.4 million. Operating revenues in excess of budget as noted above, unbudgeted property tax rebates (\$0.1 million) and modest interest earnings in excess of budget (\$0.05 million) contributed significantly to the achievement of an operating surplus in the amount of \$210,883.

Capital expenditures totalled \$11.1 million, significantly less than budgeted because some projects experienced construction or approval delays or simply did not happen, such as the Humber Bay Shores Expropriation Settlement, the Port Union Project and the West Don Lands Project. TRCA spent \$2.9 million for greenspace securement and acquisition, about \$3.8 million for waterfront and shoreline regeneration, \$1.0 million for erosion control works, \$2.0 million for York, Peel, and Toronto remedial action plans and about \$1.2 million to continue the Black Creek Pioneer Village restoration.

The Conservation Foundation contributed \$350,000 to various capital projects, \$4.8 million came from various sources and \$5.9 million from the TRCA's municipal funding partners. A modest capital surplus of \$7,991 was achieved.

The surplus achieved was applied to reduce the TRCA's cumulative deficit which at the end of 2001 totalled about \$1.08 million. The 2002-2006 business plan provides for phased elimination of the deficit.



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AUDITORS' REPORT ON SUMMARIZED FINANCIAL STATEMENTS

To the Members of the Toronto and Region Conservation Authority

The accompanying summarized statements of financial position and financial activities and deficit are derived from the complete financial statements of the Toronto and Region Conservation Authority as at December 31, 2001 and for the year then ended on which we expressed an opinion without reservation in our report dated March 7, 2002. The fair summarization of the complete financial statements is the responsibility of management. Our responsibility, in accordance with the applicable Assurance Guideline of The Canadian Institute of Chartered Accountants, is to report on the summarized financial statements.

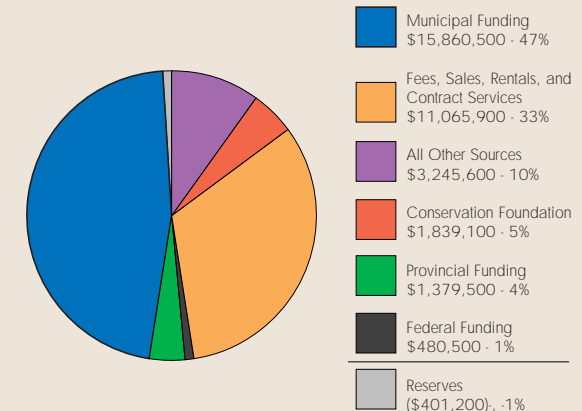
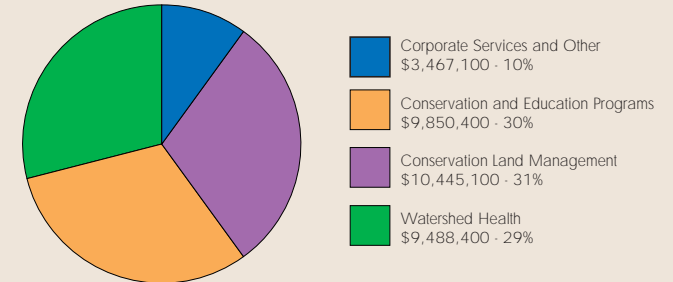
In our opinion, the accompanying financial statements fairly summarize, in all material respects, the related complete financial statements in accordance with the criteria described in the Guideline referred to above.

These summarized financial statements do not contain all the disclosures required by Canadian generally accepted accounting principles. Readers are cautioned that these statements may not be appropriate for their purposes. For more information on the Authority's financial position and results of financial activities and cash flows, reference should be made to the related complete financial statements.

KPMG LLP

Chartered Accountants

Mississauga, Canada
 March 7, 2002



TORONTO AND REGION CONSERVATION AUTHORITY

STATEMENT OF FINANCIAL ACTIVITIES AND DEFICIT
Year ended December 31, 2001, with comparative figures for 2000

	2001 BUDGET	2001 ACTUAL	2000 ACTUAL
Expenditures			
Watershed management and health monitoring	\$ 4,685,000	\$ 3,274,258	\$ 2,843,561
Environmental advisory services	2,176,300	1,737,176	1,742,674
Watershed stewardship	5,682,800	4,476,977	6,538,719
Conservation land management, development and acquisition	13,395,630	10,445,138	12,356,184
Conservation and education programming	9,920,600	9,850,377	9,488,258
Corporate services	3,514,100	3,398,359	2,866,275
Vehicle and equipment, net of usage charged	(17,600)	36,032	7,740
Increase (decrease) in vacation pay and sick leave entitlements	-	32,640	(45,829)
	39,356,830	33,250,957	35,797,582
Revenue:			
Municipal:			
Levies	16,028,130	13,531,787	11,878,082
Other	2,718,500	2,328,732	4,266,466
Government grants:			
MNR transfer payments	845,500	845,753	845,554
Provincial - other	1,610,000	533,718	2,894,594
Federal	633,100	480,549	1,042,433
Authority generated:			
User fees, sales and admissions	8,681,400	8,770,187	8,229,055
Contract services	1,703,000	760,292	657,402
Interest income:			
General interest	250,000	326,717	324,191
Allocated to reserves	775,000	-	-
Proceeds from sale of properties	-	384,180	231,009
The Conservation Foundation of Greater Toronto	2,299,800	1,839,086	1,714,699
Donations and fundraising	1,580,000	1,893,529	572,694
Facility and property rentals	1,774,800	1,358,555	1,419,815
Canada Post Corporation agreement	167,000	176,890	20,144
Sales and property tax refunds	29,000	109,462	342,394
Sundry	671,200	498,916	421,390
	39,766,430	33,838,353	34,859,922
Deficiency (excess) of expenditures over revenue before appropriations from reserves and amounts to be funded in future periods	409,600	587,396	(937,660)
Increase (decrease) in amounts to be funded in future years	-	32,640	(45,829)
Appropriations from reserves	240,400	(401,164)	352,616
	650,000	218,872	(630,873)
Deficit, beginning of year	(1,299,379)	(1,299,380)	(668,507)
Deficit, end of year	\$ (649,379)	\$ (1,080,508)	\$ (1,299,380)

TORONTO AND REGION CONSERVATION AUTHORITY

STATEMENT OF FINANCIAL POSITION
December 31, 2001, with comparative figures for 2000

	2001	2000
Assets		
Financial assets:		
Cash	\$ 6,418,364	\$ 1,713,515
Marketable securities	2,609,418	4,356,672
Accounts receivable	2,781,672	4,157,260
Inventory	538,604	551,992
	12,348,058	10,779,439
Other assets:		
Prepaid expenses	144,992	165,601
Property held for sale	–	275,000
	144,992	440,601
	\$ 12,493,050	\$ 11,220,040
Liabilities		
Accounts payable and accrued liabilities	\$ 2,821,748	\$ 2,981,774
Deferred revenue:		
Municipal levies	4,662,621	3,604,964
Capital and special projects	3,978,865	4,252,812
Vacation pay and sick leave entitlements	907,913	845,983
	12,371,147	11,685,533
Fund Balances		
Reserves	2,013,118	1,611,954
Deficit	(1,080,508)	(1,299,380)
Amounts to be funded in future periods	(810,707)	(778,067)
	121,903	(465,493)
	\$ 12,493,050	\$ 11,220,040



Living City Milestones

Property Management

New Earth Rangers Partner. Staff completed a negotiation for a lease with the Earth Rangers Foundation to lease approximately 12 hectares (30 acres) of land at the Kortright Centre for Conservation for the development of a world-class veterinary and rehabilitation centre.

Maintaining 2,500 Properties. Staff continued to monitor and add lands to management agreements with the municipalities as part of the management of more than 2,500 properties purchased to date. Staff completed the granting of three permanent easements for municipal servicing and four sales for road purposes.

Improving Environmental Management. Property staff continued to manage 57 rental homes, 20 farm rentals, approximately 15 lease agreements, trail agreements and field school agreements. These include Wild Water Kingdom, Claireville Ranch, Claireville School and the McMichael Canadian Art Collection. A new initiative is the development of farm stewardship plans with farm leasees.

Marketing and Communications

Promoting The Living City Vision. The focus of the marketing and communications division in 2001 was communicating The Living City vision and accomplishments of TRCA and The Conservation Foundation to expand our stakeholder base.

Design of a New Web Site. Staff began the design of a new dynamic Web site with improved navigation, more visuals, easier access to environmental information and more user interaction.

National Best-Seller. Successful promotion and marketing of *Nature Hikes: Near Toronto Trails and Adventures* made the book a Canadian best-seller!

Delivered Over 50 projects. Staff designed, wrote and edited more than 50 print material projects.

Coordinated Over 150 Events. Staff planned, coordinated and promoted more than 150 public events.





The Conservation Foundation

Another Record Year! With the support of our many donors, The Conservation Foundation raised over \$2.5 million through The Living City campaign, the largest single-year revenue in the foundation's history!

Major New Donors. The Conservation Foundation welcomed the support of a number of new major donors including The Richard Ivey, The Salamander, The George Cedric Metcalfe and R. Samuel McLaughlin Foundations.

Ongoing Supporters. The Shad Foundation, Ontario Power Generation, and Unilever Canada (our Don River Partner) continued as major donors.

Greater Accountability. The Conservation Foundation established the Environmental Programs Audit Committee (EPAC), a five member sub-committee of The Conservation Foundation to provide assurance to donors that the programs and projects of TRCA furthered the vision and objectives of The Living City campaign.

Leveraging Funds. Combining donor funds with money raised from other TRCA funding sources has created almost 10 times the leverage to fund a variety of projects.





Service Recognition and Honour Roll Awards

The Service Recognition Awards Program.

Adopted in 1976, these awards are a way of paying tribute to those members and staff recognized as having made significant contributions to the goals and objectives of the TRCA. There are two categories of awards: Honour Roll Awards and Service Recognition Awards.

Honour Roll Awards. On Wednesday, June 20, 2001, a special "Supporter Recognition Evening" was held at Black Creek Pioneer Village, and the following were recipients:

Jim Anderson
George Dark
Ruth and Francis Redelmeier
Ajax Waterfront Advisory Committee
Friends of Black Creek Pioneer Village
Humber Heritage Committee

Also on this special occasion, Chair, Dick O'Brien paid tribute to more than 600 of our faithful and valued volunteers who provided tremendous support in all aspects of the TRCA's work! Scrolls for "International Year of Volunteers" were presented to groups who:

- provide services at Black Creek Pioneer Village and the Kortright Centre for Conservation;
- sit on Authority committees such as the Don Watershed Regeneration Council, the Duffins and Carruthers Creek Watershed Task Forces, the Etobicoke-Mimico Task Force, and the Humber Watershed Alliance; and
- participate on working committees and advisory committees of the TRCA.

Service Recognition Awards. The Service Recognition Awards were created to recognize TRCA, Advisory Board, and Foundation Directors, as well as staff and volunteers, on an annual basis. The awards are based on years of service — three, six, and ten years for members; and ten, 15, and 25 years for staff. The Recognition and Employee Suggestion Award Sub-Committee consists of Lorna Bissel, Chair, and Members Irene Jones and Jim McMaster. In 2001, TRCA presented the following awards:

57 Silver Medallions
5 Gold Medallions

26 Lifetime Passes
12 Silver Pins
4 Gold Pins

THE TORONTO AND REGION CONSERVATION AUTHORITY
MEMBER MUNICIPALITIES AND MEMBERS 2001

ADJALA-TOSORONTIO
& MONO TOWNSHIPS
A. Ketchum

THE REGIONAL MUNICIPALITY OF DURHAM
Dave Ryan
J. McMaster *
G. L. O'Connor *

CITY OF TORONTO
M. Augimeri *
B. Balkissoon
I. Bossons
S. Bussin
R. Cho
F. Ford
S. Hall
I. Jones *
G. Mammoliti
P. McConnell
P. Milczyn
R. Moeser *
D. O'Brien (Chair) *
K.E. Wells

THE REGIONAL MUNICIPALITY OF YORK
D. Barrow
M. Di Biase *
B. O'Donnell
L. Pabst
F. Scarpitti

THE REGIONAL MUNICIPALITY OF PEEL
L. Bissell *
S. DiMarco
C. Gyles
M. Prentice
I. Sinclair

* Executive Committee Members

EXECUTIVE COMMITTEE

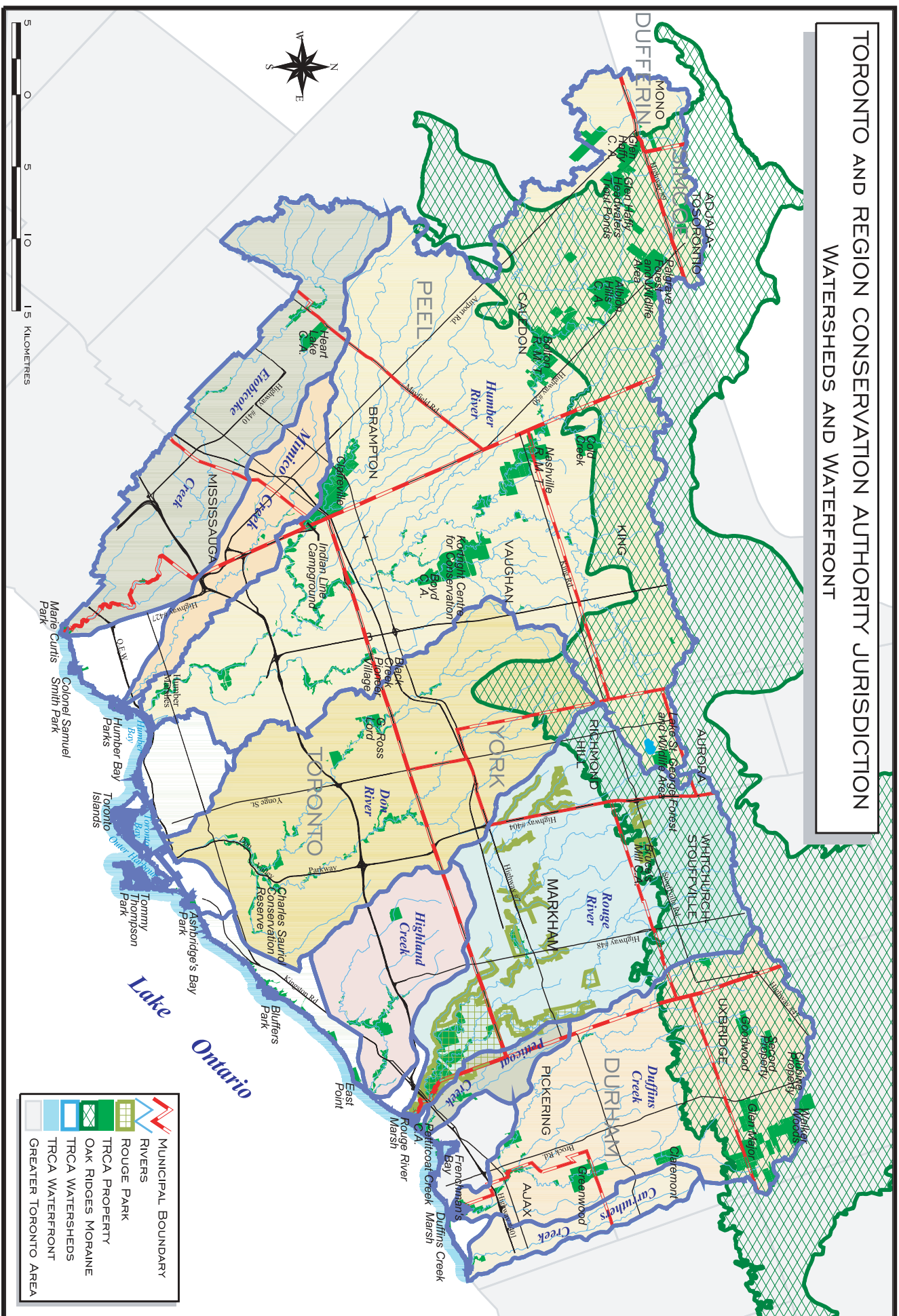
CHIEF ADMINISTRATIVE
OFFICER/SECRETARY
TREASURER

DIRECTOR, FINANCE
AND BUSINESS
DEVELOPMENT

DIRECTOR,
WATERSHED
MANAGEMENT

DIRECTOR,
DEVELOPMENT AND
MARKETING

TORONTO AND REGION CONSERVATION AUTHORITY JURISDICTION WATERSHEDS AND WATERFRONT





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The Canadian
Peregrine Foundation
became a tenant
at the Kortright Centre
for Conservation
with its owls and hawks.

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