

MESSAGE FROM THE CEO

It is my pleasure to present Toronto and Region Conservation Authority's (TRCA) 2017 Annual Report. This year's report contains stories of progress and success brought about by collaboration and with support from our partners. I have always admired this organization for its remarkable ability to achieve great things through collaboration and I am excited to be leading TRCA towards an even brighter future.

From our incredible wealth of programming, to our remarkable restoration projects, to our extensive community outreach, you, our valued stakeholders, were with us every step of the way – paddling, engaging, planting, learning, restoring and most importantly, enjoying time in The Living City[®].

The theme of this year's Annual Report is collective impact, and I cannot think of a better phrase that speaks to the work of TRCA. Our shared achievements are a result of the thriving relationships with our funding partners, governments, The Living City Foundation, like-minded organizations, our staff and volunteers.

Being situated among Canada's largest cities creates a number of challenges for TRCA in our efforts to protect and preserve our natural world. Balancing the health of our watersheds and ensuring access to greenspace in a rapidly growing region is at the heart of our work. But we cannot do it alone. It takes a collective effort to make a collective impact. With partners like you, we are on the right path.

Thank you,

John MacKenzie
Chief Executive Officer



MESSAGE FROM THE CHAIR

The year 2017 was one of great change at the Toronto and Region Conservation Authority (TRCA), both at the organizational and Board level. There were moments of accomplishments and moments of loss, but through it all, TRCA endured.

Uniquely comprised of members from municipalities in our jurisdiction, the TRCA Board is a clear example of collective impact. It welcomes a variety of diverse voices and opinions that aim to guide TRCA in its mission to make The Living City greener, cleaner and healthier for all residents.

In 2017, TRCA secured funding from six municipalities for the construction of a new head office and plans moved forward for its design. The exciting Lakeview Waterfront Connection project in Mississauga continues to make progress, with our valued partner Credit Valley Conservation. The newly-revised Conservation Authorities Act, allows TRCA to continue in its role at the forefront of the Province's mandate to create a cleaner, greener and healthier place to live.

This past year we bid a fond farewell to members of our Senior Leadership Team. Brian Denney and Rocco Sgambelluri, made TRCA their lives for decades and when they both retired, they marked an end to an era here. Brian's departure prompted another change, as we welcomed John MacKenzie to the position of CEO.

Sadly, we lost two passionate and vocal Authority members — Ron Moeser and Jim Tovey. For years, I have had the genuine pleasure to work with both these gentlemen and their strong voices are missed around our Board table.

As more and more people move to our region, protecting and preserving nature is even more critical. With the help and cooperation of our funding partners, community organizations and residents, TRCA can continue making important contributions to our collective impact for many years to come.

With thanks,

Maria Augimeri Chair, TRCA Board of Directors



35,000 sand bags were placed in strategic areas on the Toronto Islands to protect structures from flooding.

WATER RISK MANAGEMENT

36

flood messages issued by TRCA flood duty officers.

86.87 ha

of wetland, riparian and terrestrial habitat were restored – equivalent to the area of 107 Canadian football fields.

1,180

Water Resources Engineering designs and reports reviewed, ensuring developments incorporate responsible responses for stormwater management.

455 m

of shoreline repairs resulting from damage sustained due to high lake levels, wind and waves to 6 of TRCA's shoreline erosion control structures costing over \$300,000.

2,750

people attended festivals and events at Tommy Thompson Park.

70 landsides

documented by TRCA staff along the Lake Ontario shoreline in our jurisdiction. Of those, 31 were considered major and 5 resulted in clean-ups of construction access routes along the Waterfront.

1 unified response

to the Lake Ontario Floods that were caused by 449mm of precipitation that fell in Toronto in May 2017. TRCA's response leveraged expert knowledge to develop a whole new 'daily planning cycle' to provide daily forecasts to our municipal partners during lake-based flooding. In addition, TRCA's GIS department created the risk maps that were used by the City of Toronto to prioritize response measures.

480

inspections carried out on 25 dams and channels.

Don Mouth

Naturalization and Port Lands Flood Protection Environmental funding was approved. In December, Phase 1 of the Cherry Street Lakefill Project, funded in 2016, construction was completed.

1,586 m²

of valley slope stabilized and restored, 1,315 m of streambank and 29 buildings protected against flooding, erosion and/or slope instability within TRCA's jurisdiction. 26

agency representatives attended a TRCA-led Floods Happen Municipal Workshop, bringing together GTA first responders and emergency management professionals to discuss opportunities to improve operations across boundaries.

The 1st wetland

and meadow habitats within the 26 ha of new naturalized habitat was created, in partnership with the Region of Peel and Credit Valley Conservation (CVC), for the Lakeview Waterfront Connection Project.

822

habitat structures were constructed, including bird nest boxes, turtle basking logs, bee condos, log tangles, salamander boards, snake hibernacula, raptor poles, perching poles and tern rafts.

A three year

project to protect vital sewerlines in the Patterson Creek in Richmond Hill and in other parts of York Region from erosion was successfully completed by TRCA's Engineering Projects team.

"TRCA's openness to partnering with us enabled the development of the Lower Don Design competition, which set the vision for flood protection that we're now realizing in the Port Lands."

- Chris Glaisek, Vice-President of Planning & Design, WATERFRONToronto

46 new applications were submitted to the Ministry of Natural Resources and Forestry which brought additional properties with natural features such as wetlands and significant woodlands under the Conservation Land Tax Incentive Program. This resulted in the securement of over 90% of the tax relief that TRCA was seeking under the program.

PLANNING AND DEVELOPMENT REVIEW

100 +

high priority and high impact projects have been identified by the Greenbelt Enhancement Action Plan, created by 12 Conservation Authorities and the Friends of the Greenbelt Foundation.

TRCA continued

to work collaboratively with the City of Markham and landowners of the Markham Future Urban Area on a Subwatershed Study for North Markham. The Study is being undertaken as a model collaborative process, in which the public agencies and landowners are all engaged through steering and technical advisory committees.

TRCA continued

to work closely with the Town of Caledon and developers to advance the review of major and complex planning and permit applications within growth areas such as the Coleraine West Employment Area, Caledon East, Bolton, and Mayfield West Phase 1 and 2.

1,006

solicitor/realtor inquiries were received, the highest TRCA has encountered to date.

4,583

permits inspected across TRCA's jurisdiction to ensure environmental impacts of major construction activity across the region are mitigated.

940

new planning applications submitted and 564 in progress. This is an increase of 14% in new submissions.

TRCA co-hosted

a Partnership Workshop with York Region's Capital Planning and Delivery staff. The workshop was successful in achieving improved awareness and understanding of shared objectives and processes to facilitate infrastructure delivery while protecting and restoring our environment.

127

Environmental Assessment construction permits were issued.

320 ha

of land in the Countryside Villages community in Brampton were prepared to address watershed management challenges for hazards, and related servicing constraints, inclusive of an adaptive management strategy to monitor site functions during and after construction.

Ongoing

collaboration with the City of Pickering, Infrastructure Ontario and the five developers of the Seaton community, resulting in the first four TRCA permits issued for stormwater management facilities and Low Impact Development measures to facilitate over 100 ha of new development in the first phase of the new Seaton Community in the City of Pickering.

1,225

permits were issued in 2017.

Reviewed

and recommended approval of the site plan application for an accessible baseball diamond on the Bolton Camp lands. The Bolton Braves, Jays Care Foundation, the Town of Caledon and TRCA have partnered to build an accessible baseball diamond at Bolton Camp that will provide children of all abilities a place to play.

"We value TRCA's leadership and collaborative approach in working with us and many others to protect and revitalize watersheds and the natural environment across the Toronto region. In particular, critical flood protection to transform the existing mouth of the Don River will ensure that together, we can accommodate growth and prosperity through urban resilience."

Derek Goring, Vice President Development, First Gulf



WATERSHED STUDIES AND STRATEGIES

1,000 +

citizen scientists participated in TRCA's Young Tree Monitoring and Maintenance Program and were able to assist staff with collecting tree health data and maintaining over 69,000 m² of newly planted areas across TRCA's jurisdiction.

100 +

decision makers engaged in TRCA applied research through workshops, conferences and participation in working groups to mobilize TRCA knowledge into action.

The Ontario

Climate Consortium (OCC) completed 20 OCC-led or co-led events and over 20 projects which generated 13 funded internships and 12 opportunities to present work at various conferences, workshops and webinars across Canada.

11 TRCA wetlands

monitored to track impact of development on their hydrology and long term resiliency.

3,500

visitors attended The Salmon Festival at Highland Creek, Duffins Creek and the Humber River. The three Salmon Festivals forged a new relationship with Park People and continued our partnerships with Toronto Green Community and the City of Toronto.

The Regional

Watershed Alliance was launched replacing the previous citizen watershed committees at TRCA The Alliance includes citizen and municipal partners from each of the 9 watersheds within TRCA's jurisdiction who will work together to advance collective priorities.

500

community volunteers helped plant 550 native trees and shrubs at Morningside Creek Festival. With the help of Councillors Shan and De Baermaeker, approximately 200 Tamil-Canadians attended to help restore portions of Morningside Creek.

1,150

flowers planted in the Scarborough Centre Butterfly Trail, located within the Gatineau Hydro Corridor, in addition to garbage removed, bird boxes installed and numerous shrubs planted.

78 senior-level staff

from 28 organizations came together at two workshops organized by TRCA and Credit Valley Conservation to explore the Land to Lake initiative that would maximize the collective impact of policies, research, and implementation measures to improve the health of Western Lake Ontario and its subwatersheds.

5,000

participants were engaged at 16 community events in the Humber River watershed through activities ranging from community plantings to Indigenous story-telling and cultural celebration.

71 events

hosted and over 1,800 people were engaged in the Learn to Fish program.

400 +

road crossing structures were field-evaluated at valley and stream corridors for their potential for terrestrial connectivity capacity to inform a regional habitat and wildlife connectivity assessment.

"Healthy watersheds are key to the environmental health of our GTA communities. That's why the role of TRCA is so relevant and important. The Regional Watershed Alliance provides a vital connection between TRCA and its citizen based constituents. The Alliance allows citizens and community groups to communicate their environmental interests. I am thrilled to be a contributing member of the Alliance and to be supported by other members and TRCA staff who are so passionate and so knowledgeable about watershed management issues."

David Laing, Regional Watershed Alliance Member

REGIONAL BIODIVERSITY

partnerships took place including: Bat Monitoring with the Toronto Zoo; Acoustic Telemetry Research Study with Carleton University; and the Department of Fisheries and Oceans Canada Asian Carp Surveillance with the joint task force of federal, provincial and municipal governments.

Work continued

at Albion Pond to restore the historic cold water stream. By removing the failing dam structure, fish passage has been restored, which was identified as a high priority project for the Lake Ontario Atlantic Salmon Restoration Program.

152 projects

implemented by TRCA's Restoration Projects team.

54,151

trees and shrubs were planted in partnership with the Region of Peel's "Green Up Peel" and "Climate Change" programs.

246 ha

of forest were enrolled into the Managed Forest Tax Incentive Program on Private Land and TRCA Lands to increase the number of forests that are under approved forest management plans.

Toronto RAP

(Toronto and Region Remedial Action Plan) partnered with York University and the Royal Ontario Museum to study how turtles use the man-made wetlands at Tommy Thompson Park.

9,057

ash trees were removed across TRCA's jurisdiction in support of the Emerald Ash Borer Program.

188,876

biodiversity records collected. Many of these helped TRCA's Planning and Development and Restoration teams in their reviews and planning projects, while helping to contribute to reporting on the overall health of our regional watersheds and waterfront areas.

135,670

trees and shrubs were planted on private land, creating 75 ha of new canopy cover, and 8 km of windbreaks across TRCA's watersheds.

Parks Canada

and TRCA worked together on priority restoration projects in collaboration with the farming community to enhance the Rouge National Urban Park's natural and agricultural heritage.

423,294

plant materials were produced, sourced and supplied, and 173 restoration projects were supported by TRCA's Nursery.

17,314,189

monitoring data records were collected to assist in decision making on key conservation issues.

48

private land planting projects were implemented following outreach to more than 200 landowners.

York Region's

"Grow Your Legacy" program, supported the implementation of 42,419 trees and shrubs across York within TRCA's jurisdiction.

"All the work being done to improve habitats and water quality is paying off.
Fishermen like me are seeing a huge difference in the diversity of species and the
health of fish in Lake Ontario. Every program TRCA is undertaking makes a positive
impact. From fish monitoring to the construction of a network of fishing nodes
across the waterfront and the building of aquatic habitats, today there's great
fishing at Toronto's waterfront and TRCA has a lot to do with that."

David Clark, Toronto Urban Fishing Ambassadors

5,338 ha of TRCA greenspace were assessed to identify changes in conditions and show linkages between human and environmental changes and impacts on TRCA greenspaces.

GREENSPACE SECUREMENT AND MANAGEMENT

176.92 km

of authorized trail were audited to ensure proper trail alignment and conditions and 30.33 km of unauthorized trails inventoried, which informs trail closures, at 38 TRCA properties.

161 km

of passive trails were kept open and safe for public use, including the removal of 716 hazard trees. As well, 1.5 km of new trails and boardwalks were created to better serve local and regional visitors.

73 ha

of land for flood protection and greenspace conservation secured through the planning and development process and Ecological Gifts Program. This brings TRCA secured lands to a total of 18,216 ha.

9,400 +

people were introduced to the importance of cultural heritage through public outreach, and educational programs.

400 m

of the Richard Whitehead Trail were constructed with the Town of Caledon and the community.

1,100 m

of grass trail were upgraded to a compacted aggregate surface for the Bolton Camp Trail Restoration Project. The trail is also part of Rotary Club of Bolton's Haunted Hill Run. In 2017, more than 400 participants in costume walked or ran the new trail.

10.2 km

of trail were mapped using specialized High Efficiency Trail Assessment Process (HETAP) equipment to record accessibility factors.

2 new trail plans

are in development – Goodwood Resource Management Tract, Oak Ridges Corridor Conservation Reserve. These plans respond to changes in trail use and community demands in order to provide safe trail experiences.

TRCA worked

with the Region of Peel and City of Mississauga to transfer the historic Small Arms Building to the City of Mississauga which will allow the site to be developed for community use.

8 workshops

were held at Swan Lake Outdoor Educational Centre to connect with stakeholders and to facilitate participation in the development of TRCA's Trail Program.

Celebrated the 40th

field season for The Boyd Archaeological Field School.

3 cultural heritage

consultations and historic background studies took place. In addition, 11 TRCA projects requiring consultation with First Nations and Métis communities were coordinated.

81

individual archaeological assessments were conducted, 30 ha surveyed, two new sites identified and over 1,600 artifacts collected by the TRCA Archaeology Team.

"TRCA has been a great partner with the Durham Mountain Biking Association with respect to sustainable trail development in the East Duffins Headwaters (EDH). The development and ongoing maintenance of the very popular Dagmar North trails is a great example of our strong partnership. TRCA is made up of great people who care. It's been a pleasure working with TRCA over the years and we look forward to working with you in the years to come."

John Fisher, DMBA Past President

7,500 students and their families were given free admission to TRCA and CVC outdoor facilities, encouraging physical and mental health due to the collaborative initiative with the Region of Peel Healthy Communities Initiative to get more kids, more active, more often.

TOURISM AND RECREATION

1,867

Conservation Parks Family and Friends Memberships were given away as prizes for visitors in celebration of Canada's 150th anniversary of Confederation, which was a joint program between TRCA and CVC to promote life-long engagement between people and nature.

7,664

visitors were welcomed to the new Nightlife program at Black Creek Pioneer Village in partnership with Secret City Adventures, Far Shot Recreation and The Haunted Walk in an effort to broaden and diversify our demographic audience.

1.01 million

visitors (the most ever) experienced nature and cultural heritage at TRCA Parks and Culture facilities. Increased attendance is a result of greater success in marketing and collabortion with our partners.

30 % increase

over 2016 attendance figures for Black Creek Pioneer Village.

702

new Canada citizens used their Cultural Access Pass (CAP) to visit Black Creek Pioneer Village for free and experience Canadian cultural heritage. TRCA participates in the CAP program through the Institute for Canadian Citizenship.

989 campers

engaged over the summer months at Kortight's Summer Nature Day Camp.

515 day campers

were provided with an opportunity to swing a golf club at Bathurst Glen Golf Course and Bruce's Mill Conservation Area.

213 participants

engaged in adult workshops and courses at Kortright increasing natural history competency, recreational interests and/or conservation ethics.

5,772

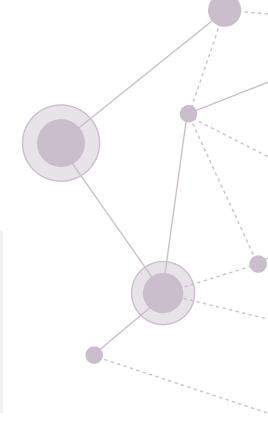
families engaged in a variety of family-focused programs including astronomy, owls, maple syrup, bats and cultural events at Kortright. In addition 9,976 people enjoyed the variety of outdoor and nature themed festivals and weekend events offered throughout the year.

Over 4,000

Museum + Arts Passes (MAP) were collected at Black Creek Pioneer Village – a program where local visitors in priority neighborhoods can use their Toronto Public Library card to "check out" a MAP Pass to receive free admission to museums and cultural attractions, like Black Creek Pioneer Village.

"My boys and I really love everything we have done at Kortright. The events are great but what really makes a difference is how nice all the people who work there are. I am very impressed and try to go to every event there. Because of this, I even bought a conservation parks membership."

Parent visiting the Kortright Centre for Conservation



1,113 students and teachers took part in 47 hands-on, curriculum-based, environmental education programs delivered in Tommy Thompson Park.

EDUCATION AND OUTREACH

1,129

students from 41 schools participated in the Environmental Leaders of Tomorrow program which encourages positive changes and influences the habits of the participants and their families.

1,696

participants were engaged at 20 separate events through the Monarch Teacher Network and TRCA. Locations were mostly in Ontario but coast-to-coast coverage was achieved with events held in both Nova Scotia and Vancouver.

61 female students

in grades 7 to 12 were engaged in revitalization efforts through the Girls Can Too Program at Bolton Camp which provided them with training and employment opportunities.

249 events

and workshops for 10,455 residents living in York, Durham, Toronto and Peel were hosted. TRCA collaborated with 32 community agencies to deliver these programs in 2017.

9,300

students, teachers and community members visited and took part in 1,354 hands-on, immersive, environmental education programs at Albion Hills Field Centre, Claremont Nature Centre and Lake St. George Field Centre.

30,831

individuals participated in TRCA's outreach and education programs including Watershed on Wheels, Aquatic Plants Program, Yellow Fish Road and Specialized programs.

24 Rouge Days events were held over five days in June

events were held over five days in Jun to celebrate our connection with the Rouge River watershed.

2,184

participants were engaged in 71 presentations through EcoAction deliverables and 6,900 pollinator plants planted at various EcoAction events.

278

youth volunteered for the Conservation Youth Corps Program in partnership with Brampton, Caledon, and Community Living Durham.

8,454

adult language learners engaged in 295 English as a Second Language and Language Instruction for Newcomer presentations through Multicultural Connections program.

55 new Canadians

accessed TRCA's Professional Access Into Employment (PAIE) program which provides training and skills required to obtain employment in the fields of engineering, geoscience, environmental science and planning.

306 % increase

in average salary post PAIE program, 99% of previous program participants currently working in their field, 60% show career progression returning to the same professional level as their last position in their country of origin.

20 faith based

cultural and community events were held on TRCA properties and 1,414 participants were engaged.

40,000

students participated in hands-on, engaging outdoor programs linked to curriculum at Kortright.

"It is so difficult for schools to get the funds for curriculum enhancements and it is wonderful that such a powerful hands-on learning experience is available to teach children incredibly important lessons about our environment and the importance of respecting and protecting it."

— Principal and Parent Council, Pauline Vanier Catholic School

SUSTAINABLE COMMUNITIES



215,000 kg of waste from landfill diverted at 160 exchanges that Partners in Project Green Community took part in, encouraging a circular economy by

reusing and recycling unwanted resources

through Material Exchange.

of GHG emission reductions, 132,000 m3 of water savings, 103,000 GJ energy savings and \$2.7 million in cost savings were achieved through the Greening Healthcare Program.

TRCA partnered

with Toronto Atmospheric Fund (TAF) to lead a four-project series aimed at examining high-impact carbon-saving technologies, focusing on those with potential for broader uptake within the Canadian market.

\$13,000

was raised via successful micro-grant applications for further investment in residents' gardens in Black Creek Sustainable Neighbourhood Retrofit Action Plan (SNAP).

85,200 eMWh

of collective energy savings and 9,700 tonnes of eCO2 emissions were avoided – almost double the efficiency improvement savings from 2016, which were achieved by Partners in Project Green's Energy Leaders' Consortium.

\$42,037

of Rural Clean Water Program funds supported 15 agri-environmental projects. This funding was leveraged by additional \$15,780 to contribute to the completion of projects valued at just over \$130,000.

666,000,000 litres

of water was offset within the Partners in Project Green business community, with the support of 30 municipal water efficiency audits in Region of Peel, York Region, and the City of Toronto.

1,499 tonnes

of GHG emission reductions, 38,971 GJ of energy savings and \$887,130 is cost savings were realized within TRCA's jurisdiction through the Mayors' Megawatt Challenge.

22 public

electric vehicle charging stations at Toronto Pearson were installed by Partners in Project Green in support of Ontario's Climate Change Strategy.

51%

is TRCA's average annual diversion rate for waste since launching the Sustainable Waste Management Strategy four years ago.

52,000 GJ

of energy used at TRCA facilities in 2017. Since 2005, TRCA's electricity consumption has decreased by 18%.

3,052

industry professionals and post-secondary participants took part in water and energy training events through STEP.

Memorandum

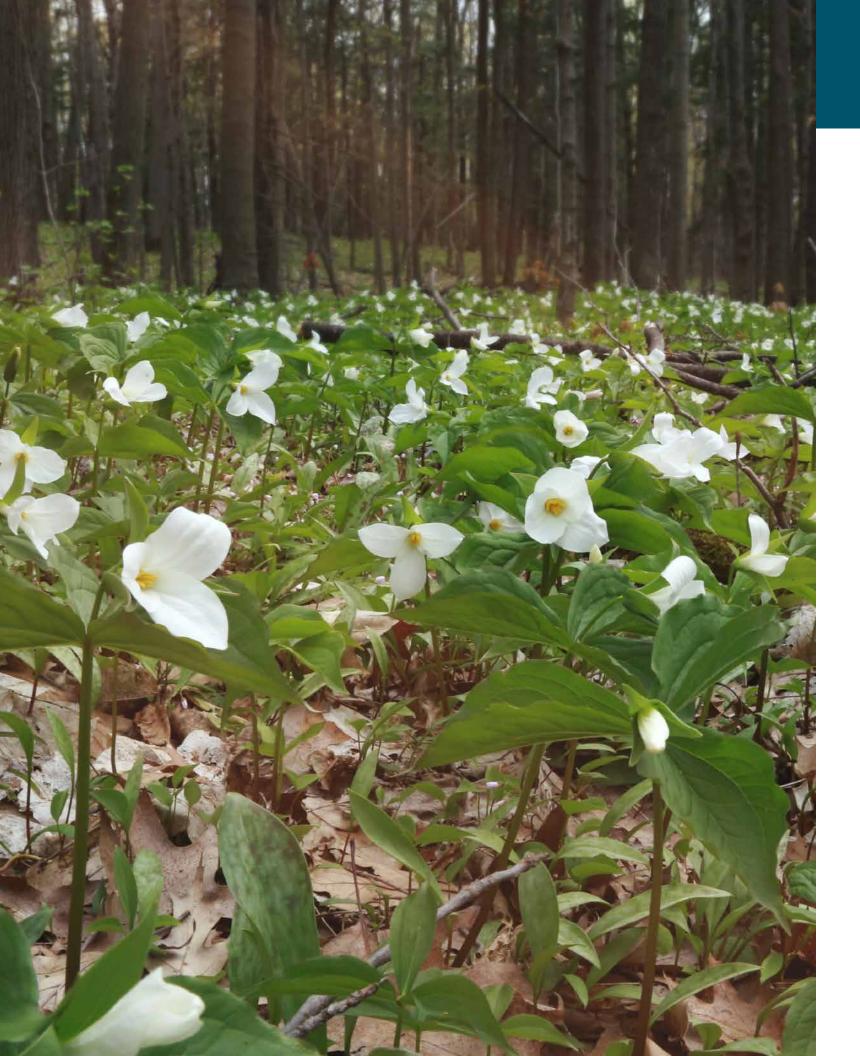
of Understanding signed by Region of Peel, Credit Valley Conservation and TRCA to proceed with construction of Lakeview Waterfront Connection Project. In addition, Fisheries and Oceans Canada and Navigation Protection Act approvals were received to proceed with the Lakeview Waterfront Connection Project.

"As the President and CEO of a public institution, I feel we have a responsibility to minimize the environmental impact of our operations. As a member of Greening Health Care we are able to benchmark our performance with regard to energy, water use and greenhouse gas emissions, and through workshops and webinars with other member hospitals, we are able to find actions that reduce our environmental impact and reduce our operating costs."

- Anne-Marie Malek, President and CEO West Park Healthcare Centre



CORPORATE SERVICES



5 Shoreham Drive

new administrative office building construction project was approved and staff were directed to take the necessary action to complete the project, including the submission of formal requests for approval to the participating municipalities and the Province of Ontario. All six of TRCA's participating municipalities approved and allocated capital and operating funding towards the project.

1,416,728

likes, comments, shares and clicks on 14,592 posts by staff to TRCA's 100+ social media accounts that are followed by 123,326 people.

361,364

views of 284 newsletter issues distributed to 78.099 subscribers, with 46.306 clicks on links.

TRCA presented at the Ontario EcoSchools Youth

EcoSummit; Humberview SS Green Futures micro-conference and the CACIS 2017 (Conservation Authorities Collaborative Information Sessions).

152,157

views reached on videos at The Living City TV on YouTube, including 59 new videos uploaded.

\$583,355 USD

in-kind receipt of online search advertising through a Google Adwords grant that resulted in 9,337,824 views of ads, 351,785 clicks to TRCA websites and 4,282 online purchases, registrations, and other conversion actions.

Ecological

Land Classification Field Data Collection took place in 26 sites, resulting in 1,827 ha to be digitized.

TRCA continued

development of TRCA Stream Erosion and Infrastructure Database, and database administration and development for TRCA Regional monitoring program which includes Fisheries, Water Quality, Benthic, West Nile Virus, ELC and Natural Heritage Monitoring.

7,102,418

pageviews of TRCA's 35+ websites by 1,925,199 people during 3,002,048 sessions.

99.08 %

uptime maintained on TRCA networks and applications.

30 web mapping

applications created, including the Education & Outreach Application, Lidar at TRCA Story Map, TRSPA Water Balance Tool, Discover Bolton Camp Story Map, HydroG Viewer, Highland Greening Strategy Viewer and Waterfront Flooding.

409,129

parcels of land analyzed and 3,488 parcels identified for further analysis.

ON THE HORIZON

The Meadoway

Building community through nature and finding new ways to explore and enjoy urban greenspace is the shared goal of The Meadoway. Over the next seven years, TRCA, The W. Garfield Weston Foundation and the City of Toronto will work together to transform 16 kilometres of under-utilized land into one of Canada's largest urban linear parks. The Meadoway will create stronger communities through nature and build a new vision for urban greenspaces.

Stretching from the Don River Ravine in downtown Toronto to Rouge National Urban Park, The Meadoway will become a vibrant expanse of urban greenspace and meadowlands. It will connect four ravines, 15 parks, 34 neighborhoods, over 200 hectares (500 acres) and more than 1,000 diverse species of flora and fauna.

The Meadoway will connect schools, businesses, hospitals and underused parks and trails across Scarborough. Visitors and locals alike will be able to explore nature, grow their own food, go for a bike ride, birdwatch, or volunteer with their friends. The possibilities will continue to evolve and take shape through input and collaboration with community members.

Intensification

The Planning and Development division expects ongoing collaboration with the Province, municipalities and stakeholders in 2018 given the range of major development, infrastructure and policy projects underway. Black Creek renewal through Vaughan's Metropolitan Centre, construction in the new communities of Seaton in Pickering and Mayfield in Caledon, and high density, mixed use redevelopment in the Lower Don revitalization area of Toronto, are just some examples of the development initiatives we are engaged on.

Legislative, policy and regulatory frameworks to be implemented in our work in 2018 and beyond, include the four recently amended provincial Plans (and associated municipal official plan conformity), the Conservation Authorities Act review, and Metrolinx and Ministry of Transportation Regional Transportation Plans.

Through our participation in these initiatives, TRCA anticipates contributing to further collective impact ensuring communities in the Toronto region continue to receive the multiple benefits of healthy rivers and shorelines, diverse habitat, and a linked nature-based recreation network. Given the rapid pace of growth in our watersheds, protecting, expanding and enhancing a robust and connected natural system has never been more challenging, or more important.

TRCA Strategic Plan Update

When "Building The Living City", the TRCA 2013-2022 Strategic *Plan* was approved by the Authority Board in 2013, staff committed to update the plan at the five year mark in recognition that the science, policy, public priorities and funding that drive our work would change significantly over that time. This mid-point review will be completed in 2018 by updating TRCA strategic priorities to reflect changes to our operating context since 2013 and to anticipate new trends, challenges and opportunities over the next five years.

The update will also describe in more detail how TRCA will take specific action to advance our Strategic Plan goals and priorities between 2018 and 2022, and set the stage for a framework of metrics and targets that will allow TRCA to track its strategic progress on an ongoing basis.

Conservation Act Readiness

As stated in "Conserving our Future", the companion document to the Conservation Authorities Act review process, MNRF has predicted a four-year timeline for implementation of the amendments to the Act, which received Royal Assent in 2017.

TRCA senior staff from Planning and Development, and Restoration and Infrastructure sit on various working groups assigned to distinct topic areas affecting the legislative and regulatory framework for conservation authorities. The groups are made up of a wide range of stakeholders, including municipalities, conservation authorities, indigenous communities, ENGOs, agricultural associations and the building and land development industry. The day-to-day work of TRCA staff which includes collaborating with stakeholders in the city-building process allows TRCA to contribute valuable insights to topics around service delivery, natural hazard management, water resources and natural heritage planning.

Scarborough Waterfront Project Next Steps

The Scarborough Waterfront Project (SWP) is a \$170 million infrastructure project that aims to balance the realities of being located in an urban setting, improving access, and protecting natural features and wildlife habitats. SWP will feature greenspaces along the Lake Ontario shoreline that respect and protect the significant natural and cultural features of the Bluffs, and enhance wildlife habitats on the shore and in the water.

The Draft Environmental Assessment (EA) is now with the Ontario Ministry of Environment and Climate Change for final review and approval.

Toronto and Region Conservation Authority Participating Municipalities and Members 2017

TOWN OF MONO & TOWNSHIP OF ADJALA-TOSORONTIO

G. Mason

THE REGIONAL MUNICIPALITY OF YORK

D. Barrow *

M. Di Biase (Vice Chair) *+

J. Heath (Vice Chair)* B. Hogg* +

L. Pabst G. Rosati **

*Executive Committee Members

THE REGIONAL MUNICIPALITY OF DURHAM

K. Ashe J. Ballinger ** C. Jordan *

THE REGIONAL MUNICIPALITY OF PEEL

C. Fonseca * J. Innis * ** M. Mahoney J. Sprovieri J. Tovey

+ Served Partial Year

CITY OF TORONTO

P. Ainslie + M. Augimeri (Chair) * ** R. Chopowick **

V. Crisanti * G. De Baeremaeker *

J. Drake P. Fletcher

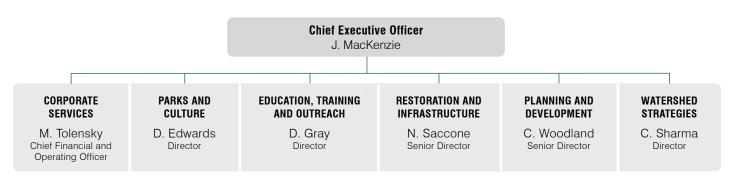
M. Ford J. Karygiannis

M. Kelleher G. Mammoliti * M. Mattos * J. McKelvie

R. Moeser

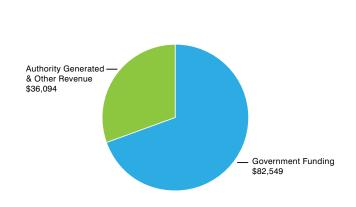
A. Perruzza *

Toronto and Region Conservation Authority Senior Leadership Team 2018



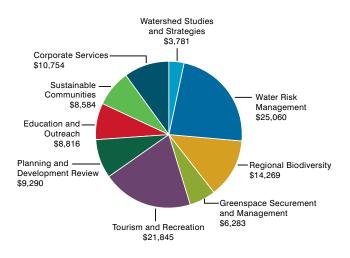
Toronto and Region Conservation Authority — Statement of Operations for the Year Ended December 31, 2017

REVENUE (in thousands of dollars)



TOTAL = \$118.643

EXPENDITURES (in thousands of dollars)



TOTAL = \$108,682

TRCA's amortization of tangible capital assets, which amounted to \$6,865 in 2017, is reflected above. But, not reflected above are TRCA's acquisitions and contributions of tangible capital assets, which amounted to \$22,305 in 2017. Please refer to TRCA's audited financial statements which are available online

2017 ANNUAL REPORT

